

Algeria	52.71	Indonesia	89.2581	Peru	147.93
Argentina	31.45	Italy	1.1524	S. Africa	106.50
Australia	101.45	Japan	153.50	Spain	33.17
Canada	102.15	S. Korea	106.50	Sweden	117.20
Denmark	102.25	Norway	106.50	Switzerland	106.50
France	102.25	Poland	106.50	Taiwan	106.50
Germany	102.25	Portugal	106.50	Thailand	106.50
Greece	102.25	Romania	106.50	UK	106.50
Hong Kong	102.25	S. Yemen	106.50	USA	106.50
India	102.25	Turkey	106.50		
Iran	102.25	USSR	106.50		
Israel	102.25	West Germany	106.50		
Italy	102.25	Yugoslavia	106.50		

World news Business summary

Swiss vote against joining the UN

The Swiss voted massively against joining the United Nations. In a national referendum which turned down by more than three to one the government's proposal that Switzerland should become the 163rd member of the world organisation.

Israeli budget cuts

Israeli Government is to implement within a week budget cuts totalling \$300m. The chief administrator for the occupied West Bank and Gaza Strip territories flew to Washington to seek \$500m to improve living conditions.

Singapore rescue

Two more survivors have been pulled free from the debris of a Singapore hotel after spending more than a day buried alive. Altogether, 11 people have been rescued alive from air pockets under the hotel.

Fins end strike

Finland's biggest labour conflict for 30 years came to an end when 250,000 workers stopped a three-day strike that had halted foreign trade and production at vital paper and metal industries.

Iraqi raid

Iraqi aircraft launched a surprise raid on an Iranian military camp near Ahvaz in western Iran. An estimated 500 armoured vehicles, many of them tanks, were destroyed.

Sudanese talks

Southern Sudanese rebels and backers of the Khartoum Government agreed to postpone for a day exploratory talks aimed at ending the country's civil war.

Palme postponement

Swedish police postponed an announcement on whether a man they are holding on suspicion of involvement in the murder of Prime Minister Olof Palme would be charged or set free. N-test urged.

Budapest march

Hungarian police detained at least two people and confiscated personal documents of about 400 young people after peaceful marches in Budapest.

Punjab clashes

At least nine people were killed and 20 injured in Punjab state in clashes between Hindus and Sikhs.

Manila takeover

The Filipino Government has taken over the country's main telecommunications companies, saying there was evidence that they were controlled by the son and friends of deposed president Ferdinand Marcos.

Caribbean boycott

Police in the French Caribbean island of Guadeloupe dismantled road blockades set up by separatists who are boycotting parliamentary elections.

Nicaragua attacked

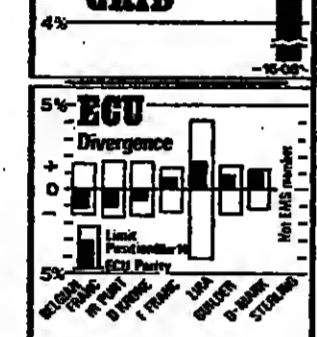
The US must get rid of President Daniel Ortega's left-wing regime in Nicaragua, because it threatens to spread communism, White House Chief of Staff Donald Regan said.

Prisoner escapes

Charles Sobhray, one of India's best known prisoners, broke out of New Delhi's maximum security prison with the help of two men who fed prison guards drugged sweets.

BIS guide for banks on hidden risks

FRESH GUIDELINES for the regulation of off-balance-sheet business accumulated by commercial banks as a result of innovation in financial markets are published today by the central banks of the main industrial countries. The study was undertaken by the Bank for International Settlements.



EUROPEAN Monetary System: Currencies showed little overall change within the EMS last week. The Belgian franc remained the weakest member but was within its divergence limit. Lower interest rates in West Germany were of some benefit to the weaker currencies but there was still speculation that some sort of currency realignment would be planned after yesterday's elections in France.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the 'lowest currency in the system, defines the cross rates from which no currency (except the DM) may move more than 24 per cent. The lower chart gives each currency's divergence from its 'central' currency (the DM).

SWISS BANKING Commission has temporarily halted licensing of new Japanese bank operations in Switzerland while it reviews the question of Japanese reciprocity.

THE London Stock Exchange's traded options market plans to open normally today after weekend testing of the new computerised matching system.

MEXICO hit by falling oil revenues, will today announce measures to boost non-oil exports.

TURKISH central bank has halted several of the key currency liberalisation measures in a bid to restore order to foreign currency markets, after the Turkish lira fell heavily against the dollar.

WESTLAND has finally landed the C88M (S94m) deal to supply 21 W-30 helicopters to India. Grants from Britain will finance the deal.

HUDSON'S BAY COMPANY, the debt-laden Canadian retail, property and fur trading group, reduced net losses to C\$5.6m (US\$4m) or C\$1.08 a share in the year to January from C\$107.4m or C\$8.40.

BRITISH Gas Corporation: no single shareholder will be allowed to hold more than 15 per cent of the equity after the company is privatised, according to a draft of the articles of association.

ALEXANDER & Alexander, the world's second largest insurance broker, lost \$7.3m in the year to end-December 1985 after taking a \$52m after-tax provision to cover the estimated loss on the disposal of its discontinued underwriting operations.

PUBLIC SERVICE OF Indiana, the electric utility, expects to incur a net loss of \$1.25bn in 1985 or \$23.17 a share because of a write-off from its Marble Hill nuclear plant.

TULLETT and Tokyo Forex, the UK-Japanese money broker, has acquired shareholdings in Carl Klum (Frankfurt) and Carl Klum (Luxembourg).

Right fails to win expected majority in French election

FRANCE appeared to be thrown into uncertainty last night after the parliamentary right failed to secure an absolute majority in the National Assembly.

According to early computer forecasts, the neo-Gaullist RPR and the centrist UDF together won 282 seats in the new Assembly, thus on their own falling short of the 298 needed, to obtain an absolute majority. They would obtain a total of 289 seats in the 577-seat Assembly with the support of the seven independent right-wing members expected to be elected.

Computer forecasts by other institutes confirmed that the RPR-UDF alliance would either fail to win an absolute majority or obtain one by a narrow margin of a single seat in one case. The apparent result came as a surprise, since opinion polls had been unanimous in giving the parliamentary right an absolute majority - although they differed on the size. The RPR and the UDF have both pledged not to form a government with the extremist right-wing National Front of Mr Jean-Marie Le Pen, which early computer forecasts gave 37 seats in the new Assembly substantially more than expected.

The Socialist success reinforces the position of President Mitterrand, who had seemed condemned to sharing power with a government of the right. Mr Mitterrand will now have a freer hand in choosing his Prime Minister in the manoeuvring that is likely in the days ahead.

Mr Mitterrand masterminded the Socialist's campaign in the election. He has been the party's main asset as his popularity has continued to rise. The 212 seats expected to be gained by the Socialists are far in advance of the party's hopes and would leave them the largest single party in the new Assembly. Even on Friday, Socialists were saying they exceeded about 185 seats. They also exceeded their target of gaining 30 per cent of the vote by winning an estimated 30.8 per cent.

For the Communists, yesterday's poll was a further setback as they seem likely to win only 37 seats in the Assembly - the same the National Front. Computer forecasts gave the Communists 10 per cent of the vote compared with 11 per cent in the European elections. Former President Giscard d'Estaing said before the poll that France would be "unmanageable" if the parliamentary right failed to obtain an absolute majority. In fact, the out-

come is a personal blow to him, as it is even more for Mr Jacques Chirac, leader of the neo-Gaullist RPR. His failure to carry his disciplined party to the victory they had expected must cast some doubt on his political future.

President Mitterrand has until April 2, when Parliament meets, to name a Prime Minister. The temptation for him will be to look for a non-political figure, as the Socialists cannot form a majority on their own. However, it must be doubtful whether any coalition that emerges will be durable. The risk is that fresh elections will be called soon.

The French franc - which has been subject to devaluation rumours for some time - is likely to come under pressure with this uncertainty, putting pressure on Mr Mitterrand to form a new government quickly. The right-wing parliamentary parties might decide to boycott the new government. However, yesterday right-wing politicians blamed the result on the new system of proportional representation which President Mitterrand introduced for the elections. Mr Pierre Mauge, leader of one of the cen-

trusts, will seek to spring at least one surprise in the budget. Recent speculation has centred on the possibility of a new 25% income tax band for the first £1,000 or so of taxable pay, or the introduction of new incentives to boost personal share ownership.

The Treasury has also been studying the possibility of a new financial transactions tax on the banks and building societies to recoup at least part of the cost of a cut in stamp duty on share transactions. There has also been speculation that Mr Lawson might adjust mortgage interest tax relief, perhaps by combining an increase in the £30,000 ceiling with a move to limit relief to the basic rate of income tax.

In his forecasts for the economic outlook Mr Lawson will underline the beneficial impact on output and jobs of lower oil prices and the parallel drop in sterling's value.

He is expected to predict continuing growth in output running at an annual 2 1/2 to 3 per cent in the first half of 1987, while lower costs and the possibility of a cut in the mortgage rate could allow a fall in the inflation rate to around 3 per cent.

US Congress set to block defence build-up. Page 18

Plastics producers' profits rise. Page 18

US and Japan close to pact on microchips

By Louise Kohoe in San Francisco and Quentin Peel in Brussels

US AND Japanese trade negotiators are close to agreement on a global price and production control monitoring system for semiconductor chips. The scheme is designed to address US charges that Japanese companies have repeatedly dumped chips in the US market below fair value.

The proposed system would lead to exports to third countries, apart from the US, being monitored. Such a system would create a new area of highly controversial extraterritoriality in US trade protection. The US and Japan together produced close to 90 per cent of the world's semiconductor devices, a \$30bn market in 1985. First indications of the direction of the secret talks between Washington and Tokyo have aroused grave concern at the European Commission in Brussels and in the European computer industry.

EEC member states have a large deficit in micro-chip imports and most would strongly oppose any organised price rise, although European micro-chip manufacturers might welcome it. Anti-dumping plans will be discussed at US-Japanese trade talks in Washington this month, but already the negotiators are close to ironing out details of the monitoring scheme, according to Japanese officials.

Advisers to Mr Clayton Yeutter, the US trade representative, also say that progress has been made towards an agreement on the issue. The anti-dumping scheme has the full support of Mr Yeutter, according to industry officials close to the trade negotiations.

The price-monitoring system is aimed at preventing dumping anywhere in the world, says Mr Michael Gadhaw, legal counsel to the US Semi-Conductor Industry Association, which conceived the proposal. He added that a "global" system was needed to prevent Japanese chip makers from circumventing US dumping laws by selling their chips at dumping prices in a third country or in their home markets, which might lead US customers to buy abroad.

US and Japanese chip makers would be required to submit price data to a government agency every time they sold chips - whether their customer was in the US, Japan or the third country. If their prices were determined to be below "fair value," as defined by US trade laws, then a penalty would be imposed on the manufacturer.

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Fiat and Ford in European truck merger

By Ken Gooding, Motor Industry Correspondent in London

FIAT of Italy and Ford intend to merge their European heavy truck operations into a joint company. But the deal is unlikely to create controversy in Britain because Ford has assured the UK Government that no job losses will result at its heavy truck factory at Langley, Buckinghamshire, west of London, where there are about 1,500 employees. It has also said production of the cargo heavy truck range will continue until it needs renewing.

Mr Bob Lutz, chairman of Ford of Europe, when asked recently if he could give any words of comfort to the Langley employees, said: "Joint ventures are designed to protect jobs, not to cause redundancies." The European truck industry has been aware for some months there is the prospect of wide-ranging co-operative venture between Ford and Fiat which might well spark off further rationalisation among heavy vehicle producers. The prospect has been an important factor in merger talks between BL's Leyland trucks subsidiary and Bedford, General Motors' British commercial vehicle offshoot.

That deal has the backing of the Leyland Trucks management but has been delayed by the debate about the future of the Land Rover company which GM wants as part of a complete package. Final details have still to be ironed out by Ford and Fiat and completion is perhaps still a month away. But it is expected that Fiat and Ford will each take 48 per cent of the joint heavy trucks company they intend to set up, with the outstanding shares held by a London merchant bank. The arrangement excludes Ford's Transit van operations in Britain and Belgium.

The two groups put forward similar proposals when they unsuccessfully attempted to work out merger terms for their European car operations last year. Fiat's heavy truck business, Iveco, has factories in West Germany and France, as well as Italy, and has a bigger market share than Ford in all those countries. It is already the second largest heavy truck producer in Western Europe, behind Daimler-Benz of West Germany. Iveco's vehicle output last year was roughly twice that of Ford which produced about 14,000 cargo trucks.

Benedetti to bid for further Valeo stake

By Alan Friedman in Milan and Paul Betts in Paris

CIR, the holding company of Mr Carlo de Benedetti, which last month paid FF1,900m (\$70.8m) for a 19.4 per cent stake in Valeo, the French motor-components group, announced plans at the weekend for a partial bid on the Paris bourse that would boost its holding to 35 per cent.

The bid is expected to constitute the first big test of industrial policy for the new French government. The outgoing socialist administration has already expressed concern at recent Italian moves to take control over a predominant portion of the French car-component industry. Renault and Peugeot, the country's two large car makers, have always been worried by the Italian customer was in the US, Japan or the third country. If their prices were determined to be below "fair value," as defined by US trade laws, then a penalty would be imposed on the manufacturer.

By acquiring 35 per cent of Valeo, Mr de Benedetti would secure veto rights and become by far the single largest shareholder of the French group.

It is not known how much Mr de Benedetti is offering, but at closing prices last week a 16 per cent parcel of Valeo shares would have a market value of around FF440m.

CIR bought its original stake by acquiring 5 per cent of Valeo from Lucas of the UK and the rest from French banks and other institutional investors. CIR is expected to subscribe for its part of an expected FF600m share issue by Valeo.

The Indususer group in Valeo's next largest shareholder with a 5 per cent stake. Mr de Benedetti has

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OVERSEAS NEWS

Zia hints at low-key approach over Bhutto return to Pakistan

THE PAKISTANI Government is bracing itself for a resurgence of political activity in the coming six weeks, when more than 20 mass meetings are planned around the country to coincide with the expected return from exile in Europe of Miss Benazir Bhutto, daughter of the country's former prime minister and acting leader of the main opposition party, writes John Elliott in Islamabad.

President Zia ul-Haq, who heads a mainly civilian administration following the

end of martial law on December 31, hinted at the weekend that the Government did not intend to try to stop this political activity or arrest Miss Bhutto.

"We are a democratic country and in a democracy people learn to tolerate and I have lots of patience," he said, yesterday in an interview on Channel Four's Meet the Press.

He indicated that he had retained his military regime title of Chief of Army Staff to ward off any possible coup

while the Government was "stabilised."

He also suggested the US should be prepared to increase substantially its five-year \$2.2bn economic and defence aid package, because the country had a democratically elected government.

Miss Bhutto is expected to return to Pakistan within the next three weeks on about April 4, the seventh anniversary of the execution by the Zia regime of her father, Mr Zulfikar Ali Bhutto.

Miss Bhutto was put under house arrest in Karachi after she returned from exile last August for her brother's funeral. There is considerable speculation about how long the Government or top army generals—who still wield considerable power—will be prepared to stand back while she draws massive crowds and attacks the regime.

Miss Bhutto's Pakistan People's Party central committee met in Lahore yesterday and drew up plans for the meetings she will address.

About half will be in the Punjab province, which is the stronghold of the military. Before that, there are to be widespread meetings on Pakistan Day next Sunday.

The committee mapped out Miss Bhutto's political agenda with a resolution calling on President Zia to resign and for elections to be held immediately on a party system to replace the non-party Government elected last year.

There have been reports that the Government has held private negotiations with Miss

Bhutto's representatives to avoid the meetings becoming violent, in return for Miss Bhutto being allowed to remain free.

Significantly, the committee called yesterday for the meetings to be "extremely peaceful" and President Zia stressed in his interview that there were no restrictions on any political leader whatsoever.

He admitted saying last November that he would retire as Chief of Army Staff when martial law ended. But yesterday he referred to Paki-

stan's history of three "interruptions" of martial law. He added: "I, for one, want to make it absolutely sure that there is no chance of any future interruption," even though the country had "very fine, loyal and obedient army commanders and chiefs of services."

Pakistan is having a tough time persuading the US to grant a big increase in the aid package for 1987-92 and has failed to obtain requested increases of more than 50 per cent.

Swiss vote massively against UN membership

By William Dullforce in Geneva

THE SWISS voted massively against joining the United Nations yesterday. In a national referendum they turned down by a ratio of more than three to one their Government's proposal that Switzerland should become the 160th member of the world organisation.

Opinion polls had suggested that the Federal Council (government) and parliament were not going to win, but the vote against UN membership was unexpectedly powerful and represents a crushing defeat for the Confederation's establishment.

Not one of the 26 cantons and half cantons voted in favour of joining the UN. The Government needed a majority among the cantons as well as a majority of voters at national level.

The people of the canton of Geneva, the home of many UN agencies, nearly 70 per cent voted against joining. In the canton of Berne, the federal capital, 77 per cent rejected the government's proposal, while 71 per cent voted against in Zurich, the financial capital.

The most emphatic rejection of the UN came, however, from the smaller German-speaking cantons at the heart of the country.

Neutral budget expected in S. Africa

BY ANTHONY ROBINSON IN CAPE TOWN

SOUTH AFRICAN Finance Minister, Mr Barend du Plessis, is today expected to present a broadly neutral, or at most a mildly stimulatory, budget for the fiscal year starting on April 1.

The budget will represent a compromise between demands for higher spending, especially on security and black social and educational programmes, and fears that government spending is already too high and a major factor behind a record inflation rate and unprecedented tax levels.

The minister's margin for manoeuvre is very tight. The economy is expected to grow by 3 per cent this year, after a 0.6 per cent decline in gross domestic product last year. But the recovery is fragile. Inflation, at an annual rate of 20.7 per cent in January, threatens to erode the competitive advantage bestowed by rand depreciations.

But South Africa cannot afford to see a serious erosion of its surplus on the current account of the balance of payments.

It is committed to repaying over \$2bn (£1.37bn) of its \$24bn foreign debt this year. Of this, \$500m will go to international bankers under the terms of the interim arrangement negotiated in London on February 20.

Last year South Africa ran a payments surplus of more than Rand 7bn (£2.4bn) and this year is planning a surplus of about R4.5bn, according to the reserve bank. Running the domestic economy at a level which will guarantee a minimum surplus around this level is the major restraint under which the budget has been formulated.

In spite of these restraints, however, both external and internal economic circumstances are more favourable than last year when the country

suffered from a collapse of foreign confidence.

This culminated in temporary closure of the Forex and stock markets, and the two-tier rand system and a unilateral "standstill" on \$14bn of the foreign debt in September.

Over the first 18 weeks of this year the rand has appreciated by around 20 per cent against major currencies. The lower oil price is expected to benefit the balance of payments by around R2bn, both through lower import costs and through the stimulation of mineral and other exports from higher world economic growth. The dollar gold price has also moved higher this year, and gold accounts for around 50 per cent of hard currency earnings.

To some extent however, a stronger rand is a mixed blessing. It reduces the effect of imported inflation, a major component in present inflationary pressures, but also cuts the

rand income and profits of the key gold and other mines.

This, in turn, will prevent a recurrence of last year's tax bonanza from the mines (aided by the tax surcharge applied in last year's budget). Higher tax revenue from the mines, inflation-inspired fiscal drag, and a 20 per cent rise in the general sales tax last year all pushed tax revenues sharply higher than budgeted. This was fortunate for the Minister of Finance because Government spending also soared well above budget—in spite of pledges last March that keeping government spending below the rate of inflation was the top priority.

This year the consensus among economists is that the depressed economy provides scope for a small rise in Government spending and/or a selective reduction in the tax burden.

Sabah hit by further bomb blasts

By Wong Suihong in Kuala Lumpur

THE MALAYSIAN state of Sabah was hit by further bomb blasts and demonstrations yesterday as Muslims continued agitating for the removal of the Christian-dominated government. However, Kota Kinabalu, the capital, was returning to normal after the arrest of more than 700 illegal immigrants from the Philippines and Indonesia.

Two people suffered minor injuries when two homemade bombs exploded in the timber port of Sandakan, while in Tawau, on Sabah's eastern seaboard, more than 1,000 Muslims marched down the streets calling on the federal government to impose emergency direct rule to break the political impasse.

The arrival of Kota Kinabalu's 150,000 residents were pressured by Tan Sri Haniff Omar, Malaysia's inspector general police in Kota Kinabalu on Saturday, and by police raids on illegal Filipino and Indonesian settlements dotted along the city's waterfront. Many people spent much of last week behind doors for fear of racial violence.

Tan Sri Haniff Omar said the 5,000-strong Sabah police force was in control, although the situation was still tense. Seven units of riot police had been flown in from West Malaysia to maintain security, he said. The 700 illegal migrants would be deported.

Meanwhile, the Malaysian elections commission has, for the second time, postponed fixing a date for elections in Sabah, citing the uncertain political situation.

The Sabah state assembly was dissolved last month,

Israel to bring in \$300m budget cuts within week

BY ANDREW WHITLEY IN TEL AVIV

THE ISRAELI Government announced yesterday it would implement within a week its announced budget cuts of \$300m (\$204.96m) for the coming 1986 fiscal year.

Critics of the Government's economic policy, including Western diplomats and senior members of the coalition administration, have focused on the Government's failure to carry out several announced budget cuts.

A senior Finance Ministry official said yesterday that failure to implement the latest cuts would endanger Israel's emergency economic programme.

Yesterday's decision empowers the Government to impose new taxes on retirement pensions and maternity benefits, prolong an existing tax on child allowances, and introduce a levy on education.

The difficulties faced by Mr Shimon Peres, the Prime Minister, in putting the proposals into practice were underlined by their swift denunciation by the Histadrut, the trades union federation. The Government and the Histadrut are currently locked in annual wage negotiations.

With little state cash to spare for the foreseeable future, Israel's chief administrator for the occupied West Bank and Gaza territories, meanwhile, flew yesterday to the US with the aim of raising up to \$500m for so-called "quality of life" projects in the Israeli-occupied region.

Mr Shmuel Goren took with him a shopping list of job-creation projects and proposed social amenities such as hospitals and schools.

These will be carried out by international aid organisations such as the United Nations Relief Work Agency, which looks after Palestinian refugees.

In recent official contacts, the US has been urging the Peres Government to take tangible steps to improve conditions in the occupied Arab territories as a means of helping the Middle East peace process.

Over the years, successive Israeli governments have poured funds into Jewish settlements and infrastructure projects of strategic importance to Israel, but paid scant attention to the region's economic needs.

● Inflation rose in Israel by 1.6 per cent last month, the government has announced. This compares with a fall of 1.3 per cent in January and brings the annualised rate for the seven months since July to 25 per cent.

Last July, the coalition National Unity Government introduced an emergency economic programme, including a substantial devaluation of the shekel, budget cuts and a comprehensive price freeze.

● Announcing the February consumer price index, the Central Bureau of Statistics said the main contributor to last month's price rise—the highest since October—was increases in the price of fresh fruit and vegetables.

Clashes at Transvaal mines claim 14 lives

BY JIM JONES IN JOHANNESBURG

VIOLENCE claimed 14 lives at two strike-hit South African gold mines at the weekend. At the Blyvooruitzicht mine near the Transvaal town of Carletonville six black miners and a security guard were killed in clashes between police, mine security personnel and striking miners late on Friday night. At least 176 men were injured.

At the Vaal Reef gold mine near the town of Klerksdorp seven men were killed and 67 injured in what the mine's management described as faction fighting between Xhosa and Basothos.

Black miners have been

striking at Blyvooruitzicht since the start of last week in support of demands for revised production bonus payments. The mine was closed on Thursday to prevent further underground sit-ins by miners and management has been negotiating with the National Union of Mineworkers (NUM).

The mine's management claimed that intimidators prevented the men reporting for work after two days of talks on Friday. Police were called in after a crowd of more than 1,000 men assembled following the arrest of two alleged

intimidators.


About 160 men have been dismissed at Blyvooruitzicht and 1,000 others involved in the stoppage have told management that they want to return to work. According to a mine spokesman everyone is expected to return to work today.

The fighting at Vaal Reef comes in the wake of a series of strikes and stoppages over the past three weeks which began after police detained nine black miners following the murders of four senior black employees. Vaal Reef's management says it does not know the reasons for the sporadic work


stoppages.

Meanwhile, the authorities have closed six black schools in the Carletonville area, just outside Johannesburg after pupils stayed away from classes in protest at the detention by police of 11 classmates.


The Carletonville closures brought to 21 the number of black schools shut by the authorities in the Western Transvaal during the past fortnight. As life in Johannesburg's north Alexandra township returns to some semblance of normality, community leaders called on schoolchildren to return to classes today.



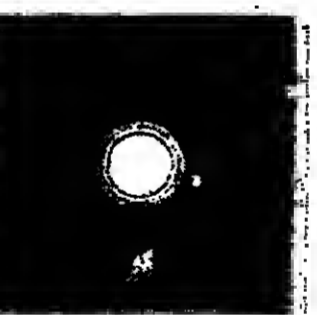
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OVERSEAS NEWS

Mexico to unveil measures for boosting exports

BY DAVID GARDNER IN MEXICO CITY

MEXICO is today due to announce a package of measures designed to boost non-oil exports...

US steel maker reaches tentative deal on pay

BY WILLIAM HALL IN NEW YORK

LTV STEEL, the second biggest US steel producer, has reached a tentative agreement with the United Steelworkers of America (USWA)...

The tentative agreement still has to be ratified by the more than 30,000 workers at LTV Steel's 24 plants...

Regan confident about superpower summit this year

BY REGINALD DALE IN WASHINGTON

THE US still expects the next superpower summit to take place this year although not necessarily in the summer...

agrees on a summit date, Mr Regan said. The US could wait until as late as May and still be ready for a summer meeting.

In the Stockholm talks Mr George Shultz, US Secretary of State, and Soviet Prime Minister Nikolai Ryzhkov, were apparently unable to agree on any detail of date for the planned summit.

Poland raises food and vodka prices

By Christopher Bobinski in Warsaw

THE first round of increases for basic foodstuffs since the beginning of last year was announced by the Polish Government at the weekend.

The Government said that the consultations with consumers on prices, which accompanied previous rises and were designed to defuse consequent industrial unrest, were no longer possible.

N-test ban urged at Palme memorial service

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

LEADERS of the Five Continents Initiative, of which Mr Olof Palme, the late Swedish Prime Minister, had been one of the driving forces, have renewed their call to the superpowers to halt all nuclear tests at least until the next summit meeting.



Mr Olof Palme

The message to the US and Soviet leaders calling for a nuclear test halt was signed by Mr Palme on February 23, only hours before he was assassinated on a street in the middle of Stockholm.

Mr Carlsson held talks over the weekend with more than 40 of the foreign leaders attending Mr Palme's funeral including Mr George Shultz the US Secretary of State and Mr Nikolai Ryzhkov, Soviet Prime Minister.

The ceremony and the funeral were organised by the Social Democratic Party, which Mr Palme had led since 1969, rather than by the state. In the midst of the national sorrow and mourning and the spontaneous grief that have followed

Head of Marcos probe welcomes US co-operation

By Our Foreign Staff

THE HEAD of a Philippine Commission investigating the finances of Mr Ferdinand Marcos, the former president, said at the weekend that the US authorities had promised to co-operate in efforts to obtain 1,500 documents which might shed light on Mr Marcos's holdings.

After meeting Mr Michael Armacost, US Undersecretary of State, on Saturday, Mr Jovito Salonga said: "We have been assured of full co-operation by the US Government within the context not only of American law but Philippine law."

Finnish workers end stoppage

FINLAND'S biggest labour conflict in 30 years came to an end this weekend when 250,000 blue-collar workers stopped a crippling three-day wage strike that had halted foreign trade and production at vital paper and metal industries, reports Reuter from Helsinki.

Mr Ingvar Carlsson, the new Swedish Prime Minister, has taken Mr Palme's place in the Five Continents Initiative, and yesterday was also asked to take over the chairmanship of the Palme Commission, which is to be renamed the Palme Commission on Disarmament and Security Issues.

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OVERSEAS NEWS

Turkey devalues lira and halts currency reforms

BY DAVID BARCHARD IN ANKARA

THE TURKISH central bank has devalued the lira against the dollar and other Western currencies and halted several key currency liberalisation measures introduced over the last two years.

In a bid to restore order to foreign currency markets, the lira was devalued on Friday evening by 5.3 per cent against the dollar and 7 per cent against the West German mark, leaving it at a rate of 645 to the dollar and 255.45 to the mark. One English pound is now worth TL 945.44.

More significantly, the central bank has trimmed to 1 per cent the margin on either side of its official exchange rate within which the commercial banks may set their prices for foreign exchange.

This is being seen here as a major setback in plans to liberalise the foreign exchange regime and an indication that the central bank is hard pressed for foreign currency.

This year and next are "hump years" in Turkey's debt repayment schedule with a total of more than \$3bn (£2,080m) falling due each year in interest and principal repay-

ments. It is believed that the central bank's problems have worsened because of late payment by some of Turkey's Middle Eastern creditors including Libya and Iraq.

Foreign exchange rates in Turkey have been announced on a daily basis since May 1981 with the banks being given increasing freedom to set their own rates since Mr Turgut Ozal became Prime Minister in December 1983.

However, in the last few weeks there has been a tussle between the central bank and Turkey's major private banks with the rates offered by the latter often soaring far above the central bank rate to the maximum permitted limit. Last week the major Turkish private banks were offering rates of about TL 950 for £1 while the state banks and central banks were sticking to about TL 890.

The central bank said that the new restrictions are only temporary and there will be a return to full free market operations as soon as possible.

It has also taken steps to allay fears of ordinary savers, whose total deposits with commercial banks amount to \$2bn.

Oil price of \$10 'would raise demand sharply'

By Max Wilkinson, Resources Editor

OIL CONSUMPTION in the non-Communist world would rise by about 6m barrels a day by 1988 if the price fell to \$10 a barrel, according to DEI Energie, an independent forecasting agency.

In a study for its clients, the agency suggests that if this price some oil production by non-Opec countries, particularly North America, would be stopped.

It says: "The combination of these forces would raise demand for Opec output to such an extent that a price rise would be extremely likely."

DEI believes that demand would rise among oil-consuming nations even if governments offset the fall in the price of oil by one-third by raising taxes.

For Opec countries, a \$10 oil price would mean a further big cut in imports although more oil would be produced than at present.

For Mexico, Egypt, Algeria, Iraq, Iran and Nigeria the combined current account deficits would be \$15bn in 1987, in spite of big cuts in imports. DEI suggests this would be financed by forced extra borrowings from the commercial banks.

The report suggests that among industrial nations as a whole lower oil prices would result in higher output and lower inflation than would otherwise have been the case.

REPORT BY INTERNATIONAL BANK SUPERVISORS

Efforts to reduce the risks banks run

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT IN BASEL

"THERE IS a development in the international capital and banking markets which is of the order of magnitude of significance to the original development of the autarkies."

That is how the current mood of financial innovation is described by Mr Peter Cooke, the senior Bank of England official who chairs the leading committee of international bank supervisors at the Bank for International Settlements in Basel.

With its report on the management of banks' off-balance sheet exposures, his committee has today given a first detailed glimpse of how government agencies responsible for supervising the banking system are planning to react.

The report homes in on the rapid expansion of new-style business which is hidden from public gaze because it does not appear on published bank balance sheets. It does not go so far as to prescribe new regulations to safeguard the banking system, but it lays great stress on the responsibility of bank managements in monitoring and controlling the new risks they are running.

Instead it sets out to define and quantify the risk inherent in innovative techniques such as options, debt swaps and underwriting commitments under *earnout* insurance facilities.

"Some of these are technically very complicated and

are probably only fully understood by a small number of traders and market experts; many pose complex problems in relation to the risk measurement and management control systems," the report says.

Off-balance sheet risk cannot, however, be analysed separately from on-balance sheet risk. It continues: "Supervisors consider it particularly important that banks adopt a co-ordinated approach to risk management and pay special attention to the possible correlation of different types of risk, both within the individual bank and the banking group as a whole."

It identifies three broad areas into which the risks inherent in new financial instruments tend to fall. These are funding risks, which means that banks may not be able to finance commitments as they fall due; interest rate and foreign exchange risks, which may produce losses due to movements in the respective markets; and credit risks where a bank will lose money if its customer defaults.

This last category is the one which the committee still perceives as the most serious. A main thrust of the report is to quantify the relative credit risks inherent in the new instruments.

It identifies three main categories into which they fall - full risk, equivalent to that of a direct credit which is carried on a bank's balance sheet; medium risk, which is significant but not as great as that of direct credit; and low risk,



Peter Cooke: chairman of bankers' committee

where there is a small credit risk but not one which can be ignored.

These risk categories clearly form the basis against which capital requirements will eventually be imposed on off-balance sheet business. They accord with the risk-asset system used in the EEC for measuring capital requirements and due to be adopted by the US, Japan and Canada.

However, the report falls short of prescribing precise capital requirements for the three categories. Instead it concentrates on placing individual

other, the report says the credit risk is limited to the cost of replacing debt service cash flows at current market rates if one party defaults. The problem is that this will depend on the maturity of the contract outstanding and the level of interest and exchange rates at any one time.

Nonetheless, bankers need to estimate the potential credit exposure arising from swap transactions to be able to comply with credit limit constraints and to price their deals correctly.

"Banks are advised to build a cautious bias into their estimates and to revalue their portfolio of such instruments regularly to ensure that they are not underestimating counterparty credit exposure."

More generally the report warns that off-balance sheet exposure should be included in calculating the credit limit set on dealing with individual customers so as to avoid excessive exposure to one single customer.

Also bank managements must introduce effective risk control systems, without which they will have no sound basis for monitoring and planning their off-balance sheet exposure.

"Without accounting systems which enable independent checking and reconciliation procedures to be carried out on a routine basis, the detection of potential losses will be very difficult and the risk of fraud will increase."

Saudi Arabia threatens to curb riyal speculators

BY KATHY EVANS IN DUBAI

THE Saudi Arabian Monetary Agency (Sama) warned bankers over the weekend that it would consider revaluing the riyal to punish speculators against the currency.

There have been rumours in recent weeks that the Kingdom might consider devaluing the riyal to cut its riyal-dominated expenditure in the face of falling oil revenues. Fears of a devaluation increased when the Government decided last week to defer its annual budget for five months. Last week, overnight rates soared to more than 20 per cent.

Sama's threat of revaluation was conveyed to senior bankers during a meeting with agency officials who said the Government had no plans to devalue the currency. Bankers in the

Gulf said the threat of revaluation would probably be enough to cool the market in the next few weeks.

Sama's move is likely to dampen speculation which emerged last week about the United Arab Emirates dirham. At the end of the Islamic week, spot rates for the dirham rose to unusually high levels, but settled yesterday.

In Kuwait, Sheikh Sabah al Ahmed at Sabah, the foreign minister, declared that Kuwait intended to cut its budget by 25 per cent in the financial year beginning in June. This was a surprise to local analysts who expected a cut of only 15 per cent in spending.

Sheikh Sabah told the newspaper al-Siyassah the cut would not affect the standard of services provided by the state.

Iraqis raid Iranian camp

Iraqi warplanes launched a surprise raid on an Iranian military camp near Ahvaz in western Iran yesterday, destroying 500 armoured vehicles, many of them tanks, a military spokesman reported. He said 56 fighter-bombers took part in the raid and destroyed all the tanks and other armoured vehicles in the camp.

A rocket battery was also destroyed and a large number of Iranian soldiers were killed, the spokesman said, adding that all the aircraft returned safely from the raid. Ahvaz, 320 miles south-west of Tehran, is a major Iranian industrial complex and military base.

US groups agree prop-fan link

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

A LINK between two major US aero-engine companies on the revolutionary new prop-fan engine development has been agreed involving Pratt & Whitney, part of the giant US United Technologies group, and the Allison Engine Division of General Motors of the US.

The two companies, which have been working on their own independent prop-fan studies, have agreed to work together on the development of a new prop-fan engine, using a gearbox. Other ventures, such as that by General Electric of the US, use a gearless system.

Hazellian Standard, the propeller manufacturing division of United Technologies, is also involved in the deal.

The aim is to produce a geared prop-fan engine for flight test by the summer of

1987, to meet airframe manufacturers' plans primarily those of Boeing and McDonnell Douglas - to have a new 150-seater airliner in service by 1992 using the prop-fan development.

The prop-fan is the latest development in the well-understood principle of harnessing the gas-turbine engine with a propeller. The difference with the prop-fan is that improved technology in the gas-turbine engine, coupled with advances in propeller-blade design, result in an engine that is claimed to be up to 40 per cent cheaper in fuel costs than the present generation of advanced jet engines.

These claims have yet to be sustained in flight-test programmes, the first of which is due to start this summer, using a General Electric (US) prop-

fan in a Boeing 727 airframe, and will be continued in 1987 using the Pratt & Whitney Allison engine in a McDonnell Douglas MD-80 twin-engine aircraft.

Already Boeing of the US is developing its 737 airliner for service in 1992, using the prop-fan engine with McDonnell Douglas planning a version of the MD-80 aircraft for service about the same time.

Boeing recently announced a deal with three major Japanese airframe companies for their 25 per cent participation in the development of its 737 airliner, covering financing, design, development and production, and McDonnell Douglas is to work with Saab-Scania of Sweden on the prop-fan airliner, along with Aeritalia of Italy and the Chinese Shanghai Aviation Industrial Corporation.

Shuttle engineering group changes management team

BY WILLIAM HALL IN NEW YORK

MORTON THIKOL, the US chemicals group which made the rocket motors used in the ill-fated launch of the space shuttle Challenger, has replaced the management team which overruled the objections of company engineers, and recommended the launch of the Challenger in January.

Mr Edward G. Dorsey, a veteran of the company's space booster programme, has been brought out of retirement and appointed vice-president and general manager of Morton Thikol's space division.

The move comes less than a month after Thikol engineers responsible for building the shuttle's booster rocket motors told a presidential commission investigating the shuttle

disaster that they had unanimously recommended against proceeding with the launch. They had felt that low temperatures too could cause problems with the rubber seals.

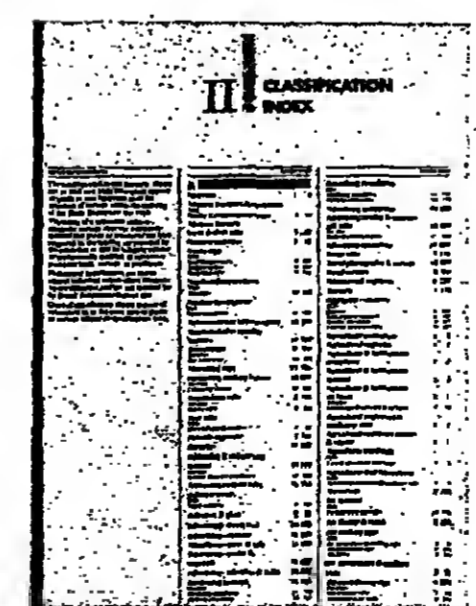
Morton Thikol management, led by Mr Gerald D. Mason, a senior vice-president, recommended that the launch proceed because there was no clear correlation between temperature and past incidents of erosion on the seals.

Until now operational responsibility for Morton Thikol's space business has rested with Mr Mason, who reports to Mr D. Edwin Garrison, the President of the aerospace division. Mr Mason will now concentrate on the group's strategic and tactical propulsion systems.

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SECTOR FORMAT

WORLD TRADE NEWS

Westland lands £65m helicopter deal with India

BY K. K. SHARMA IN NEW DELHI

WESTLAND, THE British helicopter group, has finally landed the £65m contract with India for 21 W-30 helicopters. The contract was signed in New Delhi by Mr. K. Sandilya of India's Finance Ministry and Mr. F. N. Richards of the British High Commission. The deal, which had been dogged by uncertainties for more than a year, is being financed by British Government grant aid. The order was virtually cancelled in the middle of last year by India on the grounds that the helicopters did not meet specifications laid down for the offshore operations of the Oil and Natural Gas Commission. It is widely believed, however, that the order came under threat because of the Indian Government's feeling that Britain was not doing enough to curb the activities of Sikh terrorists said to be operating from the UK. The deal has gone through mainly because of high-level contacts between the British and Indian Prime Ministers. Westland modified the helicopters to meet India's requirements and the final tests on the aircraft have been carried out in Bombay during the past couple of months. India has also ordered 21 Dauphin helicopters from France and these aircraft and the W-30s will be used by the newly-formed Helicopter Corporation of India for offshore operations, tourist charters and rescue work. Hazel Duffy adds: Sir John Cuckney, Westland chairman, said yesterday he is "delighted that the order has been signed." Certain formalities relating to guarantees on the contract have still to be finalised, but the company expects to be delivering the first helicopter within the next few months, and then up to three every two months. The fixed price contract, without escalation, was negotiated in 1984. A production line was set up for the order—the W-30 in India and four were nearing completion—when uncertainties forced work to stop. Although doing little to return Westland to profit, the contract will lead to more orders for the W-30, it is hoped, and utilise the plant's resources.

US compact disc plant for West Germany

By Our San Francisco Correspondent

WARNER Communications, the US electronics and entertainment company, is to begin large-scale manufacture of compact discs at factories in the US and West Germany this year. The Warner operation will supply discs for the company's own recording business and will contribute substantially to a dramatic increase in the number of discs produced next year. Warner's projected output of 21m discs next year will be more than the total US consumption last year, which was about 20m. Industry projections suggest that worldwide compact disc sales will total 130m this year. In the US, Warner will convert part of its Olyphant Pennsylvania record factory to produce 14m compact discs annually. In addition, Warner plans to produce compact discs at its plant in Alsdorf, West Germany. Our Singapore Correspondent writes: Apple Computer of the US is to spend \$823m (£7.3m) on a new manufacturing, distribution and service centre in Singapore. This brings the company's total commitment in Singapore. Construction of the new factory will start immediately.

French cut export credit subsidies

BY DAVID MARSH IN PARIS

FRANCE IS profiting from the continuing fall in domestic interest rates by making further cuts in subsidies on export credits. The result of the latest measures, announced at the end of last week, will be to reduce sharply the annual budgetary cost of subsidising new export credits to less than FF1.1bn a year, concentrated mainly on loans to the poorer developing countries. This compares with the overall cost to the French budget of subsidising interest rates on export credits of around FF1.6bn (£333m) last year. The latest steps round off a series of export credit liberalisation moves made by the outgoing Socialist government. They have been geared above all to ending subsidies on export credits to other industrialised countries, the Soviet bloc and oil exporting nations, and to allowing French bankers greater leeway to offer competitive loan packages to foreign importers. Liberalisation has largely been made possible by the sharp fall in capital market interest rates over the past year. This has brought French bond market rates below the minimum interest rates for officially-supported export credits agreed to richer and intermediate-income countries under Organisation for Economic Co-operation and Development consensus agreements. Officials admit that any renewed upturn in French interest rates would automatically raise the need for fresh recourse to subsidies. At the turn of the year, the Government announced the ending of interest rate support by the Bank of France and Banque Française du Commerce Extérieur for the main categories of credits to richer countries. Last week's steps, agreed after consultations with banks, remove all subsidies for the shorter maturity portions of export credits to rich and intermediate-income countries. Budgetary funds will be used to keep down interest rates on the longer-term portions of intermediate-income country loans. The result, according to Finance Ministry officials, will be to concentrate remaining state interest rate support—representing about 14 per cent of the export credit cost—on the FF1.0bn-FF1.6bn of export credits France makes annually to the relatively poor developing countries. The Government is also allowing Coface, the export credit insurance agency, to use the newly-established French financial futures market to offer exporters and their clients guaranteed fixed interest rates over renewable six monthly periods.

China puts telecom system into operation

By David Dodwell in Hong Kong

A 975km microwave telecommunications system linking Hainan in the extramare west of China's Guangdong Province with Shantou on the province's eastern coast was commissioned this weekend. The 1,500-line system, which can carry television, telex and facsimile messages as well as telephone calls, has been built by the Guangdong Post and Telecommunications Bureau in collaboration with Cable and Wireless in Hong Kong. The system links with a north-south microwave route between Guangzhou, the capital of Guangdong, and Hong Kong, the British territory adjoining Shenzhen, China's foremost Special Economic Zone.

West hopes for surge in Comecon orders

BY LESLIE COLT IN LEIPZIG

WESTERN exhibitors at the Leipzig Trade Fair, the largest East-West trade event, are hoping for a surge in orders from Comecon at the start of Eastern Europe's new five-year plans. The fair was opened yesterday by Mr. Erich Honecker, East Germany's leader. Comecon countries frequently bunch their orders for Western plant and equipment at the start of the plan to match the availability of investment funds. East Germany's domestic investment budget rose to Marks 63bn this year from Marks 56bn last year and Marks 50bn in 1984. The greater outflow of hard currency for imports from the West is supposed to be offset at the end of a plan when products made with the Western equipment are sold for hard currency. Two-thirds of the West German companies polled before the fair said they expected more orders from East Germany than last year. West German companies on average take one-third of East Germany's trade with the West, which makes up nearly 30 per cent of East Germany's total trade. In recent years, East Berlin has had down imports from Western countries, other than West Germany, to save hard currency. At the same time it has mounted a major export drive. Thus its imports from the UK fell last year to £64m and exports to the UK soared to a record £204m.

Non-West German companies have increasingly sought to channel exports to East Germany through their West German subsidiaries. Trade between East and West Germany is conducted on a clearing-system basis which allows East Germany to make purchases without spending scarce hard currencies. West German deliveries last year to East Germany soared 18 per cent to DM 8.6bn while purchases dropped 1 per cent to DM 8.2bn.

Peking nuclear plans

China's Premier Zhao Ziyang has said that his country's plans to develop nuclear power for the rest of this century were unchanged. The China Daily said Zhao described as groundless reports that China's policy on building nuclear power stations had changed. It said Zhao made his remarks to Mr. John Herrington, US Energy Secretary.

Nicaragua move backed

BY WILLIAM DULLFORCE IN GENEVA

THE COUNCIL of the General Agreement on Tariffs and Trade has approved the terms of reference of the panel to examine Nicaragua's complaint against the US for banning trade with the Central American country. Members of the panel have still to be appointed. The ban imposed by President Ronald Reagan last May affects a business estimated to be worth \$14m (£10m) a year to Nicaragua. The US claims that its action is valid under Gatt's article 21 which allows a country to protect its essential security interests. The panel was instructed to establish to what extent benefits accruing to Nicaragua under the General Agreement have been nullified or impaired and to come up with findings that will help Gatt take further action.

SHIPPING REPORT

Tanker business increases

FINANCIAL TIMES REPORTER THE FLOW of tanker business increased last week, especially for those tankers in the middle-size range, according to Galbraith's, the shipping brokers. It reports several tankers in the 30,000-130,000 ton range being fixed for virtually all loading areas. A charterer based in Kuwait has been particularly active from the Middle East, fixing both crude oil and fuel oil carriers for destinations in the East and West. Galbraith's said West Africa continued to feature regularly in the day-to-day market but rates have eased off slightly because of the number of vessels heading towards Nigeria and able to give March cancelling. A number of cargoes had appeared from North Sea ports, although these were destined for local European ports rather than America, but rates looked as if they were on an upward trend. It has been a further quiet week for sales, although there were transactions which mainly involved more modern tonnage.

World Economic Indicators

TRADE STATISTICS				
	Jan. 85	Dec. 84	Nov. 84	Jan. 85
UK £bn				
Exports	4,255	4,387	4,381	4,552
Imports	4,116	4,495	4,515	4,637
Balance	+0,139	-0,108	-0,134	-0,085
Japan \$bn				
Exports	12,749	12,927	15,454	11,059
Imports	10,875	11,294	10,573	10,596
Balance	+1,874	+1,633	+4,881	+0,463
US \$bn				
Exports	17,024	17,576	17,368	19,142
Imports	32,888	30,285	27,594	25,933
Balance	-15,864	-12,709	-10,226	-6,791
France FFbn				
Exports	73,82	75,18	78,18	75,75
Imports	77,85	75,47	77,28	74,45
Balance	-3,43	-0,29	+0,92	-0,50
W. Germany DMbn				
Exports	45,48	44,33	44,63	44,42
Imports	38,18	37,47	38,53	38,35
Balance	+7,30	+6,86	+6,10	+6,07

BASE LENDING RATES

ABN Bank	12 1/2%	Grindlays Bank	11 1/2%
Allied Dunbar & Co.	12 1/2%	Guinness Mabon	12 1/2%
Allied Irish Bank	12 1/2%	Hambros & Co.	12 1/2%
American Express Bk.	12 1/2%	Heritable & Gen. Trust	12 1/2%
Amro Bank	12 1/2%	Hill Samuel	12 1/2%
Henry Ansbacher	12 1/2%	C. Hoare & Co.	12 1/2%
Associates Cap. Corp.	12 1/2%	Hongkong & Shanghai	12 1/2%
Banco de Bilbao	12 1/2%	Johnson Matthey Bkrs.	12 1/2%
Bank of America	12 1/2%	Knowles & Co. Ltd.	13 %
Bank of Canada	12 1/2%	Lloyds Bank	12 1/2%
Bank of India	12 1/2%	Edward Manson & Co.	12 1/2%
Bank of Scotland	12 1/2%	Magnay & Sons Ltd.	12 1/2%
Banque Belge Ltd.	12 1/2%	Midland Bank	12 1/2%
Barclays Bank	12 1/2%	Morgan Grenfell	12 1/2%
Beneficial Trust	12 1/2%	Mount Credit Corp Ltd.	12 1/2%
Brit. Bank of Mid. East	12 1/2%	National Bk. of Kuwait	12 1/2%
Brown Shipley	12 1/2%	National Girobank	12 1/2%
CL Bank Nederland	12 1/2%	National Westminster	12 1/2%
Canada Permanent	12 1/2%	Northern Bank Ltd.	12 1/2%
Ceylon Ld.	12 1/2%	Norwich Gen. Trust	12 1/2%
Cedar Holdings	13 %	Peoples Trust	12 1/2%
Charterhouse Japhet	12 1/2%	PK Finans. Intl. (UK)	13 %
Citibank NA	12 1/2%	Provincial Trust Ltd.	13 %
Citibank Savings	12 1/2%	R. Raphael & Sons	12 1/2%
City Merchants Bank	12 1/2%	Roxburghe Guarantee	13 %
Clydesdale Bank	12 1/2%	Royal Bank of Scotland	12 1/2%
C. E. Coates & Co. Ltd.	13 %	Royal Trust Co. Canada	12 1/2%
Comm. Bk. of East	12 1/2%	Standard Chartered	12 1/2%
Consolidated Credits	12 1/2%	TCE	12 1/2%
Continental Trust Ltd.	12 1/2%	Trustee Savings Bank	12 1/2%
Co-operative Bank	12 1/2%	United Bank of Kuwait	12 1/2%
The Cyprus Popular Bk.	12 1/2%	United Mirrabai Bank	12 1/2%
Duncan Lewis	12 1/2%	Westpac Banking Corp.	12 1/2%
E. T. Trust	13 %	Whiteaway Laidlaw	12 1/2%
Exeter Trust Ltd.	13 %	Yorkshire Bank	12 1/2%
Financial & Gen. Sec.	12 1/2%	Members of the Accepting Houses Committee	
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TECHNOLOGY

Alan Cane on the computer failure which halted Stock Exchange traded options dealing last Friday.

Why Big Bang could start with a whimper

THE computer failure which closed the London Stock Exchange traded options market last Friday and forced exchange staff and dealers alike to work over the weekend to clear up the mess has major implications for the City.

It brought home with dramatic clarity to jobbers and brokers the extent to which their trading efficiency already depends on electronic technology.

It underlined the fragility of many of the systems already in operation and reinforced widespread fears that some of these may prove inadequate even before the increase in securities trading volume expected after the "Big Bang" in the City in October this year.

A low risk approach to gambling on price movements and a form of insurance against large price changes.

The options development team after working through the night to restore the data files.



The London Stock Exchange traded options market.

In equities are processed for stockbrokers and their clients by Centreline, the National Westminster computer bureau.

Centreline has decided it is unwilling to invest in the hardware and software necessary to settle bargains after Big Bang.

Tunnels from coast to tap offshore oilfields

By Fay Gjester in Oslo

A NEW approach to offshore oil and gas production has attracted the attention of Norcem, a leading Norwegian industrial group.

Valve seats come in from cold

VALVE SEATS, which are usually assembled into alloy engine blocks by a thermal contraction/expansion process, can be made to grip the sides of the assembly hole using a simpler, cheaper process jointly developed by Manganese Bronze Powder Metal Group (Ipswich) and Rosan Rexford of Leicester.

Normally, the seat, a cylinder of special composition perhaps 20 mm in diameter, is frozen in a cryogenic bath to reduce its diameter. After it is dropped into the hole, it expands to make an extremely tight fit that will endure regardless of engine temperature and valve action on the seat.

of British Technology Group may go into production soon. BTG is looking for "forward looking manufacturers" for the next stage of the \$400,000 development to produce a commercial low cost speech recognition module.



Technoscript, recently became available in the UK. More on 0623 39944.

Krupp rollers save on energy

MINERAL GRINDING becomes 20 per cent less energy consuming using new designs of high pressure grinding rollers from Krupp of West Germany.

retrieve software. The package is designed for use on the IBM personal computer and compatibles such as the Philips F3100.

At present, half of the Petroline joint venture is owned by Selmer Furuholmen, one of Norway's largest civil engineering contractors, 30 per cent by Norwegian Rig Consultants, drilling technology experts and the rest by an investment company (also called Petroline).

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Government to stand by BA sale decision

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT has no intention of reversing last week's decision to postpone the privatisation of British Airways, despite the preparation of a management and employee buy-out scheme which will be put to the Prime Minister this afternoon by Lord King, the airline's chairman.

The meeting between Mrs Thatcher and Lord King - believed to be one of her most highly regarded businessmen - was arranged in the middle of last week when Mr Nicholas Ridley, the Transport Secretary, decided to delay BA's flotation because of difficulties over the British-US Bermuda Two agreement on North Atlantic traffic.

The BA management and Phillips & Drew, the stockbrokers, have been considering a possible sale in stages, to management and employees and to financial institutions. The urgency reflects the view that any longer delay might prevent privatisation because of the approach of a general election, and would also have a damaging impact on the morale of senior executives and staff.

The signs in Whitehall yesterday were that Lord King's advocacy would not win the day. Mr Ridley apparently feels that the objections which led to his decision against an early flotation apply as much, if not more, to a buy-out, given the considerable uncertainties at present and

Peter Riddell on the unmentioned issues at a Conservative meeting

Amnesia affects Tory faithful

IT WAS almost as if the Westland helicopter affair had never happened. Collective amnesia seemed to descend on the 500 senior Tory activists, constituency chairmen and area officials attending the meeting of the Conservative Central Council in Felixstowe, Suffolk, on Friday and Saturday.

Westland was not mentioned by any speaker, either from the platform or the floor, neither did the names Mr Leon Brittan nor Mr Michael Heseltine, the cabinet ministers who both resigned over the affair, pass anyone's lips.

Although they were both ministers as recently as January, they have become non-persons, unmentionable in party discussions like any victim of one of Stalin's purges. Similarly, the arguments over BL, the state-owned vehicles company, and the possible sale of its subsidiary Land Rover, were only referred to briefly and in passing in one debate - to the evident relief of Mr Paul Channon, the Trade and Industry Secretary.

The representatives (never described as delegates) attending the central council are the establishment of the party, middle-aged, middle-class and instinctively loyal. There is the cosy atmosphere of a wedding reception with uncontested elections and lengthy votes of thanks.

Yet the absence of any mention at all of the traumas of January was

remarkable even by Tory standards. Behind the scenes, however, there was some private nervousness.

The public tone was set by Mrs Margaret Thatcher's attack on "professional grumblers" and by the aggressive optimism of Mr Norman Tebbit, the party chairman. He appears increasingly as her alter ego, notably in repeated criticism of the television companies.

There was no hint of any softening in Mrs Thatcher's approach. At times she talked about both herself and the Government in the third person - bending and turning is "not this Government's style, nor this Prime Minister's". She spoke of "Leadership" - very much with a capital L - and talked of a crusade to secure popular capitalism.

The Prime Minister even referred, unusually, to "Thatcherism" in the light of reports that it had run its course and was on its way out.

"As an informed source close to Downing Street, I have to report that these reports are eye-wash... We're only just beginning," she said. "We've barely got past the stage of excavation, let alone of 'topping out'."

In true nationalistic vein, Mrs Thatcher proclaimed the message "British is best", and waving a bottle of what looked like Malvern water in the air, she said it was "humbug to complain about unemploy-



Douglas Hurd: warmly received

ment if you drink French mineral water and drive an imported car."

Now, she claimed, people were "queuing up to obtain the new British cure".

All this naturally went down well with the council. Yet beneath the hand exterior there were the signs of nervousness. Both Mrs Thatcher and Mr Tebbit stressed the need for hard work in the three forthcoming parliamentary by-elections and the local elections on May 8. Indeed, the Prime Minister, a number of times, added to her prepared text references to letting people know of the Government's achievements

and the need to redouble efforts to get the message across.

Like Mr Tebbit on Friday, Mr Kenneth Baker, the Environment Secretary, on Saturday devoted a large section of his speech to attacking the Liberals and the Social Democrats, now never referred to as the Alliance in Tory speeches.

Mr Baker criticised the record of hung county councils, where the parties have a share in power, for producing "higher spending, more staff, confusion and disagreement over policy".

This is likely to be a constant refrain over the next seven weeks, in part reflecting considerable Tory apprehension about possible Alliance gains in May. The leadership hopes that if the Social Democrats can be held to third place in the election in Fulham, West London, on April 10, then some of the momentum may be lost.

The other striking impression of the meeting was the warm reception given on Friday to Mr Douglas Hurd, the Home Secretary, for a measured speech on law and order. Neither the style nor the substance - "edging back crime in a calculated manner" - was designed to appease rank-and-file passions.

Mr Hurd has moved a long way from the (recent) days when he was seen as the cold, superior Foreign Office man; he even managed an impromptu joke on Friday.

Promotion for four officials in coal board shake-up plan

BY MAURICE SAMUELSON

MR PETER WALKER, the Energy Secretary, yesterday gave a vote of confidence to the full-time management of the National Coal Board by conferring full board-level status on four of its senior, long-serving officials.

Mr Michael Butler, the NCB's full-time finance director, Mr Malcolm Edwards, commercial director, Mr Ken Moses, technical director, and Mr John Northard, operations director, have each been appointed for a period of five years from April 1. It is understood that their salaries will be unchanged. All are in their early 50s except Mr Northard, who is 58.

Their promotions complete the restructuring of the board which Mr Walker started last October to ensure a smooth transfer of power when Mr Ian MacGregor, the chairman, will be succeeded by Sir Robert Haslam, who also succeeded him as chairman of British Steel.

A further significance of the move, which raises the number of NCB board members to a record 13, is that the industry's top policy-making echelon is no longer dominated by part-timers appointed from outside its ranks.

Mr Walker said the new members each had a lifetime's experi-

ence in the industry and together would bring "a wealth of managerial talent" to the board.

In a brief statement welcoming his new board colleagues, Mr MacGregor said they had played "a key role" in the industry's recovery from the miners' strike but warned they were being promoted "at a particularly crucial stage - to continue the policies and ensure the viability of the industry."

Sir Robert will begin a six-month stint in harness with Mr MacGregor soon after the four men arrive on the board next month.

Sir Robert, deputy chairman, will also work closely with the other deputy chairman, Sir Kenneth Courzen, recruited to the coal industry last October.

Three of the new board members distinguished themselves in the NCB's year-long confrontation with the National Union of Mineworkers. Mr Moses and Mr Northard, as the directors of the NCB's North Derbyshire and Western areas respectively, were particularly successful in encouraging miners to defy their union by returning to work. Mr Edwards, as marketing director, helped to ensure that coal from working collieries and from stockpiles reached customers.

Market for traded options to resume

BY ALEXANDER NICOLL

THE LONDON Stock Exchange's traded options market intends to open normally today after testing over the weekend the new computerised matching system which failed on Thursday. The failure prevented the market from opening on Friday.

Brokers with bargains struck on Thursday and still unprocessed, were required to attend the exchange on Saturday morning. Apart from the usual small proportion of "out-trades" - deals for which two brokers' trading slips do not match - Thursday's business has now been cleared. This means traders will know their exact position and requirements to put up margin payments.

The matching system introduced on Thursday to cope with rising volume in the options market is to be used again today. It is designed to handle three times the recent peaks of over 30,000 contracts traded daily.

It is possible that Friday's closure will produce a surge in volume today, particularly as traders and investors attempt to position them-

selves ahead of Tuesday's budget. This may put renewed strain on the matching system, which consists of computer terminals on the exchange floor.

The exchange's difficulties in handling the increased volume have angered market participants and caused worries about its ability to cope with expanding securities business after October's Big Bang restructuring.

Options, introduced in London eight years ago, have only recently started to become an integral part of investor strategies. Amid the speculative takeover bid fever which has been gripping the stock market, options on shares such as Hanson Trust, Imperial Group and Lonrho have been particularly heavily traded, as well as options on the Financial Times-Stock Exchange 100 Index.

Friday's closure could have exposed jobbers and investors to large potential losses. Investors have been mainly buying call options, entitling them to buy shares at pre-set exercise prices.

Lloyd's seeks to reach PCW affair settlement

BY JOHN MOORE, CITY CORRESPONDENT

THE AUTHORITIES of the Lloyd's of London insurance market are attempting to reach a settlement within its community of the controversial PCW affair, in which 1,325 underwriting members have been hit by a series of irregularities and up to £250m in underwriting losses.

Mr Peter Miller, Lloyd's chairman and other top market officials, are understood to have held talks with numerous brokers in the market in an effort to resolve the matter.

Lloyd's is attempting to persuade the brokers and other intermediaries that some contribution from their own funds is needed in order to meet the losses of the underwriting members.

Lloyd's and a range of brokers and intermediaries have been warned by a steering group of over 300 of the underwriting members facing the largest losses that legal

action will be started against them unless a settlement is reached.

The underwriting members are seeking a contribution from Minet Holdings, the insurance broker which owned the PCW underwriting agency where the troubles took place, and other brokers who participated in a range of business transactions for former managers of the PCW underwriting agency.

The strictest underwriting members, many of whom face personal bankruptcy because of the losses, which they claim are directly linked to a series of previous irregularities, argue that they should be helped by Lloyd's to meet their liabilities.

The most discussed possible settlement involves a possible payment by Lloyd's itself, contributions from the brokers, and a participation by the 28,597 underwriting members who would pay for insurance cover to stop the losses rising further.

Cairo scheme 'could sustain 20,000 jobs'

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

WORK on the £2.5bn scheme to provide a new sewerage system for Cairo could sustain more than 20,000 jobs in the UK, mainly in areas of high unemployment, according to a report to be released today.

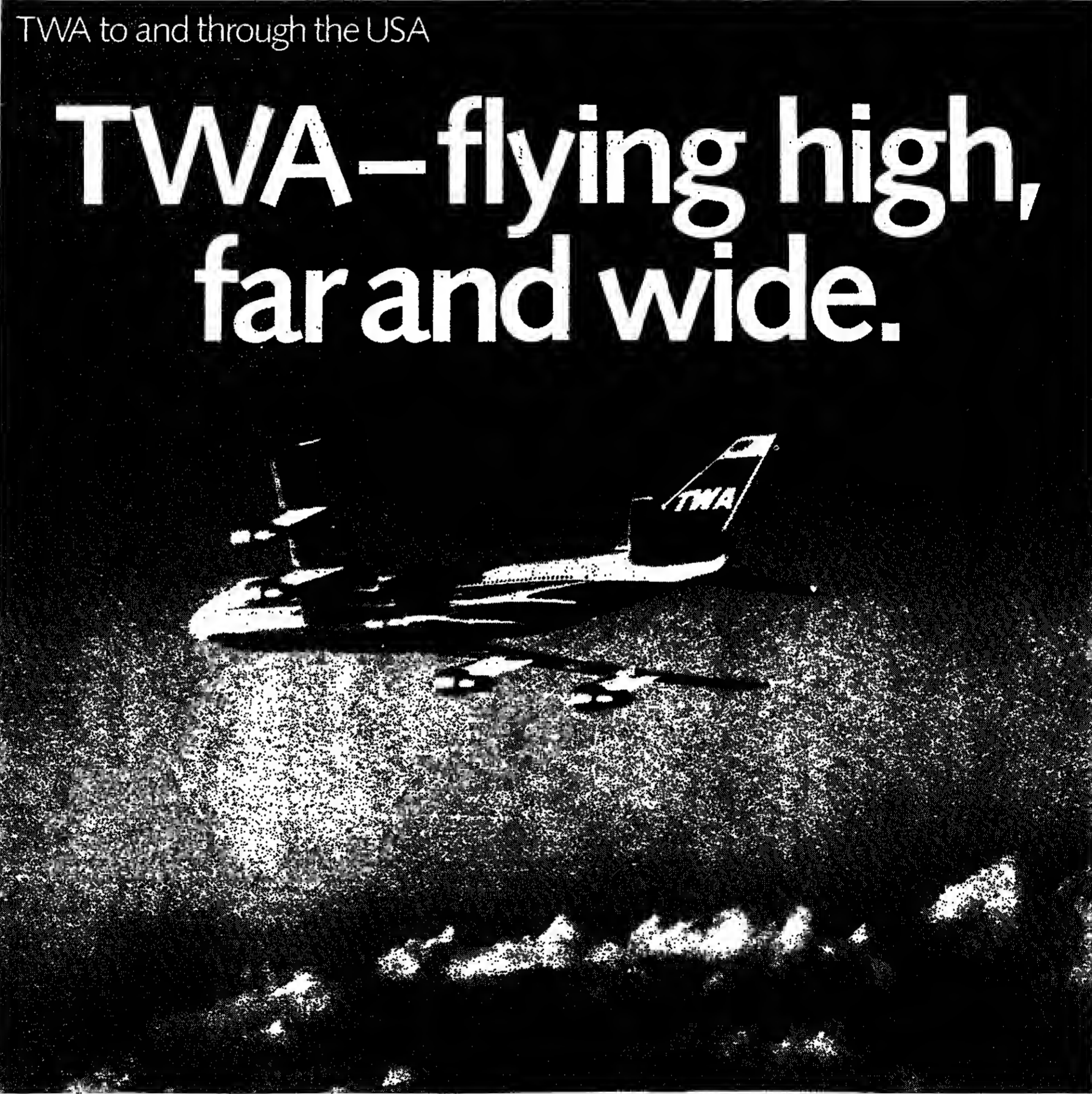
The Greater Cairo Wastewater Project is the world's largest public health engineering scheme. Its UK portion - providing new sewers and waste treatment plants for the city on the east bank of the Nile - is the largest current British construction project at home or overseas.

Work on the project, the report says, will lead to export orders for British manufactured goods worth more than £750m, with further exports of spares and services once the project is completed.

In a survey of contractors, sub-contractors and suppliers, it found that 148 UK companies were already working on contracts connected with the wastewater scheme. Most of them were based in the high unemployment areas of the English Midlands and the north of England.

The report suggests that work for suppliers and subcontractors will sustain 9,500 jobs in the UK over the next five years. Work for the main construction contractors and consultants will sustain another 200 jobs in the UK and 520 for UK employees working in Egypt.

The Economic Benefits of the Greater Cairo Wastewater Project East Bank Scheme, £11.5b, from British Wastewater, 14 Grosvenor Place, London SW1X 1TH.



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UK NEWS

John Griffiths looks at GM's involvement with a specialist sports car company

Lotus constructs a new future

A RESTRUCTURED board of Group Lotus of the UK is being given two years by General Motors, the US multinational, in which to construct a new future for the sports car and engineering company.

GM, which now owns 66 per cent of Lotus and is seeking total control, is understood to be prepared to provide virtually unlimited financial backing for any board proposals, provided they are considered to be commercially realistic.

The groundwork is being laid for a substantial expansion of all Lotus activities to include:

- The early replacement of all

Lotus' current range of cars;

- Substantial revisions to the X100, model the "cheap" (£11,000-£13,000) Toyota-powered sports car, due to have been shown at this autumn's UK motor show and which was to have entered production early next year at Lotus' Hethel, Norfolk, headquarters. The revisions mean an unspecified delay in the introduction of the car;
- Expansion of production for the new car ranges. Output of 10,000 cars a year - perhaps more - at Hethel is now considered a possibility in the context of GM's financial backing;
- Engine production: Lotus has

a high reputation for its engine technology. Its current models use a Lotus-developed Ford unit. It has built prototype engines of its own design, but previously has lacked the finance to put them into production. Now, it is understood, Lotus expects to design and build engines for use in both its own models and in General Motors cars;

- Further expansion of the research, development and engineering business it undertakes on contract for other manufacturers, both in and outside the motor industry.

Mr Robert Eaton, GM's executive vice president for advanced

engineering, made clear at the announcement of the £22.7m (\$33m) agreed bid for Lotus by GM in January, that GM would operate a strictly "hands-off" policy towards the UK group. GM would thus allow Lotus to develop its own future and preserve the confidentiality of its contracts with other manufacturers.

As part of a private understanding, however, the US multinational and Lotus' new board have agreed that GM can exercise a right to change the management at the end of the two-year period if it considers Lotus' progress unsatisfactory.

Blossoming with no financial frost

EVEN THE most hardy Group Lotus executives have been known to cringe at one of the media's most overworked headlines: "Lotus his-sons."

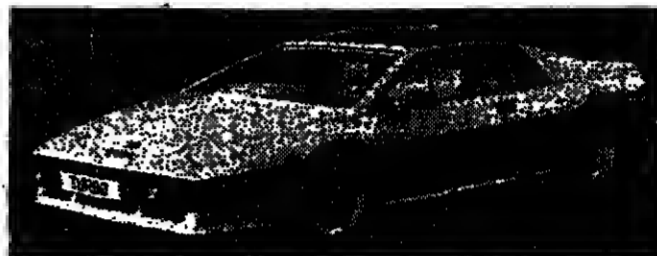
It is not so much the pun which has set Mr Michael Kimberley, the chief executive and his colleagues' eyes rolling heavenwards. It is more that every time it has been trotted out in the 16 years since the Norfolk sports car and engineering concern went public, a financial frost has followed.

However, "if Lotus doesn't succeed now it will be because the board will have failed to deliver," says Mr Alan Curtis, Lotus's deputy chairman and former Aston Martin chief. He is expected to assume the vacant chairmanship under a board restructuring now going on as a result of Lotus ownership passing to General Motors of the US.

While Mr Curtis would not comment at the weekend on the board's changes or the details of the strategy for Lotus's future, he acknowledged that he expects the company's growth not to be constrained only by its abilities, not its finances.

At the same time he maintained that its development would be entirely in British hands. "The only GM directive to us has been to produce more cars, more technology and more profit. GM will give us finance and other support if asked, but no direction. It is entirely up to the board whose executive directors are all British and who will have no excuses. And as far as I'm concerned, nothing could be better."

The board's changes follow the departure of chairman Mr David Wickins, head of British Car Auctions and Mr Anthony Bamford of



Lotus Esprit turbo: in optimistic hands

the JC Bamford Construction Equipment group. It was the sale of their combined 58 per cent holding in Lotus which has set GM on the road to full ownership.

It is expected that Mr Kimberley, who has steered Lotus around its various crises for many years, will remain as chief executive. Mr John Sandford, another British board member, is expected to be finance director. The British trioka will be backed by two appointees, as yet unnamed, who will have non-executive roles.

Currently Toyota, which retains a 21.48 per cent stake in Lotus, has one representative on the board. Toyota is the last major obstacle to GM obtaining 100 per cent control - no other individual shareholder has substantial equity - and has yet to indicate its willingness to accept GM's 129.5p a share offer.

However relations between Toyota - which signed a collaboration agreement with Lotus in 1980 - and the British board members have been strained recently for several reasons, of which the sale to GM was only the latest and largest. It is now thought likely that Ja-

The explanation, it seems, is that near the end of last year Mr Wickins and Mr Bamford had already concluded that, having put Lotus back on its financial feet - it made a £225,000 pre-tax profit in the first half of the current financial year after £458,000 for all of the 1984 financial year - they needed to attract much more substantial resources than they could provide if Lotus was to realise its potential.

A number of British interests were approached on the basis that Lotus really was capable of fulfilling the future set out by Mr Kimberley. These, however, were without result.

But GM and Chrysler were already Lotus's largest customers for research and development. And it was felt that either, if they would provide firm guarantees of Lotus's independence, could provide the answer. So it proved. Chrysler declined. But subsequent negotiations leading to GM's £22.7m agreed bid lasted two months and unlike GM's more controversial planned acquisition of Land Rover and Leyland Trucks were kept secret almost to the day of its announcement.

Some scepticism is still being aired about whether Lotus can retain its independence and in particular whether rival manufacturers would shy away from using it for engineering if wholly owned by GM. The issue was considered sufficiently serious for GM to provide written guarantees of independence from the highest board level well in advance of the deal.

As a result, said Mr Kimberley, no existing clients have expressed a wish to withdraw and the number of inquiries is increasing.

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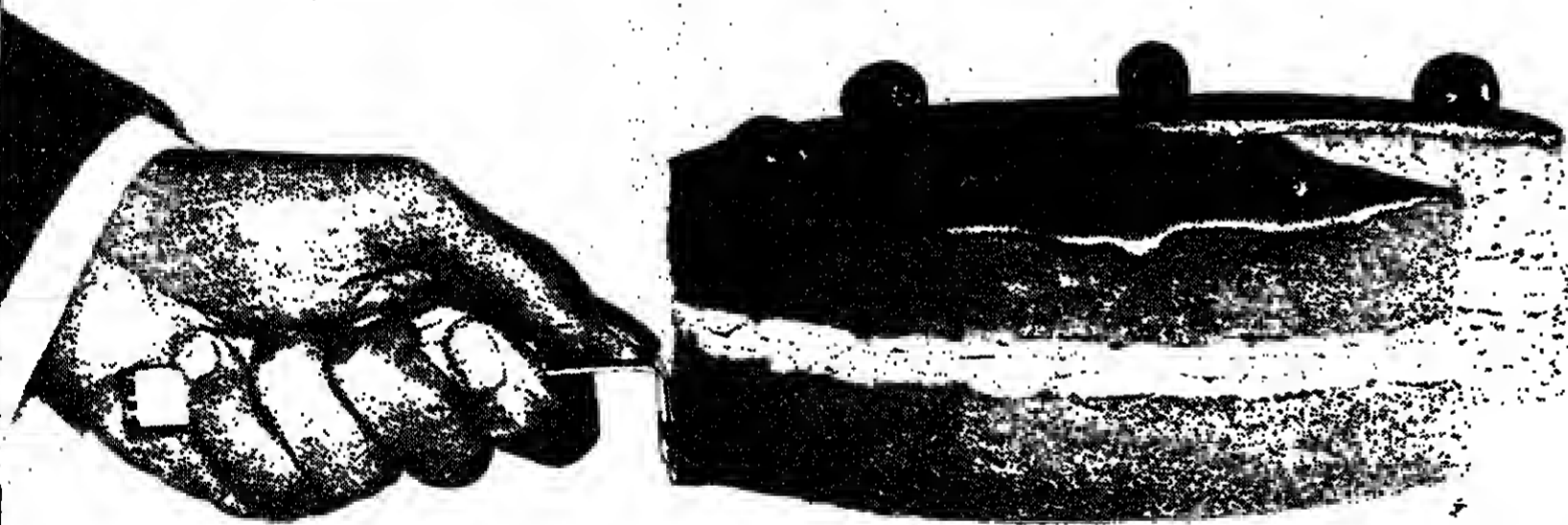
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UK NEWS

Stakes in British Gas may be held to 15%

By DOMINIC LAWSON

NO SINGLE shareholder will be allowed to hold more than 15 per cent of the equity of the British Gas Corporation after it is privatised, according to a draft of the articles of association of British Gas Plc.

This represents the Government's attempt to prevent British Gas from falling under the control or influence of foreign companies, particularly oil groups.

The articles also provide for a special "golden" share, which the Government will use only to ensure that the article limiting shareholdings to 15 per cent is not removed.

In the recent privatisation of Enterprise Oil, the former oil production arm of British Gas, the Government gave itself a golden share to prevent an unwanted takeover but made no specific limit on shareholdings. The result was that Rio Tinto Zinc subscribed for 49 per cent of the Enterprise share offer, to the considerable embarrassment of the Government.

If any company acquires more than 15 per cent of British Gas's equity, then the directors of British Gas can compulsorily acquire the voting rights of the shares in question and sell in the market that part of the shareholding over the 15 per cent limit.

British Gas had wanted the limit on individual shareholdings to be lower than 15 per cent. It feared that a number of major oil companies, such as Shell, BP and Exxon, which all have large shares in other European gas utilities, could each take 15 per cent and gain effective control over British Gas.

The draft articles make clear that parties found to be acting in concert would see their individual shareholdings counted as one under the 15 per cent rule.

As a further safeguard of the company's independence, the articles provide that out of a minimum of four executive directors of the new company, no fewer than three - the chairman, the chief executive and another director - will not be required to submit themselves for re-election by an annual vote of shareholders.

A draft of the memorandum of association of British Gas Plc makes clear the freedom which is being given to British Gas to diversify into other forms of energy once it is in the private sector. The fourth paragraph of the memorandum says that the "company's objects are to carry on all the businesses of... natural and other hydrocarbons, coal and other minerals, chemicals... and electricity."

The listing of electricity as an objective of the new company is likely to infuriate the Electricity Council, which has already expressed concern over the relatively minor point that British Gas Plc might sell electrical appliances through its showrooms. It will be even more concerned if British Gas is being encouraged to break into the main markets of an electricity industry still confined by Whitehall, with no access to funds from the private sector.

The National Gas Consumers' Council yesterday described the proposed authorisation for a privatised British Gas as "vague and inadequate." The authorisation is British Gas's licence to supply and lays down in detail what the company can and cannot do after privatisation. Unlike the Gas Bill, it is not subject to debate in parliament.

The NGCC is urging the Government to strengthen the authorisation control over British Gas's future activities in a number of areas, including disconnections, standards of service, special services for the disabled and elderly and energy efficiency.

London's tallest offices planned

By Michael Cassell, Property Correspondent

PLANS to develop London's tallest office tower, on the eastern edge of the City, have been submitted to the borough of Tower Hamlets. The development, which could cost up to £250m, would rise to 850ft, overshadowing every other building in the City.

There is provision for 1.4m sq ft of floorspace on sixty floors. The top of the glass-clad building would house an atrium and restaurant and there would be shopping facilities and exhibition space in the lower part of the tower.

The proposals, drawn up by Ian Ritchie Architects, involve a 4.8 acre site close to Whitechapel Art Gallery, just beyond the City of London boundary. The project is being devised on behalf of Roy Manufacturing, a textile and fashion company run by Mr Roy Sandhu and located on part of the site.

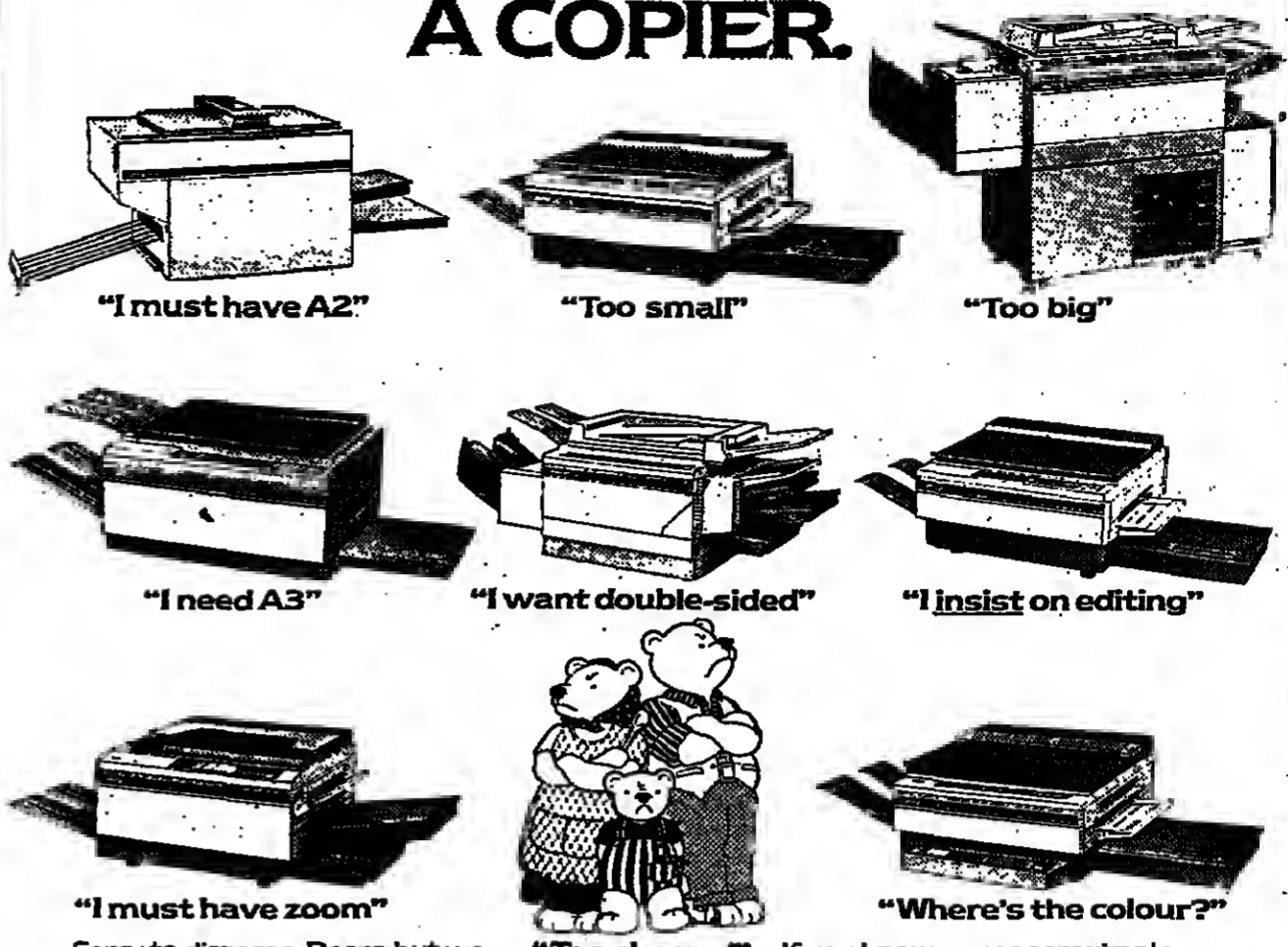
No funding details have been disclosed but a spokesman for Roy Manufacturing said that finance is "already assured". The scheme would take about five years to complete, once planning permission was obtained. The developers are offering Tower Hamlets around £21m of amenities, including new and refurbished housing and open spaces.

Tower Hamlets is Labour controlled but has been generally supportive of new office development, anxious to benefit from the demand for accommodation which has spilled over from the City. The outline planning application was submitted last month.

The proposals come at a time when plans to build up to 10m sq ft of office space have already been put forward for Canary Wharf in nearby Docklands. Until recently, suggestions for office development to the east of the City have rarely materialised, but the need to provide the type of office accommodation demanded by the financial services sector has increased the likelihood that some development will take place.

Only one new hotel was being built in central London during the second half of last year, the English Tourist Board reveals in its latest survey, and blames restrictive planning policies.

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CBI sees shift in Labour's attitude towards industrial law

By HAZEL DUFFY

THE CONFEDERATION of British Industry, the employers group, believes there has been a perceptible shift in attitudes by the Trades Union Congress (TUC) and the Labour Party on the role of the law in industrial relations.

Commenting today in its Employment Affairs report, ahead of the conference to be held by the TUC on Wednesday on industrial relations legislation, the CBI says: "In discussing positive rights, both the Labour Party and the TUC have explicitly recognised that trade union members' attitudes to industrial relations law are largely positive. Both recognise that there is now an expectation that ballots will be held before strikes."

The dispute at Wapping, London, where Mr Rupert Murdoch, chair-

man of News International, has sacked several thousand printers who went on strike, has proved to be a catalyst for a renewed debate on whether or not industrial relations law should be framed in terms of positive rights.

It believes that Wapping has also confirmed the role of the law on the regulation of picketing, enshrined in the 1980 Employment Act. No matter how well intentioned a trade union might be - and the "sincerity and moderation of the Sogat '82 leadership" seems not to be in doubt - "if mass picketing takes place it is impossible to guarantee that violence and intimidation will not result." Sogat '82 is the biggest print union.

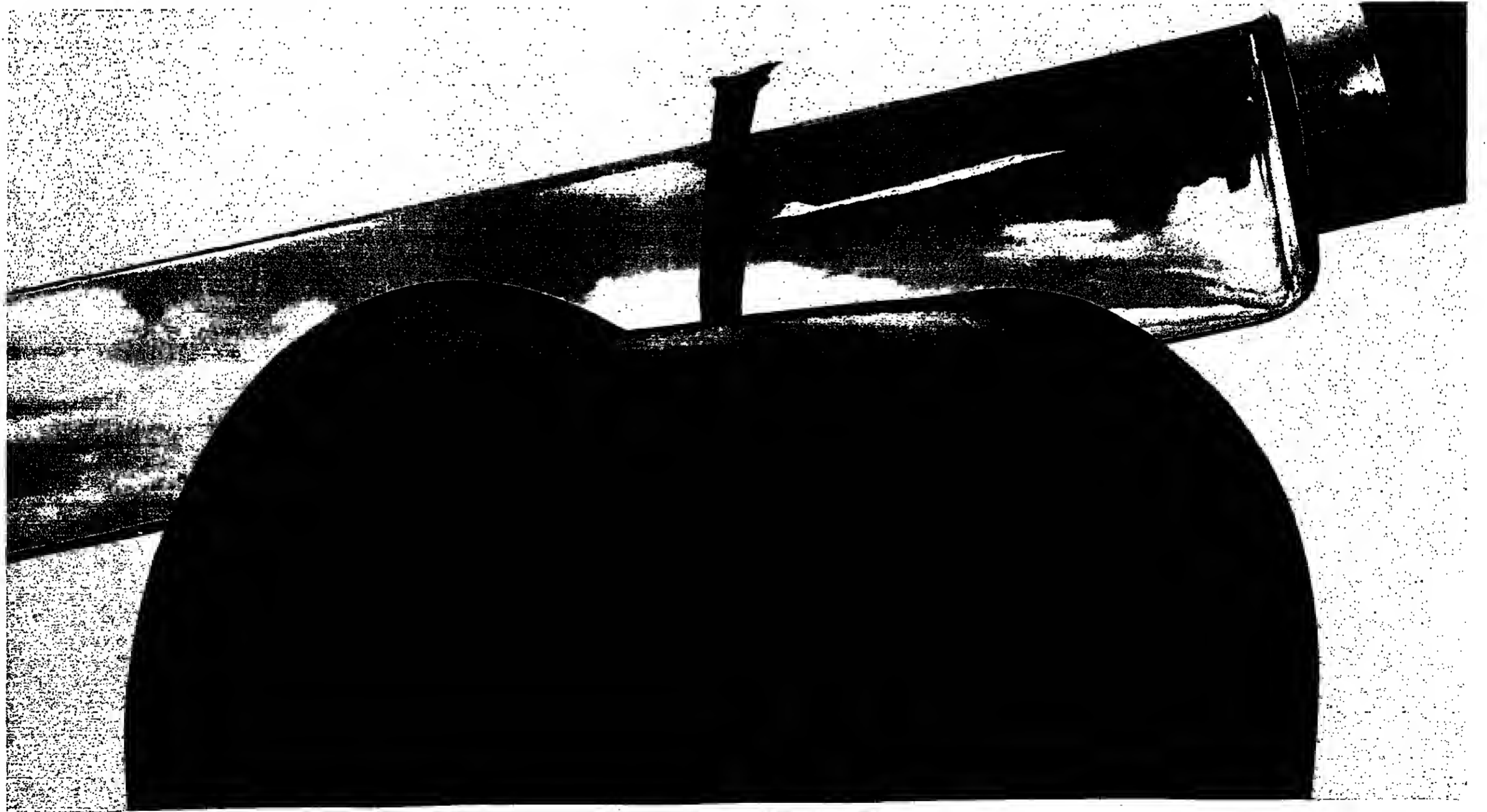
The CBI is cautious about whether or not further trade union

legislation is needed. While not rejecting that "sensible changes" might be achieved through legislation, it admits that there is not much enthusiasm among many of its members who prefer, for the moment, to digest the results of recent legislation.

This was reflected in the voting down of a resolution proposing more laws which was put to the last annual CBI conference in Harrogate.

The TUC conference this week is part of the consultative process aimed at drawing up a policy on industrial relations legislation in place of the present laws which are regarded as restrictive by the trade unions. The issue will be debated at the TUC's autumn congress.

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UK NEWS

Belfast's battle for jobs

THOUSANDS of jobs are at stake in Northern Ireland's two largest employers, Harland and Wolff Shipyard and Short Bros aerospace company. Both are fighting for vital orders amid political turmoil which has involved their workers and attracted international interest.

The state-owned shipyard, especially, is worried about the effect of the recent political strike by Ulster loyalists. By the end of the month the Ministry of Defence will decide whether Belfast or Swan Hunter on the Tyne, north-east England, is to build the first pair of six fleet replenishment ships known as AORs (auxiliary oiler replenishment vessels) for the Royal Navy, a contract worth more than £200m.

Mr John Parker, Harland and Wolff's chairman, believes he can beat Swan Hunter on technical and commercial grounds in this competitive tender. His fear is that the loyalists' "day of action" will distort the perception of his company's industrial relations record.

He said: "We totally condemned the call for a political strike. We don't want any stain on our record because we know it is unmatched by any of our competitors in UK shipbuilding."

The strike, on March 3, was the first full day's lost production across the labour force since the Ulster workers' strike in May 1974.

Harland and Wolff and Short Bros, the biggest employers in Northern Ireland, are fighting for vital orders against a background of political turmoil, reports our Belfast correspondent.

"During the past 10 years we have lost only 0.15 per cent of our man hours through any form of dispute," he said. "How many UK yards can guarantee industrial relations stability like that? Our rivals, Swan Hunter, had an eight-week stoppage last autumn."

Mr Parker's case is helped by a current pay dispute in the Tyneside yard which has led to a half-day strike and an overtime ban.

The future of Harland and Wolff depends heavily on winning the navy order. Not only is it crucial to the policy of broadening the company's product range, but without the work, the 5,000 labour force would face a savage reduction from 1987. The six AORs would occupy 2,000 employees for about four years.

It is also important for the wider Northern Ireland economy. The shipyard gives business to 150 local firms. It employs 5.5 per cent of the manufacturing workforce, a percentage equivalent to twice the number

employed in British Steel and British Leyland on the UK mainland.

Harland and Wolff believes the strength of its bid is that it comes from a consortium with a wide geographic spread in the UK. About 70 per cent of the value lies with private sector associates and suppliers in Britain.

The consortium includes Yarrow Shipbuilders of Glasgow which, like Swan Hunter, was recently privatised. Yarrow was chosen for its experience in Type 23 frigate weapons systems, similar to those specified for the AORs.

The group is joined by Yard, also of Glasgow, which is Britain's leading warship design consultant, and by Rascal Marine of New Malden, London, which is working with Yarrow on the weapons systems.

Mr Parker resents accusations that he can offer a lower price because of a government subsidy. On the contrary, he says, his bid was subject to a government-sponsored

audit to ensure it was fully profitable.

Ulster Unionist opposition to the Anglo-Irish agreement has also meant that Harland and Wolff has had to lobby at Westminster without the support of local MPs, who are largely absent from the House of Commons.

Next door to the shipyard, in the predominantly protestant East Belfast, Short Bros has warned that a significant decline in productivity threatens the future of a sizeable but unspecified section of its 8,500 labour force.

The company finds it difficult to pinpoint the exact causes of the decline but puts some of the blame on external issues which are causing unrest among workers, including "political change" and the sectarian sniping that accompanies its efforts to ensure fair employment opportunities for Catholics.

Sir Philip Foreman, the chairman, says the company is not moving fast enough to keep pace with a batch of new competitors which have moved into the market in which the company sells 33 and 38-seat commuter aircraft.

Shorts has had one of its best years for aircraft sales but activity will decrease after the recent completion of 18 aircraft for the US Air Force.

House prices go against the trend as inflation lessens

BY FIONA THOMPSON

THE AVERAGE price of a cup of tea, a standard haircut and 100 aspirins, has quadrupled in the past 10 years while the cost of a 22-inch colour television set has dropped by £2.

The money needed to buy a three bedroom semi-detached house and a Rover 3500 car has tripled and a game of Monopoly or a kipper is double the 1976 rate. Against this, average weekly earnings have risen threefold from £34 in 1975 to £171 last year.

Reward Regional Surveys, in its cost of living report, published today says the news is good on the inflation front. From field research carried out in late January, the report says shop prices have increased in the last six months by only 1.7 per cent, giving an annual rise of 5 per cent - unchanged from the January 1985 figure.

The annual rate in April will be close to 4 per cent, the report predicts, and by mid-summer should be around 3.7 per cent, provided tomorrow's budget does not raise indirect taxes any more than last year.

Going against the trend are house prices which show an annual rise of 10.3 per cent. The national average for a three bedroom semi detached is £35,900.

The figure for the South East is £46,375, a 15 per cent increase on a year ago, highlighting the wedge that soaring house prices in the South East are driving between it and the rest of the country and the problem facing companies wishing to relocate employees to the South East and London.

The three bedroom semi-detached house that cost £26,700 in the East Midlands, a rise of 7 per

cent, jumps to £33,425 in the Greater London area, up 16 per cent.

For a four bedroom detached house the differences are even more marked. In the East Midlands the cost is £49,000, a rise of just 4 per cent on a year ago, compared with the figure for the South East of £74,525 (up 15 per cent) and the Greater London rate of £97,325, an annual increase of 19 per cent.

The cost of living, including housing costs, is rising fastest in the South East (11 per cent) followed by Wales and the South West (8 per cent), and the West Midlands and Yorkshire/Humber (7 per cent).

Cost of Living Report, Regional Comparisons, March 1986. Available from Reward Regional Surveys, Reward House, 1 Mill Street, Stone, Staffs, ST15 2BA £40.

Sunday trade 'needs 350,000 workers'

By Walter Ellis

THE number of people working on Sundays will rise by 4 per cent if the Shops Bill becomes law, according to estimates by the independent Family Policy Studies Centre (FPSC).

At present, 8.6m people work on Sundays in all sectors. The FPSC argues that, if half the shops in the UK were to open on Sundays - the probable proportion for which it would be profitable if wages were at the usual rate of double-time - a further 350,000 workers would be needed.

At least 156,000 married women would be involved, 94,300 of whom have children under the age of 16.

Mr Malcolm Wicks, director of the centre, writes in a paper published today: "The family Sunday might never be the same again for one child in 25. Almost a quarter of a million children would have a mother or father at work in a shop."

最短

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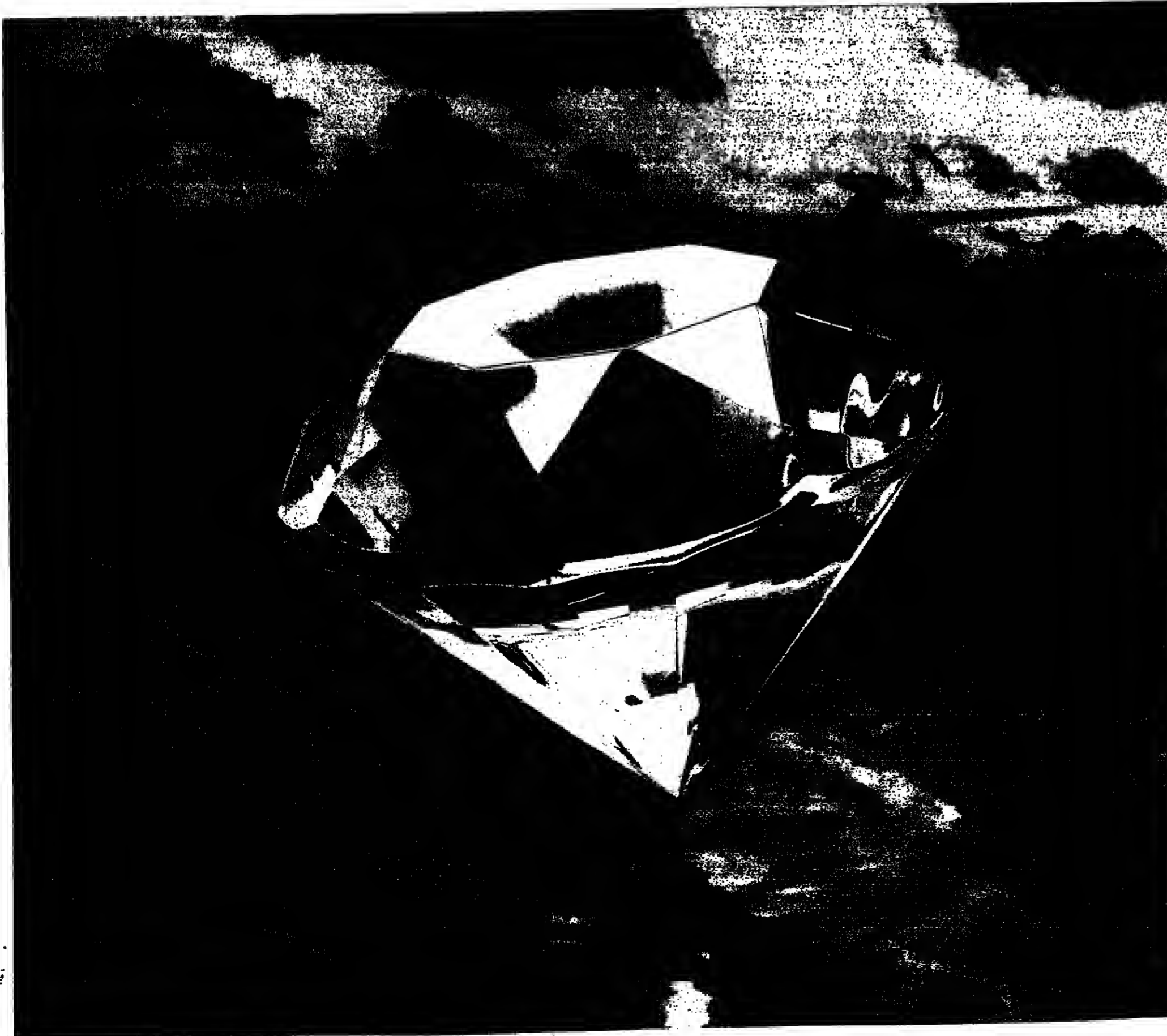
On all other days we will continue our one-stop flights from Heathrow to Tokyo via Anchorage, including two on Saturdays.

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ERICSSON

ARE YOU AT RISK FROM AIDS?

AIDS is a serious disease. Not all the information available has been entirely accurate, so many people are confused about who is at risk, how the disease is spread and how dangerous it is.

To explain the facts entirely, it is necessary to describe certain sexual practices. These may shock but should not offend you as we are talking about an urgent medical problem.

Please read this carefully. It is up-to-date and authoritative. It is only by knowing the true facts about AIDS that we can hope to control the spread of this disease. This requires an effort by all of us.

Donald Acheson
DR. DONALD ACHESDN

G. Crompton
DR. G. CROMPTON

Iain S. Macdonald
DR. IAIN S. MACDONALD

R. J. Weir
DR. R. J. WEIR

CHIEF MEDICAL OFFICERS TO THE HEALTH DEPARTMENTS OF THE UNITED KINGDOM

WHAT IS AIDS?

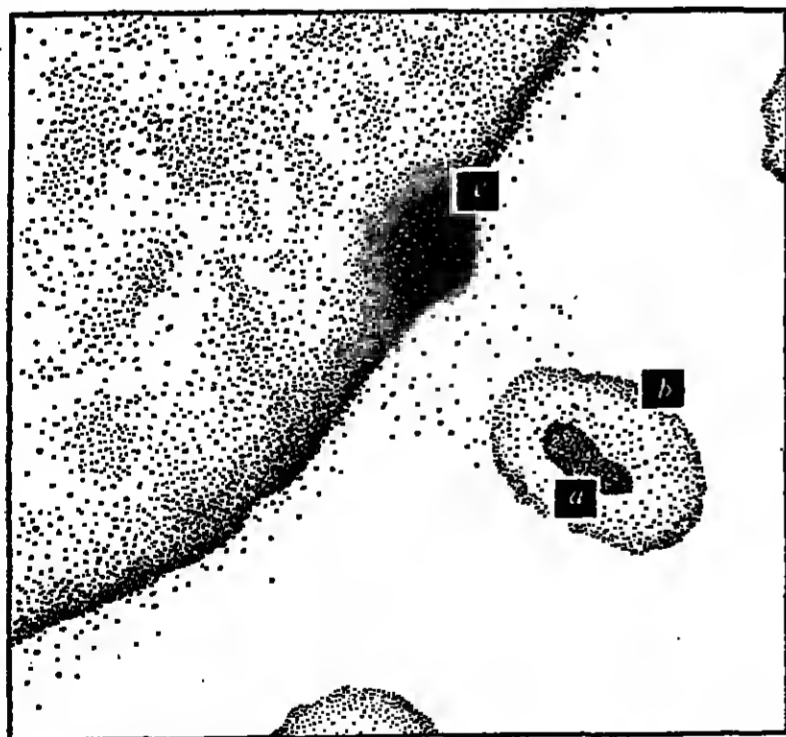
AIDS stands for Acquired Immune Deficiency Syndrome.

It is caused by a virus that attacks the body's natural defence system.

This is why some people who have the virus can fall prey to infections and other illnesses which rarely trouble healthy people.

Not everyone who carries the virus develops AIDS. But, anyone who has the virus can pass it on.

At present there is neither a vaccine to prevent people catching the virus nor a cure for those who develop AIDS. -



a. AIDS nucleoid containing the biological message to cause damage.
b. Lipid membrane (very fragile). Packages virus and allows movement between cells. c. T helper cell/white cell.

IS AIDS SPREAD THROUGH NORMAL CONTACT WITH OTHER PEOPLE?

AIDS is caused by a virus which is spread by having sex with an infected person or by injection of contaminated blood.

So normal social contact with a person who carries the virus such as shaking hands, hugging and social kissing

carries no risk. Nor does being at school or at work with infected people.

DOES AIDS ONLY AFFECT HOMOSEXUALS?

NO.

IS AIDS SPREAD BY OBJECTS TOUCHED BY INFECTED PEOPLE?

No-one has ever become infected from toilet seats, door knobs, clothes, towels, swimming pools, food, cups, cutlery or glasses.

ARE BLOOD TRANSFUSIONS SAFE?

Before the virus was discovered, there was a very small risk from blood transfusions. Now all blood donations are screened for the infection. Any blood found to be infected is rejected.

The process of giving blood is not and never has been risky. All the equipment at blood donation centres is sterile and used once only.

HOW IS AIDS SPREAD?

In two ways.

The virus spreads mostly through sexual intercourse with an infected person.

It is also spread if an infected person's blood gets into someone else's blood. The major risk of this happening is to drug users who share needles or other equipment.

Babies of infected mothers are also at risk, in the womb, during birth, or from breast milk.

HOW DO YOU KNOW IF YOU ARE AT RISK?

Injecting drug users are at risk if they share needles or other equipment. By far the best solution is not to inject at all. Those who persist, should not share equipment.

However, the major risk of infection is through sex.

The more sexual partners someone has the more likely they are to have sex with an infected person.

Cutting down on casual relationships cuts down the risk.

The next line of defence is to know what is safe sexual practice and what is not.

WHAT IS SAFE SEX?

Any sex between two people who are uninfected is completely safe.

Hugging, squeezing and feeling are all safe with anyone.

WHAT IS RISKY SEX?

Sexual intercourse with an infected person is risky.

Using a sheath reduces the risk of AIDS and other diseases.

Rectal sex involves the highest risk and should be avoided.

Any act that damages the penis, vagina, anus or mouth is dangerous, particularly if it causes bleeding.

Intimate kissing with an infected person may be risky.

WHAT OF THE FUTURE?

Doctors and scientists around the world are searching urgently for a vaccine or cure.

No-one can predict when this might be found, but it is almost certain it will take some time yet.

But AIDS can be controlled by reducing the spread of infection.

These facts show how it can be done.

MORE INFORMATION

For the booklet on AIDS, containing more detailed information and advice, write to Dept A, P.O. Box 100, Milton Keynes MK1 1TX.

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THE WEEK IN THE COURTS

The politics of shock-horror in criminal justice and punishment

SOME worrying aspects associated with the prosecution and sentencing of rape offenders were pinpointed this week and it is appropriate to ask what the public expectation is of the measures taken by government, parliament and the courts to control crime.

It is frequently asserted that criminal justice and penal policy, including the sentences passed by the criminal courts, reflect what the public wants and what the public is entitled to expect. If at any time they do not reflect public demands, then as it is argued, adjustments have to be made to bring policy and practice into line with public opinion.

In a period when law and order has become politically partisan as it has been since 1979 when consensus over criminal justice was deliberately abandoned—there are grounds for thinking that government may be responding, at least outwardly and cosmetically, to the contemporary dictates of public opinion as if it is being portrayed in the mass media.

Criminal justice policy and its implementation has not been primarily influenced by public attitudes, always assuming, of course, that policy-makers are able accurately to measure public attitudes. While public opinion cannot and never has been ignored, it has never been systematically elicited; it has not been constantly monitored; and to the extent that it has been taken into account, it has been given effect to in no consistent manner.

The plain fact is that it has been political perceptions of the public mood in relation to crime and punishment that have exercised a far greater influence on policy than public opinion itself. Little is known about the public attitude to crime and the treatment of offenders. The perceived public opinion is, however, not matched by the actual public opinion. Speaking generally, the average, tolerant citizen is much less punitive than some parts of the press and some politicians would have us believe. Pronouncements on the subject of public opinion are in fact unsupported by any reliable evidence.

In recent years there have been three studies relevant to the issue of public attitudes to crime—a Home Office study in the mid-80s (published only in 1975) and the British Crime Survey of 1982 and 1984.

The Home Office study included a poll on the causes of crime, ways of reducing crime, the relative seriousness of various offences, sentencing policy, the characteristics of habitual offenders, the courts, prisons and prisoners, self-reported crime and victims of crime.

Respondents were asked which of seven statements they thought described the main purposes of sentencing. More than 90 per cent of the sample chose four statements: to make the criminal pay what he could afford for any loss of property or damage he had caused; to make him pay what he could for the suffering or loss of earnings he had caused as a result of injuring people; to put offenders off committing crimes again; and to reform offenders ("make them go straight") by helping

Account of Crime: Key Findings from the 1984 British Crime Survey, concluded: "Neither the attitudes of victims towards punishment nor those of the general public suggested that current sentencing practice is out of step with public opinion."

People supported a variety of alternatives to custodial sentences for non-violent offenders, including community service and the payment of compensation.

The survey further suggested that people were ill-informed about sentencing practice, most of the sample, for example, underestimating the proportion of convicted adult burglars sent to prison.

Seen against this background, the proposals contained in the Government's white paper for a forthcoming Criminal Justice Bill are for the most part the product of rational thinking and sensible practical provisions, while not being insensitive to perceived public demands.

Two examples suffice. In the Prosecution of Offences Bill (which became an act in 1985) the Government included a proposal for the review by the Court of Appeal of lenient sentences. That fell foul of opinion in the House of Lords and was dropped from the legislation. The original proposal did not envisage any power to alter upwards the length of any inadequate sentence, but provided merely an opportunity for the appeal judges to declare the inadequacy of a sentence.

In the recent white paper, the Government considered going further, by conferring additionally on the Court of Appeal the power to increase the sentence passed in a particular case referred to it by the Attorney-General. In the event the Government has preferred a milder option of giving statutory form to the Judicial Studies Board's function of publishing the Court of Appeal's sentencing guidelines and arranging for it to do so in a more coherent and accessible form.

The second example centres on a proposal by the Government of a primarily punitive, semi-custodial sentence, involving detention for only part of the day or part of the week, as a further alternative to full custody.

the view that such intermittent or weekend imprisonment was more likely to replace non-custodial measures rather than full custody, and thus add to and not subtract from, the numbers of persons sent to prison. The Government has abandoned the idea.

The Drug Trafficking Offences Bill, now before parliament, seeks to enact a widespread view that the law must do a great deal more to recover the profits of crime. The bill, whose provisions may be extended in future legislation beyond drug-dealing to other areas of criminal activity, has some worrying features in it that go beyond what was recommended by a broadly-based, independent committee under the chairmanship of Mr Justice Hodgson.

The bill was described in this column a few months ago as "fearsome" in some of its provisions. On second reading of the bill in January Mr David Mellor, the junior minister at

The Government is clearly stepping back from measures contemplated earlier

them and teaching them how to lead an honest life.

The remaining three statements, which approximated to the notions of deterrence, retribution and loss of liberty, were much less frequently cited, and were rejected outright by up to 20 per cent of the sample.

The Home Office Crime Survey of 1982 included a limited number of questions detailing the attitudes of victims of crime towards the sentencing of offenders. The authors wrote: "Criminal justice policy might also take account of the fact that people are less punitive towards law-breakers than is usually imagined. Asked how 'their' offenders should be treated, victims showed awareness of, and support for, court sentences involving community service and compensation, and frequently favoured informal warnings and reparation."

The more recent study, Tok-

The average citizen is far less punitive than some papers lead us to believe

the Home Office, discounted this columnist's strictures of the legislation, but in doing so misquoted, by referring to the author's description of the bill as "ferocious."

The bill, which comes to the House of Lords on Wednesday, is at present unacceptably appalling in parts.

Mr Douglas Hurd, the Home Secretary, is clearly stepping back from the more punitive measures that his predecessor had been contemplating.

His approach to opposition to the Drug Trafficking Offences Bill, and its implications for future legislation to make offenders disgorge the ill-gotten gains of crime, will be the test of whether there is to be a return to a consensus in criminal justice policy, or whether the issue of law and order is to remain high on the agenda of party politics.

Justinian



Why, on a hot summer's day, did these jewellers replace their air conditioning unit with an electric heat pump?

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All in all, Kemp Brothers consider their new electric heat pump to be a little gem and of course a sound investment for years to come.

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Alfa Romeo takes the 'Tramontana cure'

Alan Friedman on the Italian motor group's survival strategy

THE NEXT few days could be crucial for the future of Alfa Romeo, the Italian state-owned car maker which is Italy's second largest after Fiat. The reason is that the troubled Alfa is waiting to see how trade unions respond to a request from Giuseppe Tramontana, the newly appointed Alfa managing director, for 980 blue-collar and 860 white-collar redundancies—immediately.

This move forms part of a radical plan to resurrect the troubled car maker—a plan which envisages a much more efficient use of production capacity, linkages with other manufacturers around the world, and a bold marketing programme.

Tramontana's proposals to the unions are not the way things are normally done in Italian industry, but then he is a most unusual manager and Alfa Romeo, despite the lustre attached to its name, is in grave crisis. How else would you describe a company with a negative net worth which last year suffered a more than doubled loss of L240bn (\$152m); the 13th year of consecutive losses which, since 1973, total L1,244bn (\$807m); a company which last year was able to utilise only 36.7 per cent of its productive capacity of 430,000 cars a year; which employed only 24,000 of the 33,854 workers on its books; and which has a global indebtedness of L1,280bn (\$831m)?

Things are bad indeed at Alfa Romeo, which is controlled by the IRI state holding group. Its joint venture with Nissan of Japan to produce the downmarket Arna model has proved a failure. Its loss-making UK operation is being transferred largely to TRK, the international trading group. Heavy losses in South Africa led last autumn to a pull out from that market. At home in Italy Alfa's share last year slipped from 7.3 to 6.5 per cent of the market, falling from fourth to sixth place after Fiat, Renault, Lancia, Volkswagen and Peugeot-Citroen. Sales outside of Italy slumped to the lowest level since 1973, declining by 22 per cent in one year.

As for the management of Alfa Romeo, it simply had no managing director for eight months last year and in finan-

cial and industrial terms it is a mess. That is why Professor Romano Prodi, the London School of Economics-educated chairman of IRI, chose Tramontana to take on the challenge at Alfa, a challenge which Lee Iacocca of Chrysler said would take five years of hard labour to meet.

Tramontana is the 46-year-old ex-chief from Montefibre, the Montedison man-made fibres subsidiary which he turned around in five years. He is undoubtedly one of Italy's toughest managers and fortunately is more interested in being a company doctor than in the quagmire of politicking which is all too frequent in Italian state industry.

Salvation

Tramontana faces the challenge of his life at Alfa, and has been working non-stop since his appointment five months ago to prepare a radical strategy for the salvation and re-launch of the company. It is a five-year plan which touches on every area of the group—from senior management to manual labour, from sales and advertising to sub-contracting and material acquisitions and to the need for international joint ventures which can make use of part of the 63.3 per cent of Alfa manufacturing capacity which today lies dormant.

Even if the plan is made to work (which depends on numerous uncertainties including the co-operation of hostile trade unions), the Alfa Romeo group would still, under the best of assumptions, be losing L50bn to L100bn a year by 1988-89. With every possible measure succeeding, Alfa would still not be out of financial danger before 1990.

The strategy for an Alfa revival, which in Italy is being called the "Tramontana Cure", has begun at the upper reaches of the company's management and thus can be considered a "top-down" approach. At the start of this year Tramontana saw to it that more than 70 of the group's 490 senior executives left. It would be impolitic to say they were sacked, but that is the net result. More heads, about a dozen, are expected to roll shortly.

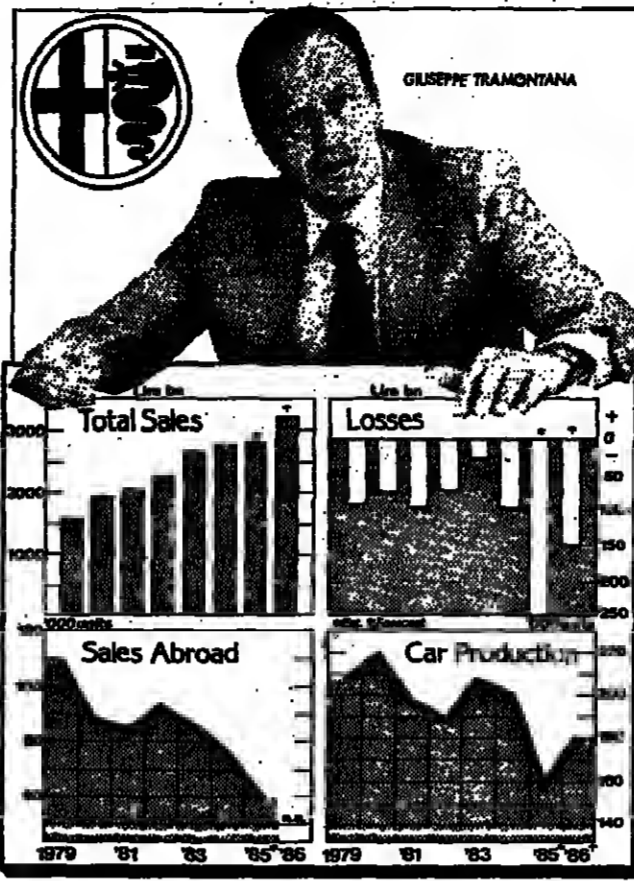
Part of the reason for the management purge was that

Italian state industry is awash with executives who have secured their appointment because of their political party affiliation, regardless of capability.

What is the "Tramontana cure" for Alfa? Following the top-level stage, already implemented, the initial phase would run something like this:

- Reduce duplication among administrative white-collar employees by placing 860 on state-subsidised lay-off.
- Reduce duplication between the Naples and Milan factories by placing 980 manual labourers on state lay-off. Later this year up to 500 workers would be required in different parts of the factory to achieve better efficiency.
- Cut through layers of bureaucracy in the purchase of materials from suppliers and throw open to free market competition both advertising contracts and sub-contracting orders.
- Declare the Nissan-Alfa Arna a failure (sales were so poor that initial production of 31,066 cars in 1984 was last year cut to 10,685) and use Arna capacity for a new Alfa-Nissan four-wheel drive cross-country vehicle instead. The failure resulted from Alfa not being geared to go down market, not having, for example, a cost structure to produce a car like the Arna.
- Destock in a hurry via special promotions (there are 7,000 cars in Alfa warehouses remaining to be moved).
- Introduce variations on models such as turbo engines or diesels which do not require large new capital investments.
- Lay the groundwork for the introduction of more factory automation, especially via flexible manufacturing systems (FMS).
- Step up marketing and advertising in Italy, the rest of Europe and the United States. Budget for a production and sales increase of 10 to 15 per cent over the next three years. The idea is to aim for a truly upmarket clientele.

These are the steps on which Tramontana appears to be concentrating in the next three to six months. Then comes the hard part. Break-even for Alfa would mean not only reaching an in-house production of



around 240,000, but would also require a series of joint ventures which would add at least another 100,000 high profit margin quality cars. Last year's production was 157,600. That means either shutting down one of Alfa's two main plants or seeking two or three international ventures with other car makers to utilise spare capacity.

One Alfa executive summed up the situation this way: "The only logical solution would be to close a plant and concentrate production at whichever we decide is more modern. That makes business sense, but it is impossible. There is no way we could sack 16,000 workers at our northern Italy plant or 13,000 in the south. We must face political realities."

The answer, for Tramontana, is to travel the world, from Europe to Tokyo to Detroit, in search of joint venture agreements which can be negotiated by the end of this year and become effective by 1990. The idea is not merely to utilise spare capacity, but to construct ventures on the basis of other criteria: a joint venture partner will need to make a financial investment (as will Alfa), exchange technology (Alfa has a number of product plans which have never been commercialised) and join Alfa on international marketing.

The goal is to reach break-even production by 1990 through cost savings outlined above, improved marketing and financial restructuring (the L1,280bn debt issue needs to be addressed). If all of this goes as planned (a big if) the idea would be to have two or three joint ventures functioning by 1990.

Even with this strategy Tramontana faces a generally difficult European market where his main competitors are taking similar action—particularly in forging links with others in the industry—to steel themselves for the challenges that will be posed by over-capacity at the beginning of the 1990s.

Among the many variables which Alfa Romeo also faces is the backing of IRI-Finmeccanica, the state holding group. In particular it seems that Alfa will need as much as lire 1,000bn of fresh capital over the 1986-1990 period, if its recovery plan is to be effective. That is a lot of money and will require political approval from Rome, no easy thing.

The next few days will be crucial because the co-operation of trade unions is essential for Tramontana's strategy. He seems ready, though, to forge ahead with net redundancies of 1,340 people whether the unions agree or not.

How people are forgotten in technological change

BY NICK GARNETT

ARE BRITISH engineering companies which invest millions of pounds in flexible manufacturing systems (FMS), or less sophisticated computer numerically controlled (CNC) machinery, failing to grapple with the human repercussions of such change on the shop-floor? Do personnel managers and industrial relations specialists get pushed aside when decisions are taken?

The example of one large electronics company in the North which has spent several million pounds on FMS in the past two years but is still bogged down in arguments about who does what on the production line indicates that the answer to both questions might be yes.

A study by Sheffield University's Social and Applied Psychology Unit, which has looked at 20 companies introducing advanced manufacturing, shows that the experience of the electronics company is far from unusual.

To be fair to the company in question—which has a long record of manufacturing innovation—if now recognises where it went wrong and is battling to put some sense into the way its men and work are organised. The problems it has helped to generate for itself so far, though, include rows between different departments, an inter-union squabble and demarcation arguments between management and the main shopfloor union. Some of these tensions have been bubbling for over a year.

Two main issues are underlined in the Sheffield University study "Information technology: personnel where are you?" by Chris Clegg and Nigel Kemp. One is that companies need to think hard about the organisation of work and people during the design of an FMS. The other more specific point is that the question of who will have most control over programming—a programming team or the machine operators—needs to be addressed right from the start, but very often is not.

In the case of the electronics company the introduction of flexible manufacturing was totally controlled by technical specialists—electrical and mechanical engineering and hardware and software people under an engineering-oriented

project manager. This was sensible in the early stages but even as the project team began to master the new technology it continued to exclude other people. Line managers, personnel and IR specialists had virtually no input and there was none at all from shopfloor supervisors or shop stewards.

The technical team was not being bloody-minded but simply recognised no legitimate role for personnel. Technical design absorbed nine tenths of decision-making time and "human" issues such as the role of the machine operator and training were examined only after the first version of the system was up and running.

Some early technical decisions went as far as hogging the personnel department. Centralising computer terminals in a single control room encouraged the view that the system would be controlled by production planners and supervisors with little thought given to the machine operators' responsibilities.

Quarrels

One result of this dearth of discussion and consultation was that engineers and systems experts worked towards deskilling and constraining the role of machine operators while the training department and the principal union convenor assumed and worked towards the opposite.

This spilled over into rows over job grading and quarrels between unions representing direct and indirect production workers. A year after the first pieces of the FMS were introduced demarcation disputes between engineers and machine operators, and between machine operators and programmers over who does routine edits of programme tapes remain unresolved.

Clegg and Kemp cite the examples of two northern aerospace engineering companies to show that real choices exist in organising people when advanced CNC manufacturing is introduced.

One company believes its technology needs managing by experts. A specialist group of machine setters has been introduced, together with a

separate tool setting team and large department of programmers. These programmers prepare the tapes and edit them. Machine operators have no access to the tapes and are in essence machine minders.

The other, smaller company places most responsibility on the shoulders of machine operators adopting the view that they should solve problems as they arise. Self supervision and flexibility are the watchwords with the machine operator doing his own machine setting and most of his own tool setting. This company uses a small number of programmers but the machine operator proves the programs, makes corrections or changes to them and in any case writes his own programs, sometimes in co-operation with programmers.

Some of these operating differences result from the varying size of the two companies but the study points to a balance sheet of benefits and disadvantages.

In the first example, the company is burdened by high indirect costs, relatively low motivation and poor machine utilisation since someone off the shopfloor must attend to every hiccup and headache in co-ordinating different sections. On the other hand direct labour and training costs are relatively low and specialists tend to maintain tighter operating disciplines than machine operators.

In the second case, direct labour and training costs are high, management runs the risk of alienating indirect employees, and operating disciplines might be looser. But indirect costs are relatively low, machine utilisation better and motivation of operators high with a spin-off in quality improvements.

The study's authors say companies should closely examine these factors when introducing an FMS rather than drifting into a way of managing a system more or less by default.

Though there is choice, a strong undercurrent in the study is that the performance of machine operators is crucial and that more companies should look at making their shopfloor role as broad as possible.

"To be published this year in the Institute of Personnel Management magazine."

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THE ARTS

Architecture/Colin Amery

Gallery runners-up on show



The proposal by one of the runners up in the recent National Gallery selection - Harry Cobb of the American firm LM.Pel.

A certain degree of public curiosity can be satisfied in London at London's newest architectural gallery, the 9H Gallery (28 Cranmer Street, London, W1) - open afternoons 12.30 pm to 5.30 pm on weekdays, 2 pm to 5 pm on weekends where the finalists for the National Gallery selection process are on show until April 18.

There are five schemes to be seen: Henry Cobb of L.M. Pei and Partners; Colin Amery and Robert Venturi; Buro Happold; Piers Gough of CZWG; and James Stirling, Michael Wilford Associates.

It seems to be a useful and public spirited exercise by this enterprising small private gallery to present this exhibition. The architects agreed to act in concert and show their schemes in the same detail as they were submitted to the selection panel.

The Threepenny Opera/Olivier

Michael Coveney

The first thing director Peter Wood does in this lavish revival of Brecht and Weill's 1928 smash hit is to relieve the Sobo narrator from his "Mack the Knife" song.

For all its worthy pretensions, this work has never been anything except a bourgeois spectacle and Mr Wood and his National Theatre company respond by laying on a mid-19th century extravaganza timed to coincide with the accession of Queen Victoria - a neat and coherent dramatic play which allows the regal proclamation that saves Macbeth from the gallows to carry full force as an act of social patronage.

That ballad opera incidentally gives success much of its charm and richness (his producer) gay, is the most over-estimated masterpiece of dramatic literature, and having done it in the Cottesloe, incorporated it into a new production of the opera.

Anything that is wrong with the English National Opera's new Parsifal is put spinally right by the conductor Reginald Goodall. It is a comprehensive rescue, even a salvation: the catalogue of mishaps and Wolf Muzner's misbegotten designs might have spelled disaster, but in the sweat they were trivial distractions.

Not many real operas can be saved by inspired treatment of the score, but to an unexpected extent Parsifal is its score. The well-shaped (if protracted) action is obscure and indeed fishy in detail. As a fairytale it isn't up to much, but stage attempts to fix a certain crowd-up sense upon it are exceedingly risky: better to leave Deeper Interpretation to the programme-book (the ENO's is as usual shockablock last data), and better still just to listen.

The production improves as it goes along, with good work from Sara Kestelman as Mrs Senta, and Dexter as the transparently spite and lascivious Pally and Michael Bryant humming it up in a W.C. Fields nose as Crookenged Jake.

Wedding cake spires and four-poster beds float through the air as Tim Curry's sleek mustache back springs out of a funeral, spring-heeling his procession to mourn the dead king. His next to staur marriage ceremony is conducted in plush Oriental circumstances - Per-

Parsifal/Coliseum

David Murray

those were so firmly characterized that only a little pace was lost. Inner orchestral voices were encouraged to sing, while the great paragraphs unfolded steadily.

The ENO choruses had their usual problems. The Knights of the Grail are not very numerous on stage, and are dampened by being placed mostly too far back; imperfect co-ordination with the singers' arias was betrayed by wavering pitch and tempo. I expect that will be rectified swiftly.

From a perfectly realised Prelude, shaped masterfully and in depth through a work of great emotional power, Goodall - with the ENO orchestra in beautiful form - carries nobly.

Drop Your Pearls/Theatre Royal, Bath

Clement Crisp

London Festival Ballet took its concert group, LF22, to Bath's Theatre Royal last week. This jewel of a playhouse is fine for the modest scale of the production.

Emotion, intense and unrelenting, is plentiful in Christopher Bruce's *Lead*. I do not enjoy the piece - there goes Mr Bruce, picking at the world's dirt - but it is a masterpiece of dedicated performance, and in it Janette Mulligan looks a very fine artist indeed.

The novelty of the evening is a "creation" in actual dress-shop sense - for LF22 from Michael Clark. *Drop Your Pearls* and *Hoy It Grl* as a title may have some relevance to what happens on stage, but the link escapes me. It is an adolescent joke about *Swan Lake* in which Pearl, an aspirant swan (the delightful and pretty Karen Gee), is surrounded by a chorus line of four women representative of tradition, two swan girls with vast and unattractively exact wings, and Shieridan, a chavivest and burling-mustache dancer, renamed Pig.

provided by The Fall (of course) and St. Suen (inevitable, given the swan theme), with a quick nod, also inevitable, to *Swanee*, and a Balinese scene yet again (it receives a dedicated performance, and in it Janette Mulligan looks a very fine artist indeed).

At Covent Garden on Saturday night the Royal Ballet introduced some cast changes into its current triple bill of *Franziska*, *Consort Lessons* and *Swan Lake*. *Franziska*, in a blond wig and an abominably cut tail-coat (surely made for the monster rather than its creator) looked elegant and overwrought by contrast. Ms Dowell with a mime sense of the improbability of it all.

Earth Dances/Festival Hall

Andrew Clements

Premieres of Harrison Birtwistle are coming thick and fast over the next six months. Dominating them is the first performance of the massive *Mask of Orpheus*, due at the Coliseum in late May; during South Bank Summer Music Opera Footy premises the smaller-scale "mechanical pastoral" *Yon, Ten, Tether*, composed in 1924.

From the score it is relatively easy to spot how musical layers (six in all) are deployed. Birtwistle's links them to geological strata, and hence gives a *raison d'être* to the work's title. Each stratum is characterised by different intervals and comes into and recedes from prominence several times in the course of the work; each also has its own instrumental texture.

The climaxes of *Earth Dances* are intensely powerful; they have an emotional directness that is quite new in Birtwistle. The sheer amount of material that whirls by is astonishing to approach at a single hearing, and one can only get a glimmer of the processes shaping and ordering its passage, but in some ways the orchestral writing appears less uncompromising than one might expect. There is a feeling of conscious orchestration about the scoring, something which the bare-boned

Triumph of Time would never have admitted. In what must have a quite daunting challenge the BBCSO under Peter Eötvös acquitted themselves heroically. Eötvös grows steadily more impressive as he had preceded *Earth Dances* with *B. A. Zimmermann's* charming *Dialogue* for two pianos and large orchestra, in which the talents of Bruno Canino and Antonio Ballista were squared up on much unworldly keyboard writing, and Stravinsky's *Threni*. In this context it sounded especially grave and beautiful; Eötvös's account was utterly straightforward and effective. The light, expressive sextet of soloists was Anne Dawson, Jean Rigby, Martyn Hill, Peter Hall, Michael George and David Thomas; the BBC Singers provided secure support.

New artistic director for Redgrave Theatre Patrick Sandford has been appointed artistic director of the Redgrave Theatre, Farnham, following Stephen Barry's move to take up the position of director at the Theatre Royal, Bath. Mr Sandford is at present artistic director of the Lyric Players Theatre, Belfast.

Borodin Quartet/Elizabeth Hall

David Murray

On Thursday the hall was well and truly full for the fourth concert of the Borodin's Shostakovich cycles, the sympathetic vibrations of the strings to snap a violin string in the first half, and a viola string in the second. Each time, the quartet began again from the top, concentration unimpaired - but their concentration is probably proof against anything short of a bomb-attack. Producing a magnificent range of graded dynamics with the lightest and steadiest of bowing (and no histrionics), they seem to transmit the music plainly and incontrovertibly: interpretation conceals interpretation.

their full effect. In a sense, Shostakovich refused to compose-out the wartime horrors on which he was reflecting: the middle of the work consists of angry fragments and bitter backward looks, and the music speaks directly for itself only in the Beethovenian elegy at the start and in the falling quietude at the end. That was exquisitely marked by the cello, with a personal note which had been rightly excluded from the fugue (as gravely imposing after the snapped string as it had been first time round).

Arts Guide

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Arts Guide Mar 14-Mar 20. Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A collective guide to all the Arts appears each Friday. PARIS: Bernard Blaquiere, piano, Chantal Beside, soprano, Orchestre d'Harmonie des Gardiens de la Paix conducted by Claude Fichaneux: Dukas, Schubert, Mozart, Donizetti, Gerawitz (8.00pm, 8.30pm) TMR-Casinet (4239000). ENSEMBLE ORCHESTRE DE PARIS conducted by Sandor Vegh, Jean-Pierre Waller, violin: Beethoven, Schubert (Tue), Salle Pleyel (461.0630). Orchestre de Paris, Dietrich Fischer-Dieskau, baritone, Hartmut Hoell, piano: Wolf Mörke Heider (Wed), Salle Pleyel (461.0630). NEOSCEL ORCHESTRE Philharmonique conducted by Wolfgang Doerner and Maitrise de Radio-France: Mozart, R. Strauss, Mendelssohn (Thu), Salle Pleyel (461.0630). MOSA LYMPHE, piano: Bavel, Debussy, Beethoven (Thu), Salle Gaveau (463.2030). LONDON: City of London Schools and Richard Hickox Singers conducted by Richard Hickox. Pizzi, Elgar, Vaughan Williams and Holst. Barbican Centre (Mon), (638.8811). Philharmonia Orchestra conducted by Esa-Pekka Salonen. Mahler 7. Royal Festival Hall (Mon), (928.3181). London Philharmonic Orchestra conducted by Klaus Tennstedt. Mahler 8. Royal Festival Hall (Tue). Royal Philharmonic Orchestra conducted by Vladimir Ashkenazy with women of the London Symphony

Saleroom/Antony Thorncroft

Miniatures in the big time

Sotheby's is holding the star sale of the week: the first part of the late Sir Charles Clore's collection of miniatures. Being a busy man, Sir Charles did not waste time in accumulating his collection. He bought the one assembled by J. David-Weill in the early part of the century - the great period of miniature collecting. Under the hammer come works by all the great names of the late 18th and early 19th century continental masters: Esby and Augustin, Fuger and Fragonard, and many more. The top price, around £30,000, is expected for a miniature of the Archduchess of Austria by Fuger. In historical terms miniatures are currently cheap. This sale today could revitalise the market. Silver provides Christie's with its major auction on Wednesday. The top lot is a wine cooler and platter made for Ernest Augustus, the fifth son of King George III, who, in 1837, became King of Hanover. The cooler was executed in 1821 by Philip Rundell and the platter was added in 1838 by William Bate-mann. Both pieces were made by Flaxman and Edward Hodges Baily. Between them the set should make more than £100,000. In the same sale the Duke of Leeds Will Trust is raising money by disposing of a pair of candelabra by Paul Storr (top estimate £40,000), and 36 dinner plates made for Sarah Jennings, Duchess of Marlborough (top estimate £20,000). An unusual treble by Bernard, made in 1833 to commemorate 50 years of service by the Chief Clerk of Christ's Hospital, is embellished with handles modelled as boys from the school. It could reach £8,000. English watercolours are much sought after at present. At Christie's tomorrow the most intriguing item is a view of the fort in India where that long time enemy of the British, Tipu, met his death in 1798. It was drawn by Turner. Turner never went to India and the watercolour was attributed until recently to William Daniell, but the catalogue makes a convincing case for Turner and the watercolour carries a top estimate of £10,000. High prices for watercolours are no new phenomenon. Fans of the late Roy Plomley, for ever associated with "Desert Island Discs", will have the chance to acquire a memento on Friday, when Christie's South Kensington sells his collection of historical and theatrical documents, as well as books given and inscribed to him by such castaways as John Betjeman, Cecil Beaton, John Fowles and John Osborne.

FINANCIAL TIMES

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Monday March 17 1986

The politics of cheap oil

THE political implications of the collapse in oil prices are beginning to make themselves felt in the Middle East. They offer a sobering counterpoint to the euphoria created in parts of the industrialised world by the stimulus that lower energy costs provide to economic growth.

Not too many tears need be shed over Saudi Arabia's decision to postpone issuing a budget for five months. The kingdom was one of the prime beneficiaries of the oil price explosion during the 1970s and still has plenty of fat to cushion the transition to relative recession.

It is also likely that the Saudi royal family has decided that some protestation of penury was advisable ahead of the king's meeting of the Organisation of Petroleum Exporting Countries, especially with Algeria, Libya and Iran becoming more astringent in their denunciation of the Saudi price policy which has triggered the price collapse.

Throughout the Geneva deliberations of Opec, the delegations, and particularly Saudi Arabia, will certainly be mindful of the impact that sharply lower revenues are having on the two principal crisis areas of the Middle East—the war between Iran and Iraq, and the Arab-Israeli issue.

Support Iraq would not have been able to withstand Iranian military pressure for so long without the estimated \$30bn it has received in direct financial support from Saudi Arabia and Kuwait. This is quite apart from the 310,000 barrels of crude a day which Saudi Arabia and Kuwait continue to sell to Iraq.

The diminishing value of these sales, Iraq's own falling revenues, and the probability that its Arab allies will no longer be forthcoming with large capital donations could force a reassessment of the war at a time when Iran has succeeded in occupying further slices of Iraqi territory.

The one clear advantage which Iraq has enjoyed is the qualitative and quantitative superiority of its weaponry. It is that is to be maintained, and the material losses of the past month's fighting made good—Iraq will require further substantial injections of aid.

The Iranian economy is equally oil-based, but its labour-intensive style of warfare and its almost total freedom from external debt suggest that it could sustain its series of limited offensives for some time. However, that capacity must eventually be reduced as Iran finds it ever more difficult to market its crude.

Hence the bitterness of its inactivity against Saudi Arabia and against Kuwait which, with fighting continuing nearby, has moved military reinforcements to its border with Iraq. Behind Opec's deliberations lies the appreciation of the danger that either combatant could widen the conflict as a last desperate response to severe economic pressure.

Of no less concern is the effect that falling oil prices are having on Egypt. For the past eight years this country has been the constant on which western efforts to resolve the Palestinian issue have ultimately rested. Despite the assassination of President Sadat in 1981 and the 1982 invasion by Israel of Lebanon, Egypt has remained loyal to the peace treaty.

It has been rewarded by over \$2bn a year in civil and military aid from the US, but even this is now proving unequal to the huge burden imposed on the Egyptian economy by unchecked population growth coupled with the refusal of successive governments to grapple with more fundamental reform.

To say that the fall in oil prices has made the Middle East even more unstable and potentially more dangerous than it was before is not to argue that the West should co-operate with Opec in getting oil prices up again—even if it were feasible to do so. Yet the additional stability must be of concern to the West. Western governments should do what they can to help the process of adjustment to lower oil prices in the Middle East, just as they are doing in Europe, Africa and Latin America.

It is dangerous to say that the West must do whatever influence it can in the search for an end to the Iraq-Iran war and for a solution to the wider Middle East conflict.

chase of Zanussi of Italy in 1984. Electrolux now has about 20-25 per cent of the European "white goods" market. It can exploit economies of scale in manufacture (though national differences still make it difficult to produce a standard appliance in Europe).

Growth by acquisition poses difficult management problems and is certainly not the only route to international competitiveness. The Japanese, when they invest overseas, generally prefer to build their own factories. But the Electrolux policy of extending its reach across Europe seems to have advantages over the purely national consolidations which have been taking place in the UK, France and Germany.

"OF COURSE we have to be efficient," says Brendan Lambie. "Of course we have to compete. Otherwise the trade will go abroad." What would be a soporific bromide at a three-hour City lunch sounds like a ringing endorsement of the North Sea up the River Orwell; even more different on the lips of the docks, full-time Transport and General Workers Union convenor, as if it might mean something.

It had better mean something: if industrial regeneration is not to elude Britain completely, East Anglia had better show the way. To travel here is to encounter a sea of change, a shifting in attitudes and expectations and practices, to listen to English accents disdaining Anglo-Saxon attitudes and eager to adapt to the future.

It is also to sense the fear, cold as the wind on the Felixstowe Dock, that it will not be enough—or that it may be enough for East Anglia but it will not do much for the rest of the country.

What is it? Highly selectively, it is a route from Felixstowe through the rich counties of Suffolk, Norfolk and Cambridge to Cambridge itself. It is trading, growing and making, all being done well and profitably and enjoyably and job-creatingly. It is certainly doing no cause or even set of causes, though there are some interesting linkages.

Lambie has it and he gets it back from the TGWU establishment because of it. Felixstowe is not one of the Dock Labour Scheme ports, which means that the tight demarcation lines and restrictions on redundancies do not apply. It is also on the expanding European trade routes (the contraction of the US trade has hit Liverpool and Glasgow docks) and it has invested heavily in containerisation technology to the point where it is the biggest container port in Europe.

Further, it has investment in a new container dock now waiting on parliamentary approval which is being bitterly opposed by Lambie's union.

As Lambie strides rapidly about the docks, dodging the tugmaster's whistle and the containers from the huge cranes to computer selected bays ready for pick-up, he gets stopped again and again by his members, by crossing swords with Ken Weetch, the Labour MP for neighbouring Ipswich, who is also opposing the extension. The union wants success to be shared around its other 10,000 dockers in the trade-starved ports elsewhere.

But it won't go elsewhere, says Lambie. It will go abroad, to the Continent, where the market is bigger. He notes, appropriately, that Geoffrey Parker, the chairman, is in China drumming up business for the company; it made an after tax profit of £8.7m on a £22m turnover for 1984. "That's not the harvest," says Lambie. "That's the harvest; here that you have a problem I go to Parker direct." The style of both Lambie and Parker is direct, personal, busy: little of the ponderous machinery of old-fashioned industrial relations.

Go west from the dock up the near-motorway A45, round Ipswich and Stowmarket and Bury St Edmunds and Newmarket and the wide roads stretching north through Suffolk into Norfolk, holding

beneath their hard ground the arable crops, which will spring up in the months ahead to give their farmers a headache. The headache is: who needs it?

That's a new one for the farmers of East Anglia, who for the 15 years between 1970 and 1985 were doing so well that they began grumbling about a lack of grubbing. Oliver Walston, was always a heretic in this regard; he wasn't grumbling then and he isn't now, even when he could. He's a very well off, very big farmer with 8,000 acres on the Cambridge/Suffolk border which he farms with 11 people whom he just cuts down to 10, because things are hard. The yield of wheat and barley here doubled in these 15 years. Doubled. That's unexplained since the Garden of Eden.

The takeoff was thanks to the Common Agricultural Policy, which gave guaranteed prices; the discovery by agronomists in Germany and Belgium that dry soils could be farmed much more intensively with the use of massive amounts of fertiliser; to new fungicides; and to the development by plant breeders at the Cambridge Plant Breeding Institute of strains of high yielding wheat. East Anglia had good climate and good soil, and though its relatively light rainfall discouraged the grass that cattle need, it benefited from specialising in arable crops because the CAP favours them over cows and sheep.

He clearly is not. His payroll and financial records are all held on an Apple II computer, run with Farmplan software; a CB radio system links the office to the 16 tractors and a UHF radio links in seven other vehicles. He got his education at Cambridge and at Princeton Universities and capped it all by writing speeches for George Brown.

But a terrible harvest last year helped cut farming incomes by 43 per cent; farmers have stopped investing—to the distress of the machinery suppliers—and even giants like Walston are laying off workers. The Norfolk farmers successfully proposed to the NFU annual meeting last month that all arable farmers reduce their land given over to wheat and barley by leaving ten per cent of it fallow; this will they hope, ward off dramatic cuts in the CAP prices and even more hated quotas. Then, with a few good harvests, the good times and the BMWs will roll once more.

Out on the Mill just down from the little Archer-like village of Thriplow, which Walston's acres encompass, you look for the Porsche, the Ferrari, the Bentley. Cambridge has a hi-tech hot spot, undervalued, who talks leverage in the City in the morning (the Mill is so fast), picks up orders on the phone to Boston from his plant in Cambridge Science Park in the afternoon and returns to research in the hall stretching north through the Trinity High Table in the evening.

methods, replies the Civil Service Commission, which runs the selection process. The commission also wants to familiarise the viewing public with the workings of the civil service, hoping to prove they are not so weird and secret as some might think.

But surely "Yes, Minister" has done enough—perhaps too much—to popularise the top reaches of the civil service? "It certainly hasn't done us any harm," says one of the commission's seniors, who is bidding for the brightest brains coming out of the universities alongside the increasingly alluring competition from the financial sector. "Perhaps some of our candidates are still being misled by the idea of being budding Sir Humphreys..."

Each selection board assesses 4-6 candidates for 2½ days. Those going before the particular board to be filmed will give their permission, with the assurance that the presence of the cameras will be kept discreet. That part of the selection which involves sessions with the psychologist, always one of the 3-person assessment team, will definitely not be filmed.

The phenomenon that may not be enough

This is the Cambridge Phenomenon, laid so in an influential report by Dr Nick Segal, a local consultant, two years back and now a subject of sophisticated delight and debate in the town. Last Wednesday, at the University Centre, the entrepreneurs and merchant bankers mingling excitedly under the auspices of the influential Society for the Application of Research seemed to have no doubts that the phenomenon existed. It is the rapid growth, especially over the past half dozen years, of new hi-technology companies, typically begun by a few graduates, operating in the fields of software, bio-technology (increasingly) and electronic components.

Its base was the existing "old" scientific companies, Physics and Cambridge Instruments prominent, both founded to supply the University—in particular the Cavendish physics lab—with instruments at the end of the last century. Its stimulus was a 1980 report by Professor Sir

Nevill Mott, then head of the Cavendish, which backed the political concern to push-technology and research by calling for development of science-based industry, linked to the University, in and around the town.

This dethroned the previous sooty consensus that that stuff was not for Cambridge—a view which had sent IBM executives packing when they tried to set up a European research lab there in the 1960s. It opened up the back door of the university and let the academics out, says Richard King, managing director of Cambridge Electronics, who has been in the group since 1981 and pointed between the "old" and "phenomenon" companies.

The phenomenon's patron saint is Cambridge Consultants. It was begun by a skinny and eccentric talent called Tim Eiloart, who had visited a paper mill in his final year at Trinity for his chemical engineering project to say what was wrong

with it. He then conceived the idea, as he now puts it, "to apply people's brains to industry; I had the idea we could buy the brains cheap and sell them dear." He set up a ramshackle company which had no business planning, financial framework, or personnel policies, and found that he and the friends who drifted in to join him were spending most of their time making gadgets. "In those days you had to show you could make something to be credible"—and very little of it consulting.

The group spun off its manufacturing arm into ADM, which came to grief in 1971; the consultancy was rescued and bought by Arthur D. Little for £45,000. Eiloart was newly promoted and now runs a charity called Sunseeker Trust which tries to make the deserts bloom.

It has helped to spawn more than 20 companies of which one, Domino Printing Sciences (ink jet printing technology) is tipped by some (not all) in Cambridge for great growth. Now, with the obligatory low low Silicon Valley-copy building in Cambridge Science Park, and a managing director—Paul Aulton—who has a business school training as well as a physics degree, it has an asset base of £4m and does do consultancy.

But the Godfather of it all is the University. The University was the progenitor of the "old" companies, the educator of many (not all) of the entrepreneurs, the heart of the research effort. Foremost among the university colleges in creating the phenomenon is Trinity; and Trinity, in this respect, is Dr John Bradfield.

Bradfield is Trinity's bursar, and a scientist (zoologist); a fortuitous mix made the more so by his passionate interest in furthering the phenomenon companies. Immediately after the Mott report was published, in 1970, Bradfield identified a 130-acre site on the north of Cambridge which had lain derelict since being a tank marshalling yard during the war. It became a science park, providing units for start-ups.

It grew slowly in the 70s, but rapidly in the eighties; last year, 15 new companies brought the total up to near 70. Opposite, a block of land owned by St John's College, is designated for a complementary innovation centre, where very small businesses—possibly even begun by undergraduates—will get a start in life. Says Bradfield: "I used to know all of these people on the park; now I might pass an MD on the street without knowing him."

Bradfield's power goes much further, though: for Trinity—one of the wealthiest of all academic institutions—has holdings through East Anglia, and further. It owns the land on which Felixstowe Docks stands—and Bradfield arranged for Brendan Lambie, with some of his shop stewards, to be impressed by the science park. He also has large farmland holdings in Norfolk—where Ken Leggett, the NFU secretary, worries that he and other big institutional

shareholders like the Church Commissioners and the Norwich Union will try to sell up now that the going is tough. Dr Bradfield, courteously offering sherry in his rooms of a winter evening, is a modal point for much activity. He needs his 16-hour days to keep track of it all.

Central as the science park is to the phenomenon, it also represents some 10 per cent of the new business activity (and employs only some 2,000 people). Already, the phenomenon is changing; the first generation start-ups are being joined by big company research labs and "listening posts": the British General Electric Company is setting up a research lab, Logica has already done so. Schlumberger has put up a beautiful building, based on a marquee abode, just off the Mill exit.

And the services are coming in. Dr Keith Haarhof, an assistant director of Singer and Friedlander merchant bank, took over an old butcher's shop just down from Trinity College and set up a research centre for the Cambridge Executive Search works out of similarly modest quarters just down the street, also sees himself as indissolubly part of the phenomenon.

But—there has to be a but, because most people bring it up—will it grow? Can it be a Silicon Valley? When you ask that question, people say—well, let us set aside Sinclair and Acorn; they say that Geoffrey King, whose Cambridge Executive Search works out of similarly modest quarters just down the street, also sees himself as indissolubly part of the phenomenon.

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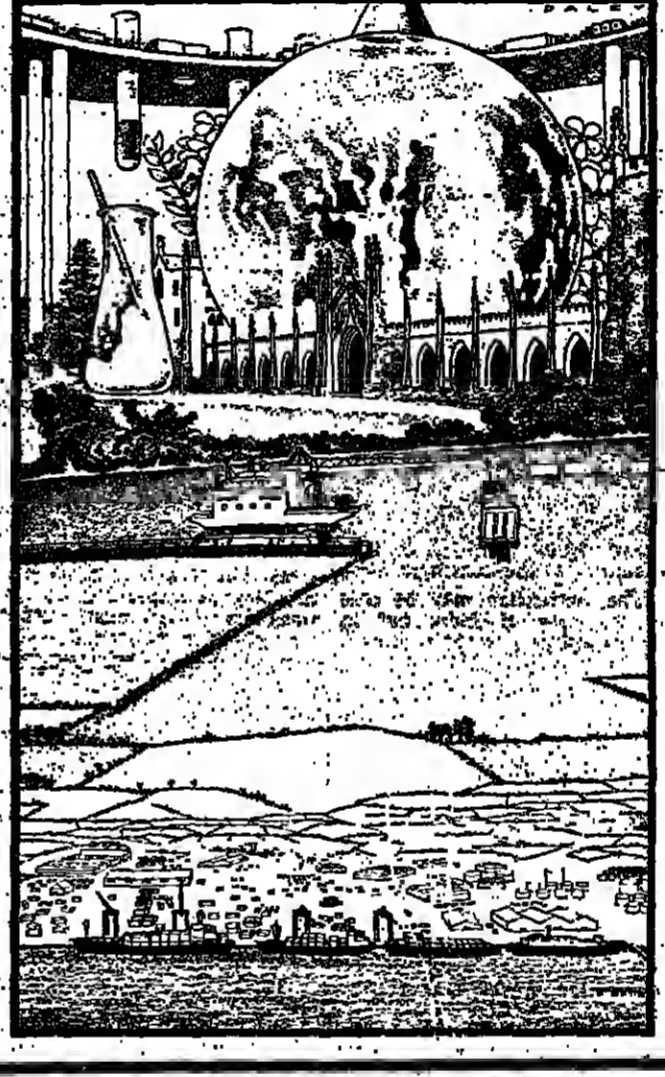
King may have something of an answer: his group is large, diverse, with a proven track record of letting its subsidiaries get on with the job. He's talking to a number of the young phenomenon, and there may be link-ups. But the critical lack remains management; much better than when Eiloart and his buddies made gadgets in the back shed, but still a skill scored by the engineers and physicists who drive their computers along on technology.

Says Geoffrey King: "When Hewlett and Packard began their company they had the plan that it would be a big company in world terms." None of the phenomenon are that; and if they cannot tear themselves away from the labs or the Porsches long enough to try, they will not be.

The area is changing: there can be few more hidebound stereotypes than dockers, farmers or dons, and yet none of them are acting their 1950s British movie parts, or even pretending to. But it's the world role that they still have to show themselves capable of.

Next: Port Talbot to Reading. The first article in this series appeared on March 10.

John Lloyd takes his second industrial ride, from Felixstowe to Cambridge



Europe's global enterprises

THE FUTURE of Westland, the British helicopter company, and of British Leyland, the vehicle manufacturer, has been debated largely in terms of domestic politics. But the controversies have also focused attention on a key European question: How can Europe foster internationally competitive enterprises, especially in those sectors where economies of scale are important and competition takes a global, rather than national or even a European, form?

A growing number of industries, not just the so-called high-technology ones, falls into this category. The principal developed-country markets—Europe, North America and Japan—are becoming more closely integrated. New products—and, less important, new manufacturing techniques designed to reduce costs or improve quality—are soon matched by rivals. The innovator has to exploit his lead quickly in all major markets.

Thames to aid Mother Ganges

The cleaning up of the River Ganges, sacred to an estimated 300m Hindus, is a highly delicate affair. So delicate that when Thames Water, Europe's largest water authority, bid for a key contract, Rajiv Gandhi himself became involved in the negotiations.

It transpires that the great river, which courses through 2,500 kms of northern India, is capable, within the tenets of Hindu theology, or purifying itself. It cannot, in fact, be polluted, so the devout claim, no matter the evidence to the contrary. India's Prime Minister, during his visit to London last autumn, evidently sensed the sensitive nature of the deal. It was pointed out that the river itself is an instrument of purification for the millions of the faithful who bathe in its waters every day—merely needs a little help from humanity in the form of an end to the widespread introduction of pollutants.

Men and Matters

Thursday. The New Delhi authorities will consider their recommendations in June.

Filling space

European television's Battle of the Beams, in which France and Luxembourg have long been locking antennae, enters a critical phase this month with the appointment of a new market expert by the Grand Duchy's contender, Société Européenne de Satellites.

He is Marcus Bicknell, who has already made a name for himself in the satellite TV market as marketing director of Music Box, the London-based music channel now owned mainly by Richard Branson's Virgin group. Music Box beams its entertainment programmes to about 4m European homes via one of the satellites of the EurAsia telecommunications organisations.

Calories count

A hospital in Chorley, Lancashire, is saving more than £10,000 a year on central heating bills, thanks to McDonald's leftovers.

The hospital boiler gets a constant supply of free fuel from the waste of three other hospitals, six clinics—and the local McDonald's hamburger bar.

Driven to verse

Sign on the badly-dented rear bumper of a Mercedes parked in Sloane Street: "Be it ever so crumpled, there's no plate like chrome."

Open government

BBC tv cameras are to be allowed in on a civil service selection board session—the grueling 2½ days final stage of the annual open competition from which potential big firms are selected.

Why open up to the prying eyes of the camera the means by which this section of the Establishment is picked? To demonstrate the fairness of the civil service testing

Advertisement for GARRARD watches. Includes text: "EBEL Les Architectes du Temps", "Steel & Gold, water resistant 30m", and "THE CROWN JEWELLERS 118 REGENT ST - LONDON W1A 2JL TEL 01-734 7020".

Observer logo and Arabic text: "كلنا من البشر"

كثيرا من العرب

FOREIGN AFFAIRS

The dilemma of the other arms race

By Ian Davidson

FOR MANY years people of good will have worried about the sale of armaments to the Third World by the industrialised countries.

They have claimed that this kind of expenditure is inherently undesirable on economic grounds because it diverts resources from development.

They have also argued that the source should be held in check by negotiated restraints between the industrialised supplying countries.

That there is a problem is not in doubt. Whether there is a solution has always been questionable, at the least.

Between 1972 and 1982, according to the latest report on World Military Expenditures by the US Arms Control and Disarmament Agency, military expenditures grew by 2.4 per cent a year in developed countries but by 5 per cent a year in developing countries.

Arms imports by developed countries per cent a year but arms imported by developing countries grew by 7.7 per cent a year, roughly doubling from \$14.4bn in 1972, in constant 1981 dollars, to about \$23.2bn in 1982.

Needless to say, the Middle East was responsible for a large proportion of this increase as a result of the 1973 war and the flood of dollars which followed the two oil shocks.

In 1982 the Middle East accounted for nearly 42 per cent of world arms imports. Of the 10 countries spending the highest proportion of central government budgets on defence, eight were in the Middle East, ranging from 47.5 per cent in Oman to 22.7 per cent in Israel.

Whatever the moral force in the arguments for negotiated restraint by the supplying countries, they were with rare exceptions (the embargo on South Africa, for example) blithely ignored.

The rich countries have sold weapons to recoup the economic costs of the oil shocks to the countries with new oil wealth, to offset technologically-driven inflation in high-tech weapons by extending production runs and economies of scale.

They have done it, they are still doing it and they will no doubt go on doing it.

The arms trade is, of course, deplorable and potentially dangerous. But the law in the arms trade is the supplier's restraint is that it overrides both the East-West competition (if the US does not sell tanks and fighters, the Russians will); it implies that the industrialised countries are patently unable to determine the defence requirements of sovereign coun-

tries; and it ignores the developing countries for the voracious appetites of many of their military budgets.

It also ignores the fact that arms production in the developing world has been growing by leaps and bounds. In the 1980s, manufacture of major weapons systems in the Third World was negligible. In the early 1980s it started to take off and by the early 1980s it was running at more than \$1bn a year (in constant 1975 prices).

This is still a small proportion of world production of major weapons systems—perhaps no more than 1.52 per cent—and only about one-tenth of the value of major weapons imports by developing coun-

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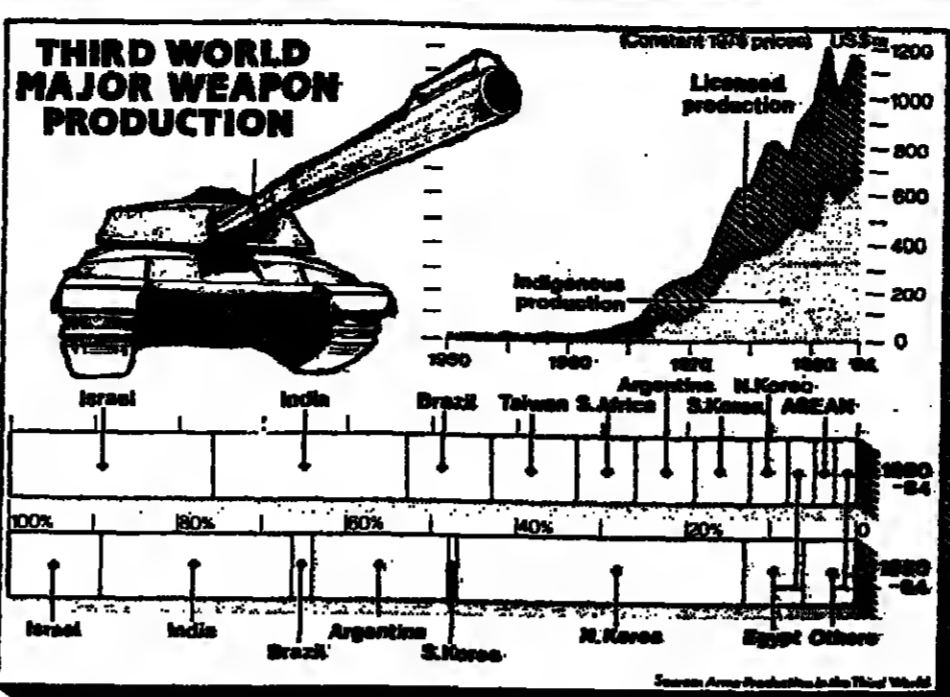
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of the military, at least part of the time. Many countries have tried to justify their attempts to build up weapons production on industrial or technological grounds or on the argument that it would save foreign exchange. But the fact is that many Third World countries that are in a position to do so, like their counterparts in the industrialised world, regard weapons manufacture as a natural attribute of a fully-fledged state.

So the right question is not "Why do they do it?" but "What are the factors which make it possible for them to do it?" The first requirement identified by the institute is an adequately diversified industrial base with skilled manpower and significant research and development resources.

This helps to explain why Saudi Arabia and Libya, both of which would have strong political and plenty of money, have barely entered the game. Countries which have tried to go in for production of major weapons systems without a strong and technologically advanced civilian industry face enormous problems as a result of the 1980s.

The second limiting factor is the size of national demand for weaponry. Mexico, for example, has a reasonably large industrialised base but a small army and one of the smallest defence budgets in the world as a share of GDP (only about 0.5 per cent).

Nigeria, by contrast, is the richest and most populous country in black Africa and has the largest and best equipped army in the world as a share of GDP (only about 0.5 per cent).

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Lombard Now for citizen ownership

By Samuel Brittan

IN Economic Viewpoint of March 8 I wrote about "worker capitalism" in the sense of greater employee financial involvement in his or her place of work. There is, however, a completely different concept which has been labelled "citizen ownership". This refers to the mass ownership of shares, not in workers' own companies, but in equities in general.

Citizen ownership meets the criticism sometimes levelled at employee shares: that the workers have all their eggs—both their capital and their wages—in one corporate basket. But there is, of course, nothing mutually exclusive about the ideas. An employee can own some shares in his own company and also have some more-widespread stake.

Despite the paratitular aversion to rising share prices—and despite the abuses which have developed in bull markets—a high stock market is good for jobs and investment, so long as it can be sustained. But beneficial though the process is, the contrast between champagne corks flying in the City and the lot of people subsisting on benefits or low wages will give rise to a political backlash, as it did during both the Macmillan and Barber booms.

Moreover, the present uprising in profits and share prices shows signs of being part of a more lasting rise in the market-clearing rewards of capital relative to that of labour. If we want a return to high employment, policymakers should not interfere with these market movements, but instead try to disperse capital ownership, so that workers own, also capital, and gain on the equity roundabout what they lose on the wages swing. This requires a spread of ownership of assets, more direct and marketable than participation in pension funds.

It is true that British Telecom has issued 1.7m shares and that its flotation has been the main reason for the rough doubling since 1979 in the total number of private shareholders in all companies, which is now estimated at 2.2m.

But this still represents less than one worker in every eight, and most Telecom shareholders are extremely small. Indeed, to the extent that privatisation issues have been on more favourable terms than a pure competitive tender, in order to attract the small investor, the effect has been regressive: a redistribution from the general body of taxpayers to the 10 or 20 per cent minority who are potential purchasers of shares.

The same remarks apply to the French *Les Monny*, which provides tax concessions for small investors' share purchases, some version of which is always a candidate for inclusion in UK Conservative Budgets.

This need not be pie in the sky. Privatisation shares have actually been handed over "free" in British Columbia; and in Alaska state oil revenues have been distributed pro rata to citizens. The British Government could at least experiment with one "free" issue.

Anyone who accepts a modest amount of inherited wealth could not reasonably oppose citizen shares on "something for nothing" grounds. A more intricate problem is how to proceed to give the citizen a stake in the mass of companies that have never been state owned.

An American international lawyer, Stuart Speiser, has donated prizes of \$5,000 in the US and £2,000 in the UK for the best essays on citizen or "universal" share ownership. The British competition is administered by the Wider Share Ownership Council.

My main worry about citizen ownership is that the swing in rewards among different factors of production is not against labour in general, but against untrained labour and workers with obsolete skills or attributes. In that case universal capital ownership will not concentrate help where it is most needed.

But it still has the great advantage—emphasised with complete reliance on social security far redistribution—that people are vested with definite property rights less dependent on the good will of governments and Parliament.

US antitrust legislation

From Mr Edmund Dell. Sir—The UK's difficult air services relationships with the USA have always seemed to me to constitute a problem inherent in the proposal to privatise British Airways. But for one part of that problem, the impact of American antitrust legislation, the Government and British Airways have mainly themselves to blame.

The Government, by permitting British Airways to settle the Laker antitrust case out of court, and British Airways by itself taking the course of settlement out of court, in effect recognised the right of American courts under the terms of the Bermuda II air services treaty between the UK and the USA. The British Government should have made clear to the US administration that it did not recognise that right and that the matter is international arbitration under the treaty.

Admittedly the pressure of the British Government was somewhat compromised by a judgment of quite extraordinary obtuseness from the House of Lords, a judgment based on two propositions: that because Bermuda II is not part of the law of England it does not exist for their Lordships' purposes, and that in an interdependent world major British companies that trade with the US place themselves "voluntarily" under American jurisdiction, and therefore do not deserve any protection from the English courts.

There is, however, a wider question than the interpretation of Bermuda II and the privatisation of British Airways. It is absurd that international trade should be substantially regulated by the antitrust legislation and traditions of one country, even if that country happens to be the USA. American antitrust legislation is a non-tariff barrier to trade. The USA is advocating a further round of multilateral trade negotiations. Whatever else is achieved in those negotiations, it should be made perfectly clear to the USA that it will no longer be accepted that foreign companies should be forced into out-of-court settlements by the procedures, costs, delays, and penalties of American antitrust legislation. Edmund Dell, 4 Reynolds Close NW11.

Supply and demand

From Mr F. Motley. Sir—the London Metal Exchange exists to support the activities of those engaged in free commerce. It was, however, induced to be a party to a

Letters to the Editor

Churches, an independent statutory and expert body which compares the churches' and other buildings in the field of conservation.

Far from a "rampant wave of demolition" a listed Church of England church has, as the independent National Heritage Museum said, a chance of avoiding demolition: three times better than a listed secular building. Sandford (Chairman, Redundant Churches Committee), Church Commissioners, 1 Millbank, SW1.

Generating electricity. From the Economic Adviser, Central Electricity Generating Board. Sir—May I respond to two letters relating to the economics of generating electricity in your issue of March 3.

It is good news that as Mr Ghali reports, Hinkley B and Hinkley Point B are now performing creditably. The load factor that matters for economic appraisal, however, is the one that is calculated by reference to the design capacity of the station. This load factor has not been as near to 80 per cent as perhaps Mr Ghali believes. The figures for the two stations have been:

Table with 3 columns: Station, 1982-83, 1983-84, 1984-85. Hinkley Point B: 61.4, 65.2, 72.1. Hinkley B: 61.4, 65.2, 72.1.

Nevertheless, good figures. Mr P. W. Wright says that it is more appropriate to make comparisons of the economics of contemporaneous generating electricity by calculating the costs per kWh over each station's "life-time to date" than over its "whole life-time", i.e. until decommissioned.

In publishing its "Analysis of generation costs" the CEB is careful not to express any prediction for a single method of comparison. Nevertheless, the method that seems least appropriate is "life-time to date".

This is because the "life-time to date method" assigns a residual value of the asset at the date in question as a consequence of using annuities over the station's life-time to convert the original cost into capital charges. I am sure that if Mr Wright were working out the capital cost per mile of a car he was selling he would use a residual value based more on the second-hand market for

the car than one derived from an annuity. There is not a second-hand market in nuclear reactors but the problem can be avoided by taking "whole life-time" comparisons. In the board's last analysis the costs per kWh of contemporary Magnox and coal stations were very close at 5.1 per cent real return and the Hinkley Point B advanced gas-cooled reactor (AGCR) station was 2.45 p/kwh as against 2.64 p/kwh for the contemporary coal station at Drax. Neither comparison is much of a guide if you were trying to choose between a coal and a gas station—even in the absence of a pressurised water reactor, the board's choice. P. E. Watts, 15 Newgate Street, ECL.

Only sunset managers. From the Managing Director, Fosco (FS). Sir—It is time for journalists, politicians and other opinion leaders in the UK to stop referring to the automotive and engineering industries as "low-tech" (Lex on GKN, March 13).

I find it astonishing that a line of semi-skilled workers assembling imported electronic components onto a printed circuit board can be referred to as "high-tech" while an enormous R and D effort into say, constant velocity joints, which lead the world in terms of technology and sales, can be lightly dismissed as wasted on a "low-tech" industry.

My company is engaged on developing products for four-wheel drive vehicles which result in super-clean steel and lighter, stronger castings which can be relied on in safety-critical areas of vehicles of all types. How sad it is that the average journalist or politician when faced with a casting which is the end result of massive R and D expenditure and sheer creativity, is unable to comprehend its value to manufacturing industry, let alone society!

Need I add that in Germany and Japan, our products are being used in enormous quantities by industries that are not seen as "low-tech". How can they be when cars are being made and exported in record numbers?

While there is no denying that many industries are in decline in the UK, let us at least be honest about the reason why: their management is poor and in some cases fails to manage technology like it falls to manage its other resources. In other words, there is no such thing as a "sunset" industry: there are only "sunset" managers. David W. Hobbins, Drayton Manor, Tamworth, Staffs.

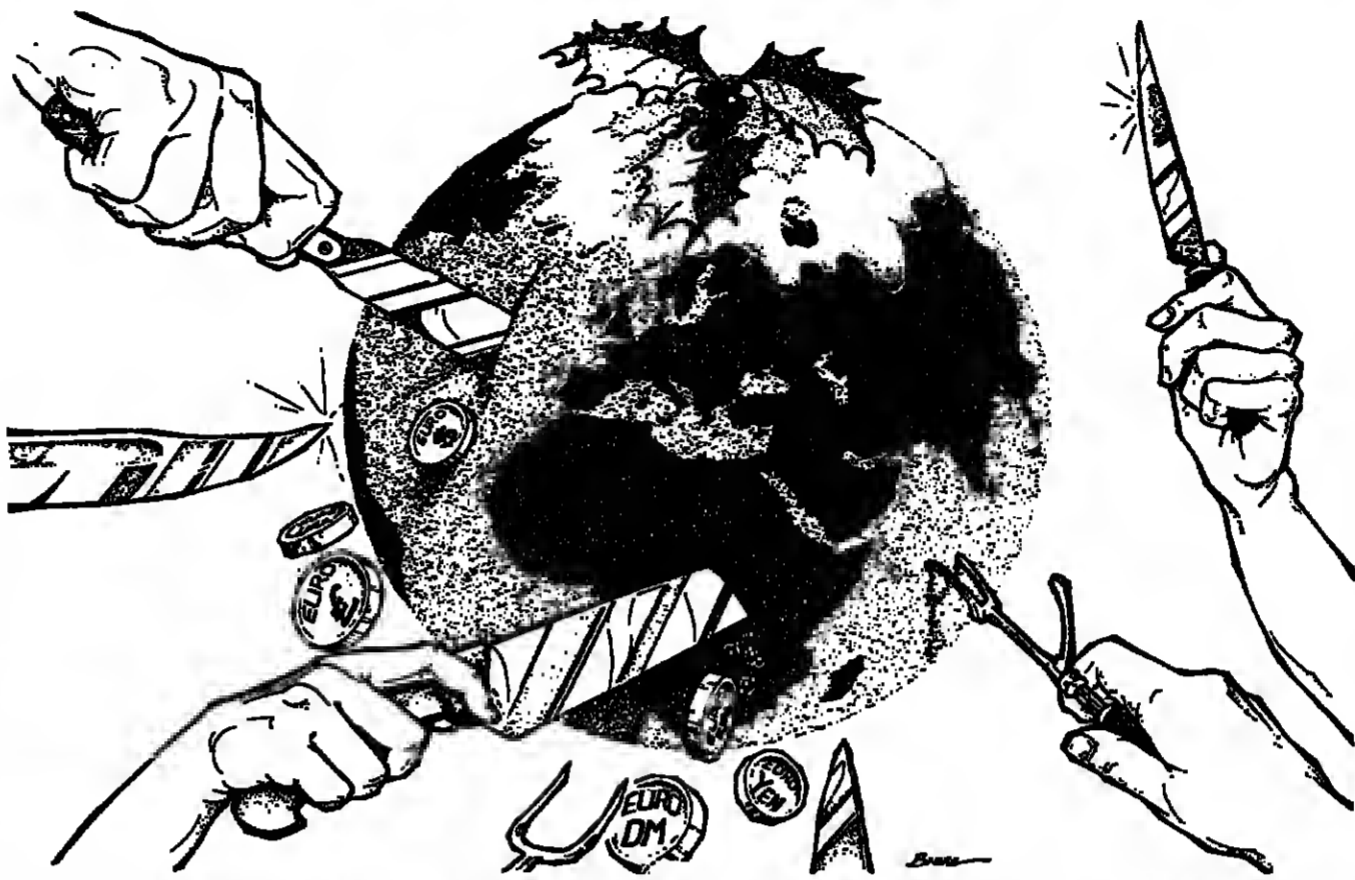
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SECTION III
FINANCIAL TIMES SURVEY

International Capital Markets

After a record year in 1985 the market has embarked on a remorseless quest for further expansion at a time of cut-throat competition. Publicly bankers rejoice in an unbridled sense of opportunity. Privately they worry about pitfalls that may lie ahead

Struggle for slice of the global market



By Peter Montaguon

GROWTH OF business in the international capital markets has become virtually unstoppable. At least that is the common view in the banking community after another record year in 1985.

Swept on by a tide of liberalisation in domestic markets new business volume surged 82 per cent to a new all-time high of \$261bn. Particularly striking was the explosion in the Eurobond market where new issue volume rose 66 per cent to \$135bn, according to figures compiled by the Organisation for Economic Co-operation and Development (OECD).

The growth of business has opened up new vistas for the shape of the market as a whole. International bankers now dream of a global market in which all types of security, equity as well as debt, can be traded around the clock, free of national barriers and time zone constraints.

If this happened the Euro-markets which started off 20 years ago from a narrow base, serving the dollar investment needs of retail investors in Europe, could be said to have truly come of age. The ideal is one world market pushing remorselessly forward as it scales new pinnacles of efficiency, sophistication and geographic reach.

Yet for all the unbridled sense of opportunity that abounds in the marketplace of today, some bankers are also privately seeking to inject a note of caution. The past two years have seen business growth and structural change at a pace unprecedented in the brief history of the Euro-markets.

Competitive pressures have increased as more and more banks have sought to climb aboard the bandwagon in securities markets. Soon, and perhaps faster than many people think, a process of consolidation could set in.

No one can deny the great stride forward made by the Eurobond market in 1985, but it is equally easy to see two strong reasons for this which may not be felt so forcibly in 1986.

The first was the steady decline in interest rates which saw US Treasury bond yields fall decisively below 10 per cent in the early days of this year and made fixed rate bonds particularly easy to market in 1985. The second was the growing sophistication of the floating rate note market which encouraged many borrowers to refinance their debt on ever more favourable terms, boosting the volume of new business by more than \$10bn.

It is hard to see these factors asserting themselves so strongly again. Despite the decline in oil prices, many believe that interest rates may not have

much further to fall. The dollar has fallen sharply on exchange markets, and this has clearly deterred some European investors from buying dollar bonds.

While institutional investors have stepped up their buying during recent years, retail investors have stayed on the sidelines. Overall the rise of bond prices in Europe has lagged behind that of New York and, as the differential between the two markets has widened, Wall Street's domestic market has become more attractive to borrowers than before.

Bankers in the floating rate note market meanwhile complain that both borrowers and investors have lost interest. In part this is a natural consequence of the general decline in interest rates which has focused fresh attention on fixed rate markets, but it also reflects a flattening of the short-term yield curve which makes it harder for banks to finance holdings of floating rate notes at a profit.

In the fixed rate bond markets much depends on the trend of interest rates. If they stay low, or even fall further, there could be a flood of borrowers seeking to refinance their debt on favourable terms. Italy did just this in January when it launched two fixed rate bonds totalling \$350m and carrying a fixed rate of interest of 8½ and 9½ per cent.

The danger is that interest rates could rise again. Then

bonds which are now being offered at ever finer terms in the market could become much harder to sell. Already the explosion of business over the past few years has led investment banks to carry record inventories of paper on their books.

Professional trading of securities between securities houses has reached fever pitch. Credit Suisse First Boston, the market leader in the Eurobond market which launched 113 securities issues last year, reports that its daily group turnover exceeded \$2bn in 1985, almost double the level of the previous year.

The potential for losses is huge if the market ever went into reverse. That could drive out of business many of the

smaller houses now trying desperately to carve out a niche in the securities business. If consolidation did become inevitable one clear consequence would be a leaner market under the control of a few well-capitalised big houses.

Of course, the markets for securities in currencies other than the dollar now offer increasing scope for business. Spurred on by the trend towards liberalisation in Tokyo, issuance of Euroyen bonds has now hit record levels. According to OECD, issuance of Euroyen bonds rose to the equivalent of \$12.9bn last year from just \$6.1bn in 1984.

Taken together with Samurai bonds issued on the domestic market, this means that the yen

sector has now outstripped issue volume in D-marks, adds Salomon Brothers, the US investment house. The German sector is growing too, since far-reaching measures announced a year ago to open up the market and add new instruments like floating rate notes and zero coupon bonds.

In other words, the decline of the dollar has placed new emphasis on businesses in other sectors. The French franc Eurobond market has reopened; last year saw issues in a range of new currencies like the Danish crown and even Italian lire. A whole new market has grown up in Eurobonds denominated in Australian and New Zealand dollars.

An obvious response to upsets in the dollar market would thus be to reinforce the trend to doing business in other markets.

That may not, however, be quite as easy as it sounds. Despite the trend to liberalisation, barriers have not been fully broken down. Turnover tax in Germany, for example, impeded the development of a profitable floating rate note market there and an underlying problem is that real credit demand from end-users remains very weak.

A study by the Basle-based Bank for International Settlements last summer brought together for the first time figures for net lending in the

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international banking and capital markets combined.

They showed that in the first half of 1985 net new finance provided to non-bank borrowers was only \$70bn. At this level business is still way down on the early years of the decade. In 1981, for example, total net lending was \$190bn.

The syndicated loan market has suffered in this respect far more than the bond market.

According to the OECD, total international bank loans fell again last year to just \$43.2bn compared with \$56.8bn in 1984.

CONTINUED ON PAGE 4

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founded by the market for the market

International Capital Markets 2

Fresh hopes of sustained growth and lowering of inflation

Elusive goals now in sight

World Economy
PHILIP STEPHENS

THE INDUSTRIALISED world suddenly seems an altogether more cheerful place. The coincidence of booming stock and bond markets attests to a growing confidence that the elusive goal of policy-makers for more than a decade — sustained growth and low inflation — is at least within sight.

The collapse in the oil price since last autumn has led to a general ratcheting up of forecasts for growth in the major economies this year and next; the predictions for inflation meanwhile have been moving in the opposite direction.

In parallel, the dollar has experienced a rapid, but so far controlled, descent to levels which offer a plausible hope that some of the major imbalances in the world economy can be slowly reversed.

Encouragement

The US currency has lost more than 20 per cent of its value within a year. The inflationary dangers for the US have been neatly offset by the near-halving of the oil price. The prophets of doom who spent much of last year warning of the horror of a dollar "crash landing" have been embracing the now more fashionable optimism.

Equally encouraging, the U-turn in US policy which paved the way for the Group of Five accord to act against the dollar appears to have ushered in a more co-operative phase in economic decision-making.

There are still frictions and irritations between governments—Japan for example could face a rough ride at this year's world economic summit in Tokyo in early May—but there is an increased coherence in international policy.

While developing country debts and international current account imbalances continue to give cause for concern, there is now clearly expressed co-operative intent among the major countries to address these issues. It is now the Organisation for Economic Co-operation and Development put it in its latest Economic Outlook.

No one is suggesting that this window of opportunity for the world economy is not without its cracks. Outside the US and Japan, unemployment seems set to remain at levels implying heavy costs in both human misery and wasted resources.

The US Budget deficit still looms as a potential threat to durable financial stability, while the US banking system has taken a further knock from the slump in oil prices. The dollar could yet overshoot.

The J-curve effect of currency depreciations suggests that the US trade deficit will get worse before it gets better. Japan and West Germany meanwhile will see their huge current account surpluses rising even further over the short term.

In the developing world lower oil prices are a mixed blessing. For heavily-indebted oil producers like Mexico and Venezuela the fall in the price has placed immense new strains on their ability to repay western banks.

There will be offsetting benefits for oil importing nations in the Third World—Brazil is a good example. But the problem is that the losers get hurt much faster than the winners gain.

Those important caveats apart, however, the overall prospects do look far more encouraging than could have been expected even six months ago.

What the slump in the oil price has done is to generate a huge transfer of income first from Opec members to the industrialised nations, and then within economies from oil producers to other industrial sectors and individual consumers.

The London Business School, for example, estimates that each \$8 per barrel drop in the oil price switches around \$100bn to oil consumers throughout the world.

Provided that governments in industrialised nations do not react to the stimulus to demand by tightening their fiscal policies the impact is similar to a large cut in indirect taxation—faster growth and lower inflation.

Of course, there are influences working in the other direction. Opec members will be forced to cut their imports in line with the reduced value of oil exports, hitting European exports in particular.

There is a general expectation, however, that the increase in demand in the industrialised world will more than outweigh the fall among oil producers. The result should be an overall boost to world trade and growth.

The OECD estimates that each 10 per cent fall in the oil price increases the average GNP of its 24-member countries by about a percentage point a year later. It reduces the general price level by about 1 per cent.

Economic and Social Research, for example, is expecting that the average growth rate of the OECD economies will be 2.9 per cent this year and rise to 3.2 per cent in 1987. World trade, which has been relatively sluggish since the surge in 1984, should pick up again and grow by 5 to 5½ per cent both this year and next.

At the same time, the institute predicts, the average rate of consumer price inflation should pick up again and grow by 5 to 5½ per cent both this year and next.

That would guarantee the longest period of disinflation since the war. The pattern of growth between the industrialised countries should also be more balanced, narrowing the sharp divergences seen between Europe, Japan and the US over the past few years.

The West German economy, for example, now seems set to grow by close to 4 per cent, outpacing the US and perhaps even Japan. France, which has achieved remarkable success in curbing inflation, can also expect significant improvement compared with the last two years, even though growth is still likely to be below 3 per cent.

For the US, the National Institute is forecasting a rise in output of just over 2.5 per cent in 1986, but an acceleration in 1987 to 3 per cent. Japan, which is anxious to deflect international criticism of its soaring trade surplus ahead of the May summit, is promising 4 per cent growth.

Those growth rates in the industrialised world, however, will not be enough to make a significant dent in the debt problems of Latin American countries, particularly Mexico. It is that predicament which is likely to provide the main challenge to policymakers over the next few months.

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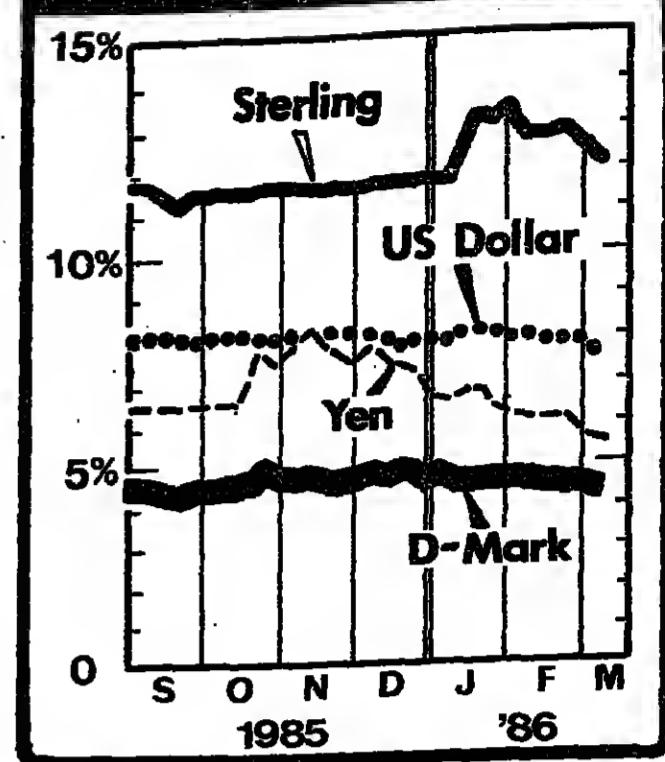
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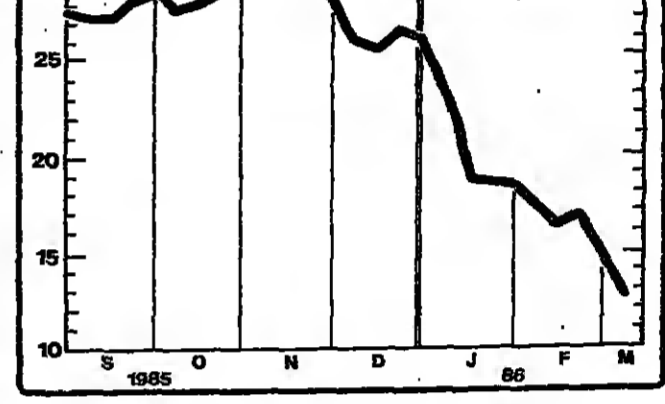
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3 mth. Euro-Currency Interest Rates



SPOT OIL PRICE North Sea Brent



Growth of GDP in OECD countries

	US	Canada	Japan	France	Germany	Italy	UK	Others	Total	Total excluding UK	Western Europe
Weights in 1984	33.0	3.4	14.8	10.2	10.2	4.9	6.8	16.6	100.0	93.2	44.6
1973-83	1.8	2.3	3.7	2.8	1.6	1.8	1.0	2.0	2.1	2.2	1.8
1984	6.6	3.0	3.1	1.6	2.7	2.6	1.8	3.0	4.0	4.8	2.2
1985 (estimate)	2.3	2.5	4.2	1.9	2.5	2.3	3.5	2.7	2.8	2.7	2.4
1986 (forecast)	2.6	3.0	4.0	2.5	3.7	2.8	1.8	2.9	2.9	3.0	2.8
1987 (forecast)	3.0	3.0	4.5	2.8	3.5	2.8	1.4	3.4	3.2	3.3	2.9

Source: OECD and NIESR estimates.



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National Westminster Bank Group

Market surprised by oil price fall

US domestic bond market

TERRY BYLAND

THE PAST 18 months have seen a high-powered rally in the US bond markets which has been acclaimed as a fundamental shift in perceptions of economic growth and of inflation—the kind of volcanic change that comes only once in a decade, if that.

The reaction of yields in the credit markets to the Group of Five plan to lower the dollar level, the collapse of world oil prices, and the political moves to curb the Federal deficit have indeed been substantial.

Over the past 21 months, yields on long-term US Treasury bonds have fallen by about 530 basis points, returning to the 8 per cent range last seen eight years ago. There has been substantial demand for Federal bonds from outside the US, particularly Japan, as global investors first sensed, and then responded to the Group of Five plan disclosed at the end of September, to bring the dollar down from its dangerous peaks.

The powerful rally in bonds was not quite unbroken, unstopable avalanche that it may appear in retrospect. Like most carefully-laid plans, the strategy was to some extent overtaken by events not foreseen by the generals.

The collapse of Opec, together with the world prices it sought to sustain, provided a key support to the Group of Five plans by smothering fears that a tumbling dollar might end by rekindling inflation in the US.

While the crumbling of Opec's united front and of world oil prices had been widely predicted throughout 1985, the final collapse took the US bond market, and many others, by surprise. Only in mid-January, signalled by successive routs in oil futures in New York, did crude prices begin to plunge headlong towards their present levels, and acrimony broke out in Opec.

Such fears soon abated, however, and the plunge in yields at the longer end of the bond market indicated that it was the improved outlook on inflation which was driving the markets.

Short-term rates have been much slower to fall, and the 7 per cent rate on three month T-bills remained solid until the market began to scent the latest cut in Federal discount rate from 7.5 per cent to 7 per cent.

The unwillingness of short-term rates in the US largely reflects the Federal Reserve's abiding concern over inflation,

and the priority it continued to award anti-inflation policies during the period under review.

Even after the US markets had begun to foreshadow discount rate cuts in Germany and Japan, there was still considerable doubt as to whether the Federal Reserve would follow suit. Only as US economic indicators began to signal renewed sluggishness did the credit markets dare to believe that the Fed would ease its grip.

The accolade came when Mr Paul Volcker the chairman of the Federal Reserve, told Congress in his annual report that inflationary expectations may be receding. "The evidence is that we may be working through that (the effects of an inflationary period)," he said, to the mutual audible accompaniment of cheers of relief from the bond markets.

The flattening in the US credit market yield curve which resulted from investors' concentration on the longer end of the market has already shown itself in a massive restructuring of US corporate debt. After a long period in which US corporations eschewed long-

term debt, preferring to finance themselves through commercial paper, and short-term bank credits, the debt markets have been hit by huge demand for 30 or 30 year money—by as much as \$10bn a week at the peak of the flow.

This heavy commitment by the US business corporations is perhaps the most significant evidence to date of the strong change in perceptions of the outlook for inflation and corporate cash flows. It has clinched the links between the New York financial markets and what industrialists like to call

to this sector could be permanent. The House resolution HR 3838, which proposes significant changes in tax exempt status for municipal borrowers, has virtually choked off the new flow of paper into the municipal sector.

HR 3838 proposes to reclassify municipal debt, with some issues classed as ineligible for tax exempt status and others permitted only under a volume ceiling set by the federal authorities.

Until the smoke clears, state and local authorities are finding it impossible to fund without taking legal advice and also paying investors a small premium for their risk. If HR 3838 becomes law, then the market will have to live with smaller numbers of potential borrowers.

As the US bond markets settle down after the latest co-ordinated move to lower interest rates by the G-5 countries, Wall Street will be watching carefully for the reaction of foreign investors.

The original G-5 move against the dollar raised some fears that the US currency might fall into an unstoppable slide which would threaten the American credit markets as well as much more. Such fears have been reduced, although Mr Paul Volcker, in the same address to Congress in which he praised the anti-inflation trend, also warned that a renewed downward thrust in the dollar could still undo all the good work.

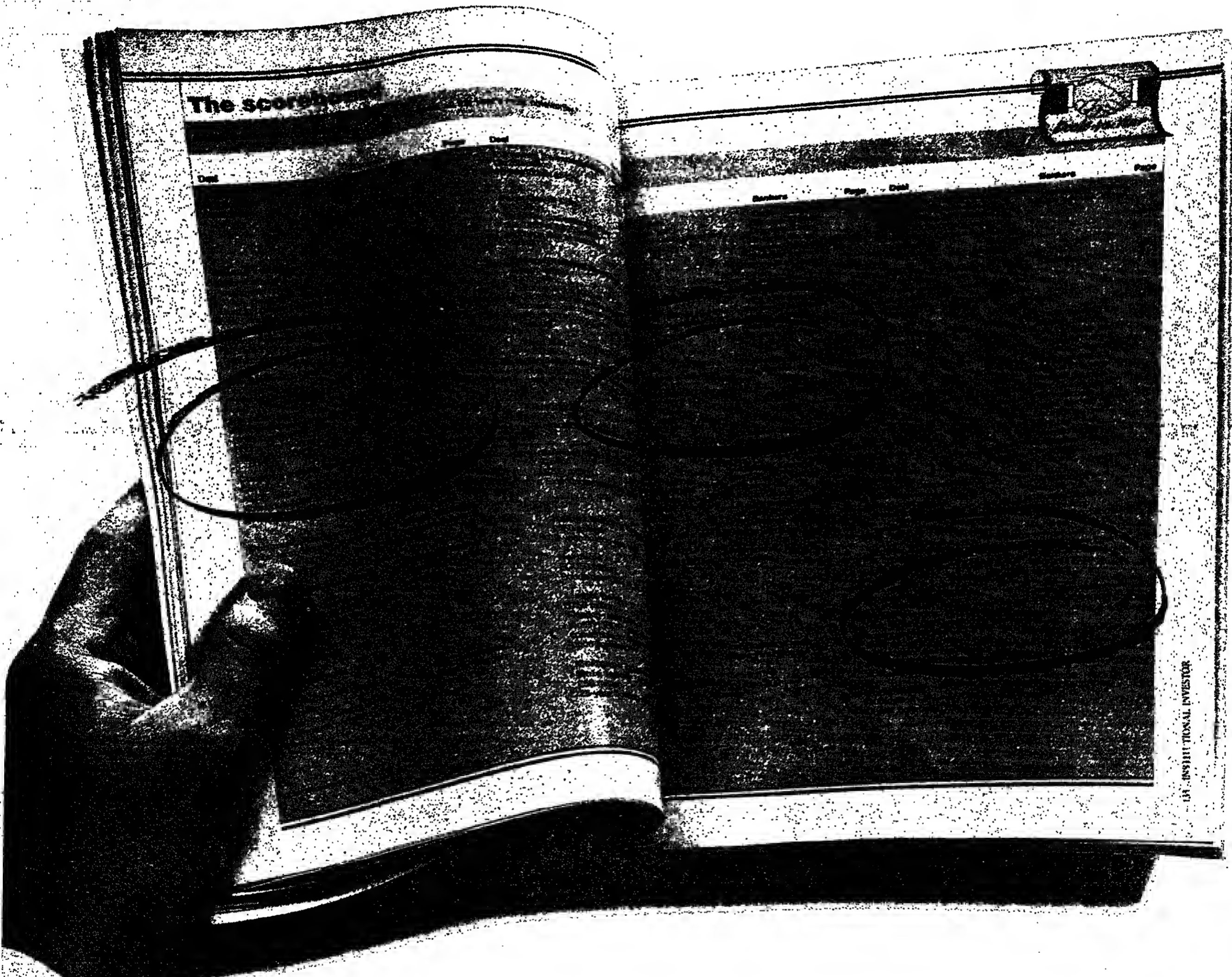
The latest co-ordinated G-5 move, aimed at bringing rates down across a broad front, is expected to shelter world currencies from a repetition of 1985 when US interest rates kept the dollar too high for too long. With world oil prices still flat, and perhaps beaded even lower, the US bond markets continue to take an optimistic view on domestic inflation. Only a substantial fall in the dollar could upset the attractions for foreign investors of the US credit markets. After spending much of the opening months of 1986 watching oil prices, New York bond traders may be spending more of their time watching the currency markets.



Mr Paul Volcker, chairman of the Federal Reserve: cheers of relief from bond markets for his views on lower inflation.

هكذا من الأصل

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International Capital Markets 4

Hopes pinned on Baker initiative

World debt crisis
PETER MONTAGNON

CONCERN ABOUT Mexico's ability to service its \$97bn foreign debt in the wake of plunging oil prices has once again thrust the four-year-old developing country debt crisis into the economic limelight.

Since the start of this year worries have been growing both in and outside the international banking system that more radical solutions than those applied up to now may soon be inevitable. For the first time, with a major debtor, this could include some form of interest relief.

It is easy to see why Mexico has thrown the old methods of dealing with the problem into disarray. The lower oil price will cost the country some \$4bn in lost export earnings this year. It has also upset the country's budget calculations as nearly half its fiscal revenues come from oil.

As a result, the previous "sure" of steady fiscal adjustment accompanied by limited amounts of new money is much harder to apply. The fiscal adjustment is suddenly much harder to manage and the fresh finance too much to expect of a jaded international loan market.

It is also clear that pressures from the debtors were mounting even before the oil price drop pushed Mexico once again into crisis. World trade grew much more slowly last year than in 1984.

As a result, debtors found it harder to generate the export revenues they needed to meet their interest bills. With the exception of Brazil, whose growth rate surged to 8 per cent, most faced a setback in the pace of recovery that had started in 1984.

As interest rates remained very high in real terms the debtors also found themselves confronted with substantial net capital transfers to the developed countries. This combined with slow growth left many debtors facing tough internal political strains.

By the second half of last year calls were growing for

some more palatable approach by the international community to their problems and Peru's declaration that it would devote to debt service only 10 per cent of its export receipts fired many people's imagination.

At the very least, ran the argument in the debtor countries, debt service costs should be linked to a country's capacity to pay.

Enter Mr James Baker, US Treasury Secretary, with his famous initiative on the debt crisis launched at last year's International Monetary Fund annual meeting in Seoul, South Korea. The initiative was widely seen as a bold gesture designed to deflect many of these problems.

For the first time since the crisis started the US Government was apparently saying that it really cared about the fate of the debtors. Mr Baker's initiative—which calls for continued adjustment by the debtors in return for \$20bn in net new loans from commercial banks over the next three years—matched by a similar amount from official development banks such as the World Bank—was careful to place a new emphasis on the need for growth in debtor economies.

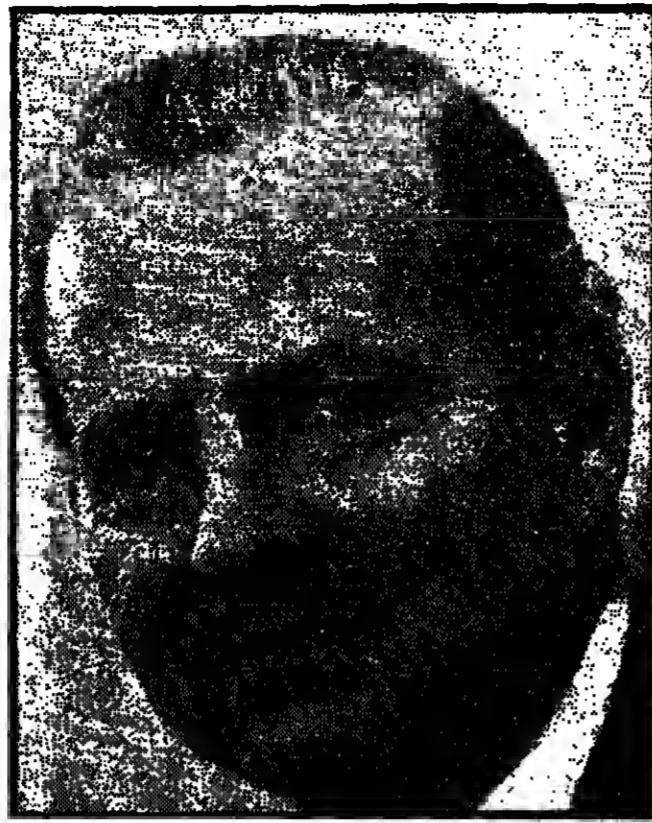
Baker package

This, it was hoped, would offset what Mr Eduardo Wiesner Duran, IMF Western Hemisphere Director, has called the feeling of fatigue over economic adjustment.

Nearly six months later, however, it is still not clear whether Mr Baker's initiative was an empty gesture, or a meaningful shift in official thinking on the problem. Supporters say a lot of work has been going on behind the scenes and the first "Baker packages" for individual debtor countries will soon be unveiled.

Detractors point to the lack of enthusiasm among commercial banks for fresh lending to developing countries. They say that Mr Baker's initiative carefully avoids committing the taxpayer in the industrial countries from shouldering any of the burden.

The US Government's failure since the initiative was launched to nominate a new and forceful president for the World Bank to succeed Mr Tom Clausen, who...retires...this summer, suggests that the initiative was more empty rhetoric than a practical concrete solution.



Mr James Baker, US Treasury Secretary: his initiative seen as a bold gesture

Meanwhile a host of problems is looming on the agenda. First there is Mexico which is now in the middle of negotiating its financing needs for 1986. Then there is Venezuela, also heavily dependent on oil, which has just signed a \$2.12bn public sector debt rescheduling. Its agreement may have to be reopened and substantially changed in the light of falling crude prices.

Argentina also has to negotiate a programme for 1986. Government officials in Buenos Aires say the country faces an extreme squeeze because of low commodity prices, adverse weather conditions and the high interest bill on its \$49bn foreign debt.

Peru, which has run up arrears of more than \$400m on its \$1.4bn foreign debt, has seen its relations with the IMF go from bad to worse.

Elsewhere Poland, which is hoping soon to join the IMF, will have to renegotiate payments of some \$800m due to commercial banks this year. The IMF economic adjustment programme in the Philippines, which owes \$200m in disarray in the wake of the elections that ousted former President Ferdinand Marcos and South Africa is struggling towards an interim agreement with creditor banks on frozen loan repayments of some \$1bn.

Bankers say there is still a chance that all these problems can be solved on the old case-by-case basis. Much depends, however, on developments in the world economy.

Growth rates would have to be sustained in the industrial world so that trading volumes rise, creating new export opportunities for the debtors. Here of course the decline in oil prices actually helps. Not only should it foster general growth, it should also ease the problems of many oil importing debtors such as Brazil and Uruguay just as it damages the exporters such as Nigeria which is also expected to seek re-scheduling of its bank loans soon.

Lower oil prices should also lead to lower world inflation and that could push interest rates down, producing yet more savings for the debtors.

Against this background some new finance could be found for hard-pressed debtors, especially if Mr Baker lives up to his promises and allows the World Bank to play a much more forceful role. But it is still a gamble which must pay off soon or the advantage gained with the Baker initiative of last autumn will be lost.

No one yet knows what will happen if the Baker initiative fails. But the risks are clear. Debtors might reject the IMF and take the solution into their own hands. Interest payments on foreign debt might dry up, provoking a fresh crisis for the banking system.

One way or another industrial country governments might just have to foot the bill. That, however, is all still in the realm of speculation. What must be said for now is that time is running short. With Mexico again in crisis the testing time is here.

Lower import bill fuels surge

Japan's capital outflow
CARLA RAPOPORT

JAPANESE economic power is no longer wielded only by the manufacturing sector. Japanese capital has become one of the most potent economic forces in the world markets.

Those sentiments were expressed last summer by an analyst with Phillips and Drew, the London-based stockbrokers. Since that time, the yen-dollar relationship has slipped, with the dollar now trading at near record lows against the yen. Not a day passes without a major exporter revising its earnings forecasts for the current year, while economic forecasters have been paring down their forecasts for GDP growth.

Does a stronger yen mean a slowdown in the mighty flow of capital out of Japan? No, is the answer, but before considering the reasons, a bit of history is necessary.

Japan emerged as the world's largest creditor nation last year, with net capital outflows of \$64.4bn in the year to April 1985, compared to \$2.8bn in the year previously. The money earned on all those VTRs and automobiles left Japan almost as soon as it arrived because domestic interest rates, held down by a net of government regulation, were much less attractive than those on offer abroad.

Most attractive was US Treasury bonds, estimated to account for between 80 and 90 per cent of the money Japan invests overseas.

The corporate sector had become so flush over the past few years that Japanese banks had to look abroad for customers, a fact which helped boost Japanese banks into the first place last year in terms of net assets held abroad. According to government statistics, net cash and securities (long and short-term) held by Japan's publicly-listed companies rose from ¥25,000bn in the mid-1970s to more than ¥51,000bn in the beginning of 1984.

Then last September came the Group of Five meeting in New York which agreed that steps needed to be taken to reverse the US dollar's strength. The Bank of Japan did not intervene when interest rates started floating up and the yen started to strengthen against the dollar.

Dollar's slide

Finally, in January, the BoJ realised that a 20 per cent appreciation in the value of the yen against the dollar was solid enough to allow it to cut the official discount rate by 0.5 per cent to 4 per cent. A further appreciation in the yen since then to around ¥180 has led many to believe that another 0.5 per cent cut may be on the way in April.

This slide in the dollar's value has meant some hefty capital losses for Japanese investors. Nonetheless, the buying of US bonds continues. Net purchases of foreign bonds in January of this year were \$6.7bn, only slightly down on

December's \$6.8bn. Indeed, January's total was the fourth largest monthly total on record.

This is despite the fact that the differential in interest rates between the two countries has narrowed in the past year and could well narrow further if the Fed ever gets around to cutting the US discount rate.

Surprisingly, this flow of funds into dollars, plus the cut in domestic Japanese interest rates, is not harming the yen's new-found strength. In this sense, the psychology of the foreign exchange market has markedly changed over the past year. It seems that the yen is on its way to becoming the hardest currency in the world, like the Swiss franc only better because of Japan's broad-based industrial backing for its currency.

So, where it used to be the case that a weak yen was being sucked out of Japan to higher interest rates abroad, now one has the feeling it is being pushed.

For a major perpetrator behind that push, one need look no further than Japan's capital outflow gets another big push. And then there are Japan's host of agricultural co-ops, credit co-ops, labour credit associations and the mighty Postal Life Insurance—each with less than one per cent of their assets invested abroad.

Should any of these companies decide to spread their wings into overseas markets, the push could turn into a powerful heave. Indeed, Japan's capital is likely to remain as one of the most potent economic forces in the world markets.

Economists at Morgan Stanley in Japan predict that net capital outflow for the year ended this April will reach \$70bn. The following year, they predict a slow-down to around \$60bn in part due to increased domestic absorption of the funds.

At the same time, however, a few other factors should be kept in mind. Japan's life insurance companies, currently restricted to placing only 10 per cent of their assets overseas, are about to get a green light for a new ceiling of 30 or 25 per cent. As of last year, Japanese life insurance companies had about \$17bn invested overseas. If the smart fund manager decides that his performance can be improved by moving up to the new ceiling, Japan's capital outflow gets another big push. And then there are Japan's host of agricultural co-ops, credit co-ops, labour credit associations and the mighty Postal Life Insurance—each with less than one per cent of their assets invested abroad.

Should any of these companies decide to spread their wings into overseas markets, the push could turn into a powerful heave. Indeed, Japan's capital is likely to remain as one of the most potent economic forces in the world markets.

Trend towards globalisation

Liberalisation of markets
ALEXANDER NICOLL

BANKERS in New York, London and Tokyo may dream of a global financial marketplace in which they are the kings: one major centre for each time zone, with round-the-clock business for them as a result.

The trend began with the creation of the Euromarkets and has recently been accelerated by a number of diverse factors. In Frankfurt, Zurich, Paris and Amsterdam, to name just the larger rivals—are unwilling to be left for dead.

The result has been a year of liberalisation in financial markets and round-the-clock trading. New capital market instruments have been allowed in many countries, and expanded use of hedging tools such as futures and options has also been permitted. The most substantial moves have been made in Japan, which came under heavy pressure from the Reagan Administration to liberalise the yen and ease out controls on the domestic financial system. There was also a domestic rationale: markets needed to be modernised to help finance the rising budget deficit, the structure was felt to be also, and foreign skills as well as technology were sorely needed.

In Europe, the deregulation process may be likened to a huge game of catch-up, with continental centres trying to prevent the markets in their own currencies from slipping away to London. Ironically, their efforts to deregulate are occurring at a time of upheaval in Britain's already highly liberalised markets.

The "Big Bang" reforms of

the domestic stock market also partly triggered by international competition, have brought a wholesale rethink of the regulatory structure for all London financial markets. Although the final shape is still far from clear, the outcome seems likely to involve increased costs for Euromarket participants who will be asked to finance their own self-regulation.

Bankers fear that Big Bang, though it frees domestic stock market practices, may in effect a re-regulation of the much larger international markets based in London.

Elsewhere, deregulation has been spurred by other factors. The subsidence of inflationary pressures during the 1980s has led domestic monetary authorities, about allowing new money market instruments, which could lessen their monetary control.

Internationalisation of currencies was resisted for the same reason. But the advent of the European Monetary System has brought greater currency stability within Europe and allayed anxieties on that score too.

Even if central bankers did remain reluctant to relax their grip over monetary conditions, they have been forced to deregulate by developments within the markets themselves, which threatened to isolate any individual markets falling to keep up.

The most potent of market trends has been the growth of swaps, which link bond markets to each other. Currencies which are difficult to swap are less attractive for raising money, potentially making bond markets become illiquid and outmoded.

The development of swaps is part of the heightened sophistication of financial markets, which countries seeking more efficient markets ignore at their peril.

It also illustrates a trend towards globalisation by the biggest banks and securities houses which has been aided by improved communications. Increasingly, banks are able to trade all types of securities in and out of every marketplace, at all times.

Although this may seem an impossible dream, it is a powerful force at work. The muscle of big Wall Street houses and big London financial institutions who want to deal as cheaply as possible has proved a challenge for the foreign markets in which such institutions increasingly want to operate.

Anomalies

Liberalisation creates anomalies, however. West Germany allowed floating rate notes to be issued last year, but quickly found that trading in them was limited to London, partly because of stamp duty which is payable in the home market.

In Japan, the granting of licences to foreign financial institutions means that they have a scope of activities not permitted to domestic firms. Citicorp, for example, can be a commercial bank, a trust bank and a securities firm.

One of the first significant liberalisation moves was actually made by the US, which abolished withholding tax for foreign buyers of US bonds. This seemed likely to draw the US and Eurobond markets closer together, and to attract foreign investors into the US market at the expense of other markets. The impact of the US move was limited.

In Japan, virtually all regulatory barriers to the growth of the Euroyen market have been lifted. Last April, medium- and long-term yen loans to non-Japanese borrowers were permitted and the scope of Euroyen bond issues was expanded. Floating rate notes, zero coupon and dual currency bonds are all allowed. Withholding tax

was abolished for non-resident holders.

Japan has also opened up the short-term money markets. Limits on certificate of deposit issues have been relaxed, and money market certificates and bankers acceptances have been introduced. Interest rate ceilings on deposits have been phased out. The Tokyo Stock Exchange has launched a bonds market in government bonds.

Most of these new markets have been slow to get off the mark. But foreign companies have not been slow to make plans for their admission into markets previously closed to them such as the Tokyo Stock Exchange and trust banking.

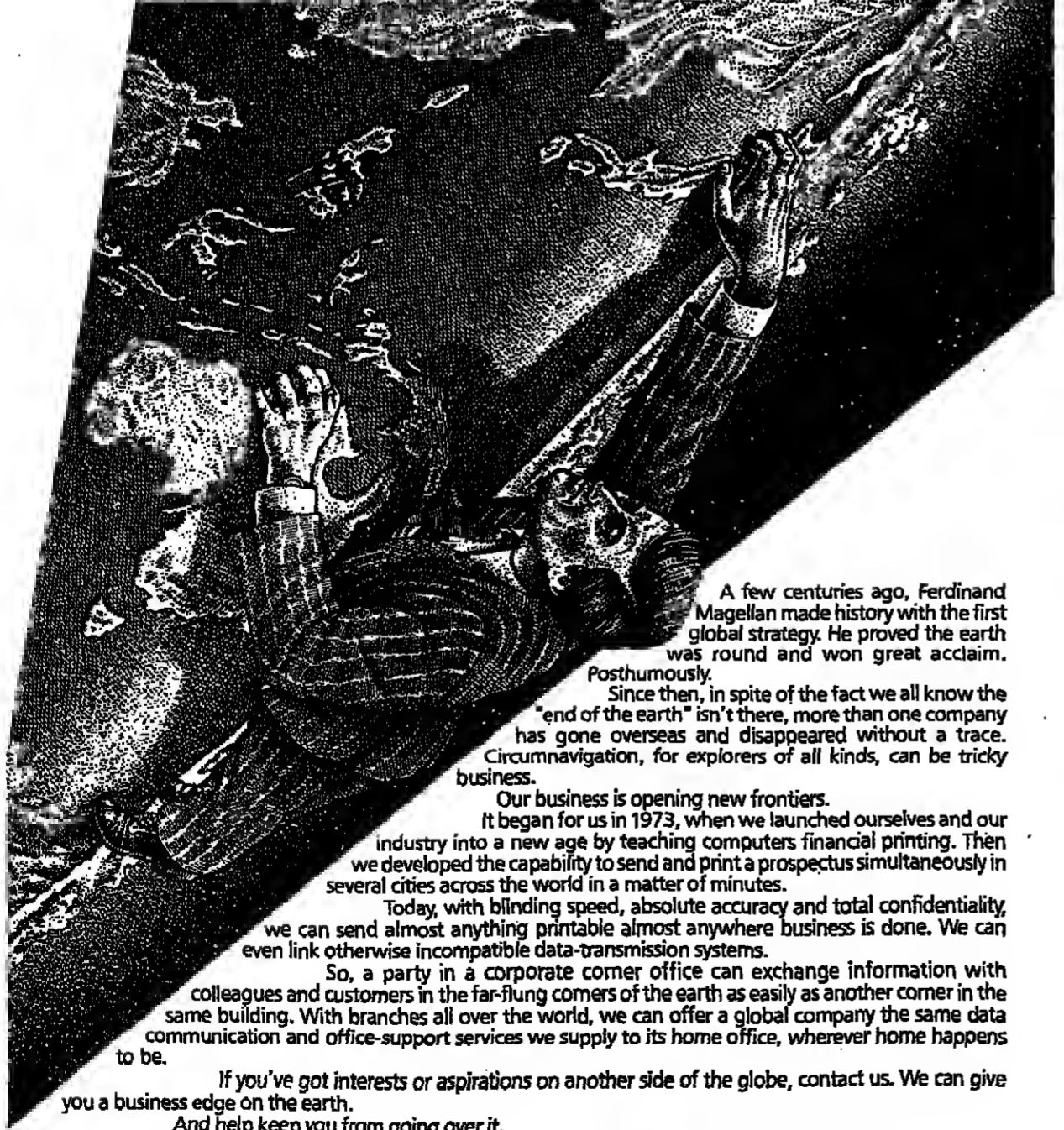
West Germany last year sharply expanded the Eurobond market in its currency with the permission of D-Mark floating rate notes, zero coupon and dual currency issues. Coupon tax has been abolished. Certificates of deposit have been allowed. Foreign banks were allowed to lead management bond issues through their German subsidiaries.

The Netherlands, whose markets are closely linked to those of West Germany, later introduced a similar package which came into effect at the beginning of this year. Bullet issues, floating rate notes, commercial paper and CDs were allowed for the first time.

France last year reopened the French franc Eurobond market and eased some exchange controls so that greater use could be made of instruments such as currency options. Commercial paper has been permitted. A futures market in French government bonds was launched in February.

Switzerland, however, has been more cautious. It has lifted a \$100m limit on bond issues by foreign borrowers. Switzerland is anxious, however, that control of its markets should not slip away from its own banks.

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Market struggle

CONTINUED FROM PAGE 1

It is not as if the rapidly growing market in Euronote issuance facilities provides much real competition for this decline. Business in this sector advanced strongly in 1985 to \$50.2bn from \$28.5bn in 1984, but this total represents a theoretical maximum of actual lending.

Drawings under Euronote facilities are in fact much smaller, amounting probably to not much more than \$15bn. At this level the size of the Euronote market is still less than a tenth that of the commercial paper market in the US.

That leaves still a growing market in Eurocommercial paper which does not require any underlying back-up banking credit. The volume of such programmes is growing apace, creating new short-term opportunities for investors in the securities market. Another new

area is the growing interest in international equity issues in which shares are placed through traditional Eurobond channels.

These two markets offer a glimpse of a brave new world in which all types of investment can be offered globally without national restraint. That is the style to which the international capital markets aspire.

It is perhaps an appropriate ideal at a time when the City of London, still the hub of international finance, is itself gearing up for a revolutionary change in which the old barriers between stockbroking, merchant banking and commercial bank will successively be broken down.

Suffice it to conclude, however, on a mildly cautionary note. There is often a world of difference between the vision and the reality. Profits have become harder to earn and turbulent times could still lie ahead.

BORROWINGS ON INTERNATIONAL CAPITAL MARKETS (US\$bn)			
	1983	1984	1985*
Bonds	77.2	111.5	167.7
of which: at floating rate	(19.5)	(38.2)	(58.4)
Syndicated bank loans†	67.2	56.8	43.2
Note Issuance Facilities and other	9.5	28.5	50.2
Total	153.8	197.1	261.1
* Provisional.			
† Excluding loan renegotiations (\$5.2bn in 1984 and \$15.9bn in 1985).			
‡ Excluding merger-related standbys (\$26.5bn in 1984 and \$6.3bn in 1985).			

Source: OECF.

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Risks yet to be tested

Debt swaps

ALEXANDER NICOLL

NO RELIABLE estimates exist for the size of the global market in swaps, but it is big. Not only have swaps been the driving force behind the development of the Eurobond market in the past couple of years, but they have also become the subject of an active interbank secondary market.

The spectacular growth puts new pressures on banks jostling for position in the swaps market. It also raises uncertainty, still to be resolved by regulators, about the risks. The effect on corporate users can be to transform their liabilities, so that debts recorded in balance sheets may not accurately reflect the level and nature of interest a company is due to pay.

Swaps grew out of the scope for arbitrage opportunities between different capital markets. Two companies with differing credit profiles could each achieve savings and get the sort of debt they wanted by swapping part of their liabilities with each other.

In the simplest typical example of an interest rate swap, two companies each save money by swapping the payments stream — not the principal — from fixed to floating rates and vice versa.

Take for example, a bank which is a top-rated credit and can raise money at cheap fixed rates of say 7 per cent, but would prefer to borrow at cheap floating rates. This company (ABC Corp), if it were to enter the money market without swapping, its cost of funds would be, say, London interbank offered rate (Libor). Another company which is a lesser-rated credit and has to borrow at floating rates, say Libor plus 1 per cent, may prefer to lock in a fixed rate. Notionally, this company (XYZ Ltd) would have to pay 10 per cent if it borrowed at fixed rates.

Though each remains responsible for its debt, the two companies agree to make regular payments to each other. Based on their (equal) amounts of debt, ABC pays Libor to XYZ, and XYZ pays 8 per cent to ABC. Netting out these payments with those to their own creditors, ABC's total cost of funds is Libor minus 1 per cent, and XYZ's cost is 9 per cent.

Though this example exaggerates the advantages normally achieved by the type of payment it wanted, and at one percentage point below what it would have paid if it had gone directly for the regimen it wanted.

What happens in such a case, however, is an arbitrage between the two companies' relative credit standings. ABC sells its relative advantage in the fixed rate market to XYZ. The price paid by XYZ is used to offset ABC's floating rate cost of funds. XYZ, in return, has acquired relatively low-cost access to the fixed-rate market.

The attractiveness of this process has probably been the greatest stimulus to the rapid growth of the Eurodollar bond market in the past two years. Many issuers, often banks, issue fixed rate Eurobonds on very tight terms to enter an interest rate swap which will give them funds below Libor.

Bankers Trust, in a recent Euromoney supplement, noted estimates that about 75 per cent of Eurodollar bond issues are swapped. "The advent of the swap market has also meant that the Eurodollar bond market has never closes due to interest rate levels: issuers who would not come to market because of high interest rates now do so to the extent that a swap is available."

This availability, depends on the behaviour of the spreads

between Eurobond yields and those on US Treasury issues, it says.

Interest rate swaps are the largest segment of the swap market, and are still developing. Use of US commercial paper yields as a basis instead of Libor gives swappers access to that highly selective market. It has also created the "basis" swap, in which borrowers exchange one type of floating rate fund for another.

Last year saw an explosion in the type of swap which originated the market: the currency swap. This vehicle, which differs from the interest rate swap in that parties exchange the debt principal, was first used by the World Bank in 1981.

Borrowers can use one market where they sense particular demand for their paper—and therefore borrow at cheap rates—and swap into the currency they need. The process can involve an interest rate swap so that they also switch from fixed to floating rates. They may also obtain long-term protection against, for example, a severe appreciation of the currency in which debt is denominated.

tomor list of international borrowers, an close integration between bank offices in different time zones.

To succeed in swaps you need a presence in the major financial centres: New York, London and Tokyo," says Mr David Gelber, executive director at Chemical Bank in London. "It is fairly rare to find two counter-parties in the same location, so we are set up as a global team."

Winning the swap on a Eurobond issue will depend on putting in a fine bid within minutes. There would rarely be time to find an exact counterparty. Banks will take the risk and find a counterparty afterwards. Many "warehouse" swap positions they take on can hopefully be matched, or at least offset, against something already in store. Warehousing also gives banks substantial positions from which to trade.

Pressure

The rapid and competitive growth of the market has put pressure on the margins that can be earned. A bank with a swaps "warehouse" now has far less room for error.

Risks inherent in swaps have yet to be tested by a major accident. Swap defaults have been rare, small, and settled privately. Swaps involve a credit risk—that the counterparty will go bankrupt or otherwise be unable to meet payments due under the swap agreement; and a market risk—that at the time of default, interest or currency rates have moved against the non-defaulting party.

Swappers, therefore, need first to use just the sort of credit analysis that they would employ in another credit transaction.

Collateral to the form of US Government or other marketable securities is often demanded. But Mr Gregory Hines, president of Chemical Bank in New York, said in a recent paper that many counterparties are restrained from posting collateral by negative pledge or pari passu clauses, and that the legal efficacy of such collateral in US bankruptcy cases may in any case be in doubt.

"Some financial institutions do not believe that collateral diminishes credit risk," he says. "The latest development, which is the general decline in interest rates. Many swap agreements involve weaker companies which contract swaps to reduce the impact of their weakness on borrowing costs."

In the example quoted earlier, XYZ locked in a fixed rate at 9 per cent. But suppose interest rates fell substantially below this level. It would be locked in to an uneconomically high rate, and consequently more exposed, rather than less, to bankruptcy.

That possibility exposes the counterparty, whether it is a bank intermediary or other company. Central banks have been studying the potential risks of swaps, but have yet to publish their conclusions.

It already seems clear that swaps, far from being a passing phenomenon of arbitrage which is naturally ironed out in the market like most arbitrage opportunities, will be a lasting instrument in financial markets. The latest development, which also seems set to grow, is the swapping of assets instead of liabilities to improve and protect investment returns.

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NEW ISSUE

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January 1986

Who is KfW?

KfW is a unique financial institution... one of the ten largest banks in West Germany. It offers a safe, prime-quality opportunity for investors. In particular, its bonds and notes are available on much better terms now that the withholding tax has been abolished.

KfW is fully backed by the Federal Republic of Germany. It is active at home and abroad. Its loan portfolio is almost entirely on a secured basis.

KfW stands for Kreditanstalt für Wiederaufbau - which means "loan corporation for reconstruction." Since being set up by law in 1948, it has played a major role in the growth of West German industry and in development of the country's trade and foreign aid. It is a respected name in West Germany's capital markets.

KfW's capital is held by the Federal Republic of Germany (80%), and the federal states (20%).

KfW promotes the German economy by providing finance for capital investment in German industry and furthering the exports of German capital goods. It also channels German Government assistance to developing countries.

As a rule, the Bank's domestic lending is conducted through commercial lending institutions on a secured basis. These assume full liability towards KfW for the repayment of the loans. KfW's long-term export credits, provided mainly for exports to developing countries, are guaranteed by the Federal Republic of Germany through Hermes (the German export credit insurance body). Loans and grants to developing countries, while administered by KfW, are solely at the risk of the Federal Republic of Germany.

All development operations and part of the export credits and domestic loans are financed directly from Federal Government budget allocations. About 70% of KfW's funding requirements are arranged through the capital markets.

As a corporation under German public law, KfW is generally exempt from the provisions of the German banking laws and is directly supervised by the Federal Government. This supervisory function has been delegated to the Federal Minister of Finance, who is Chairman of the Bank's Board of Directors. Other board members are the Federal Minister for Economic Affairs and the President of the Deutsche Bundesbank. According to German public law, KfW is completely backed by the full faith and financial strength of the Federal Republic of Germany.

Highlights of KfW's balance sheet 1985 - in DM billion -

Balance sheet total	85.8
Loans granted	71.5
Liabilities in respect of banking operations	64.5
Bonds	7.9
Capital and reserves	3.3

KfW's first rate standing in Germany

The domestic market place has conferred to KfW a privileged position. KfW securities rank as prime quality instruments comparable to the top rated bonds and notes issued by the Federal Republic. KfW bonds may be used as trust investment and qualify for investment by insurance companies, according to German law.

one of the reasons for KfW's top rating in the capital markets is the high proportion of credits covered by guarantees as required by the law governing KfW.

KfW's funding requirements arranged through the capital markets totalled DM 8.4 billion in 1985. Bonds with maturities of up to 10 years and medium-term notes made up about 44% of this amount, and Certificates of Indebtedness (Schuldscheine) 56%. While the latter have always been free from the withholding tax (and have in the past been placed substantially with international investors), all bearer instruments are exempt from the withholding tax as from August 1, 1984 and are open to the international market.

What does all this mean to the international investor?

Investment in KfW securities is a thoroughly secure means of placing funds on favorable terms.

KfW bonds, notes and Schuldscheine are issued in substantial amounts, and highly liquid secondary markets exist for these instruments.

Since the repeal of the German withholding tax all KfW securities have become an attractive opportunity for the international investor.

To sum up, KfW holds a unique position: an institution majority-owned and fully backed by the Federal Republic of Germany, hardly exposed to lending risks and ranking among Germany's Top 10 banks. Thus KfW securities are of prime quality and a safe opportunity for German and non-German investors.

For information please contact

KfW Kreditanstalt für Wiederaufbau
Palmengartenstrasse 5-9, Postfach 111141
D-6000 Frankfurt/Main 11
Telephone: 69/74 31-2445, Telex: 411352
Reuters Monitor Page: AVJZ

Ingenuity of structures seems unlimited

Mortgage-backed Securities

MAGGIE URRY

THESE DAYS almost anything can be turned into a bond, it seems. Assets can be used to provide security to back a debt issue and such has been the growth of this business that the range of securities is wide. It has reached so far that in the US the authorities have been forced to question whether a grapefruit is a security, after fruit-farms were employed as backing for issues.

The most commonly used security is still mortgages, and particularly the mortgage paper guaranteed by the US government mortgage agencies, primarily the Government National Mortgage Association (Ginnie Mae), the Federal Home Loan Mortgage Corporation (Freddie Mac).

These bodies help to provide finance for residential mortgages in the US through raising funds to invest in the mortgage market.

It has now become quite conventional for a US issuer, typically a savings and loan association, to launch a Eurodollar bond issue backed by mortgages and other top grade paper. Collateral of more than 100 per cent, with the figure depending on the type of security used, of the principal amount is maintained so that default by the borrower would not entail losses to investors.

This is a particularly convenient type of backing for savings and loan issuers because they hold huge amounts of this type of paper on their books already. Often these securities could not be easily sold, except at a loss, but can be used to secure new borrowings.

These issues, which are generally of floating rate notes, then receive a AAA credit rating because of the strength of the collateral. As a result terms on the issue can be finer than the issuer could have achieved on its own account.

At first investors were wary of these types of issues, particularly as savings and loans are not regarded as strong credits. However, they have now come to accept the idea, though even so these bonds trade slightly less well than a

pure AAA rated foster would.

The only drawback is that as the collateral is paper from US government agencies the bond must be in registered rather than the bearer form preferred by retail Eurobond investors. The price never by XYZ is used to offset ABC's floating rate cost of funds. XYZ, in return, has acquired relatively low-cost access to the fixed-rate market.

The attractiveness of this process has probably been the greatest stimulus to the rapid growth of the Eurodollar bond market in the past two years. Many issuers, often banks, issue fixed rate Eurobonds on very tight terms to enter an interest rate swap which will give them funds below Libor.

Bankers Trust, in a recent Euromoney supplement, noted estimates that about 75 per cent of Eurodollar bond issues are swapped. "The advent of the swap market has also meant that the Eurodollar bond market has never closes due to interest rate levels: issuers who would not come to market because of high interest rates now do so to the extent that a swap is available."

This availability, depends on the behaviour of the spreads

between Eurobond yields and those on US Treasury issues, it says.

Interest rate swaps are the largest segment of the swap market, and are still developing. Use of US commercial paper yields as a basis instead of Libor gives swappers access to that highly selective market. It has also created the "basis" swap, in which borrowers exchange one type of floating rate fund for another.

Late last year Salomon Brothers launched two issues based on other New York property. One for Olympia & New York Maiden Lane, is secured on an office block in Maiden Lane. The bonds were backed by the building, the rents from the tenants, and a credit insurance policy from Aetna Casualty & Surety.

The other for Fisher Brothers Financial Realty is secured on a 43-storey office block in Manhattan, plus a letter of credit and pledged bank account or eligible securities.

The ingenuity of bankers seems to have no bounds when it comes to devising structures for bond issues, and this area of property backed bonds is expected to be one of growth for the Eurobond market.

Even British banks are coming into the market with bonds secured on pools of UK residential mortgages. Morgan Grenfell led the way last year with an issue for a vehicle company, called Mortgage Intermediary Note Issuer (Mini). They launched a £50m foster backed by a pool of 1,200 mortgages purchased from Bank of America.

Defaults on mortgages in the UK are only a tiny proportion of the total, and with a guarantee from Bank of America that it would cover losses up to £2m, investors felt the security was good.

The issue enabled Bank of America to take the mortgages off its own balance sheet and so increase its scope to make more mortgage loans. With the competition between banks for mortgage business intensifying, more such issues are expected.

The mortgage-backed bond industry is vast in the US and bankers believe that the Euro markets could also cope with a much larger volume than has been seen so far.

In the US the trend to securities loans and then sell them has extended far beyond simple mortgages to car purchase loans and even credit card debts. That trend may take some time to come into the Euro markets, but bankers are already looking ahead to welcome it.

International Capital Markets 7

Swiss connection is prominent

Euroequities ALEXANDER NICOLL

THE MODERN financial officer's dream is to distribute shares globally. Spreading the equity base over as geographically broad a base as possible is seen as a sound foundation for a share price, since a wider range of investors is tapped.

This fashion has produced a new market over the past year: one rather than the blurring of distinctions between well-established ones. For Euroequities really represent the application of Eurobond sales techniques to equity markets.

International share issues are not new. Many companies have obtained foreign listings, and many have sought equity funding outside their home country.

Several factors have been at work to push this process into a higher gear. The chief stimulant has been the sheer strength of equity markets all over the world. This has spurred companies to issue shares, and investors to buy them.

More competitive It has created a more competitive atmosphere among fund managers worldwide, and encouraged some of them, including continental institutions accustomed to making trouble-free fixed income investments, to look more closely at equities.

Improved communications have made such investors more aware of the opportunities that have been had in markets away from home, and more able to deal in them.

The biggest securities houses, meanwhile, have been steadily building up their share trading and research capacities so that

a telephone, round-the-clock secondary market has developed in the paper of several hundred companies of many nationalities. It is natural that such houses, when they have new issues to sell, should attempt to tap the same range of international clients.

It also seems logical to attempt to apply to equities the well-tried Eurobond syndication system of rapid distribution, particularly when all investment banks are seeking new fee-paying niches in an increasingly competitive environment.

Placing shares is not the same as placing bonds. After several decades—such as the immediate return to the UK of virtually all the British Telecom shares sold in the US at its privatisation—the emphasis has been on reducing "flow-back."

Nothing can prevent the eventual sale of shares by an investor who, after all, bought them with the aim of making a profit and decides to take it.

For issuers, the key problem is to ensure firm initial placement with foreign investors who do not simply sell back into the domestic market. If this occurs the company's purpose is defeated at the cost of a potentially shaky share price and wasted commissions paid to foreign issue managers and underwriters.

Eurobond syndicate managers have devised differing structures designed to prevent "flow-back." Credit Suisse First Boston has led a number of issues in which it has a fairly small lead management group and attempts to keep tight control over the placing of the shares.

Swiss Bank Corporation International has devised a more elaborate system in which individual banks are delegated

to manage placement of tranches in their home countries in Europe. There are other variations depending on the issuer's specific origin and needs.

The Swiss connection of many leading investment banks involved in the business is not coincidental. By far the largest proportion of international equity issues is placed in managed accounts at Swiss banks.

Although there have been no serious accidents so far in this market, the true placing power of the banks involved is still open to question. There are still suspicions that the eagerness of investment banks to get the deal—particularly those who are well accustomed to the Eurobond market—may exceed their ability to find investors who actually want to buy the paper.

High reputation The result can be that, although an issue appears to be firmly underwritten and placed, parts of it may actually trickle back into the domestic market.

An example of how international equity placement can work well would appear to be the role of Cazenove, the independent and secretive UK stockbroker which is not known for its role in the Eurobond market. It has a high reputation for placing UK shares with its client list, and has taken part in quite a number of international issues.

There remain, however, other doubts and risks. Investors in different countries may view companies and sectors differently, putting a higher or lower rating on them than would apply elsewhere. The issuer risks finding that the price of the issue is at the tight level of the lowest common denominator.

International share distribution by companies whose domestic stock markets are small creates the danger that

bad news will trigger heavy foreign sales with a disproportionate impact on the share price. Companies with substantial foreign shareholdings have an added responsibility to educate their shareholders and to keep them abreast of the company's performance.

This is particularly necessary because of the wide differences between countries' accounting principles and disclosure rules. For similar reasons, securities houses which tout shares internationally also face added demands for research.

Questions also hang over the marketplace itself. Unlike most instruments traded in the Euro-markets, equities stand a substantial chance of ending up with the unwary retail investor.

The need for reasonably common standards of investor protection thus arises if a truly global market is to develop. Regulators such as the Securities and Exchange Commission have raised some of the issues, but talks have yet to go far.

In the creation of a new structure for the City of London, the international equity market is the subject of particularly delicate talks. International securities dealers feel they have a lock on the market, but the Stock Exchange is acutely aware that top British companies are internationally traded. It does not want to lose them.

The new structure will require every securities market to have acceptable price reporting and settlement systems, so the two sides are discussing whether a unit effort will fit the bill. Other systems, such as Reuters and Instinet, are snapping at their heels.

The biggest test for the bold new world of global equities, in which over half the business in ICI shares is said to be in New York and over half Scars Roebuck trades in Japan, will come however when stock markets around the world turn downwards.

Exchanges sense rich pickings

Futures and Options ALEXANDER NICOLL

FOR YEARS dealers and exchanges have been puzzling how to create a futures contract providing a true hedge for Eurobonds. Dealers taking positions in that market can protect themselves with US Treasury bond futures, but may find the protection to be less than perfect if prices in Europe and New York diverge.

Given the huge size of the Eurobond market, with \$134bn new issues launched last year alone, futures exchanges sense rich pickings. They are constantly on the look-out for new products, because they compete intensely with each other, and because there is always a tendency for contracts to reach a peak of popularity and then go out of fashion. Each exchange wants to bring out tomorrow's hot products.

The problem has been finding a representative barometer of the performance of the Euro-dollar bond market—it is assumed that, at least initially, futures would be traded on dollar straight bonds. Borrowers, maturities, and other issue features are diverse.

The London International Financial Futures Exchange (Liffe), which considers it should be in the forefront of London's central position to the Euro-market, conducted a study several years ago but gave up the initial attempt.

Interest has been renewed, however, by the Chicago Board of Trade's introduction last year of a futures contract based on

an index of municipal bonds. An index of the large and similarly diverse market was devised with price input from leading dealers, and given a stamp of independence with the imprimatur of the Bond Buyer, a daily trade newspaper.

Exchanges now believe that through this mechanism the basic problems in creating a Eurobond index have been solved. Both leading Chicago exchanges, the CBT and the Chicago Mercantile Exchange, are now hot on the trail of an index viewed as independent by the Eurobond market, and Liffe hopes to introduce a contract this year. It is understood to be discussing a possible link with the CBT on the project.

Strong demand On the hedging side, there would appear to be strong demand. Both borrowers issuing houses and investors in the Eurobond market would all be interested, particularly in using futures—and, potentially, options—to as part of their increasingly sophisticated investment and hedging strategies.

The key to success for any futures contract, however, is the liquidity provided by speculators, especially the Chicago community of locals, and by arbitrageurs. Plays between the Eurobond and Treasury bond contracts—the CBT's T-Bond futures are the most active interest rate futures contract—should offer interesting opportunities for arbitrage.

The entry of locals, however, is always unpredictable. It is possible that Wall Street firms, which dominate the T-Bond pits and turn over futures contracts actively in the same way that they trade securities, could pro-

vide significant liquidity to a Eurobond pit just through trading. That futures contracts can flop spectacularly and despite the best efforts of exchanges was shown vividly last year with the competitive launch of futures and options on indices of over-the-counter equities. The Chicago exchanges spent millions of dollars on development and marketing, and there is no sign yet that any of the contracts will take off.

That a Euro-contract can succeed in the US has been demonstrated, however, by the growth of business in the CME's Euro-dollar three-month deposit futures. This has effectively replaced both T-Bill and CD futures as the dominant short-term interest rate future.

The chances for a Eurobond contract, both futures and options, must also be enhanced by the Eurobond market's familiarity with many of the concepts involved. Many Eurobond issues now involve features which are similar to options and involve options pricing methods. Many bond issues now have warrants attached—in some cases, they are issued only on the exercise of an initial issue of warrants.

The principles of both currency options and interest rate options, including rate caps and similar products, have come strongly into play in the bond market.

The swaps market, which has been one of the most powerful forces behind the Eurobond market's growth in the past few years, is closely related to futures, with risks taken in the short-term swap market often offset on the futures market.

If Eurobond futures and options are created, they will be the latest in a rapid stream

of new bond contracts. The soaring US budget deficit, requiring heavy financing which Wall Street firms, effectively as underwriters, needed to hedge, set the scene for an extraordinarily liquid market not only in the cash market but in debt futures and options. Other countries have spotted the benefits and encouraged imitation.

Contracts on UK gilt-edged securities are being expanded by Liffe. It has added a short gilt future to its long gilt, and now offers options on the long contract as well.

The London Stock Exchange trades options on selected gilts. Business has been steady, but generally fairly slow to expand, but is expected to increase substantially this year with the "Big Bang" reforms in the City of London.

Instead of being dominated by two market-making firms as it was for many years, the gilt market will have 29 primary dealers, many of which are already established on the Liffe and Stock Exchange floors.

Japan launched futures on Government bonds last year. The market, at the Tokyo Stock Exchange, received an early setback when the Government raised interest rates in the first week of trading, catching unawares many traders and investors who had entered the futures market in "congratulatory" trading to help the launch. But it has since been recovering.

France last month saw early success for new futures contracts on French government debt, and is already considering other candidates for futures. Even in Rio de Janeiro a government debt futures market was launched last year.

Handwritten note in Arabic script: "هذا من اجل"

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FEBRUARY 1986

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NEW ISSUE

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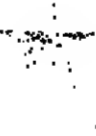
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Foothold in Eurobond dealing could cost £7m

HE TRADING ROOM has come the new epicentre of a financial earthquake...

This screen is the dealer's master control, enabling him or her to switch information services on the screens in front of him...

It has to be remembered that the life of a trading room is very short and expensive these days...

Technology

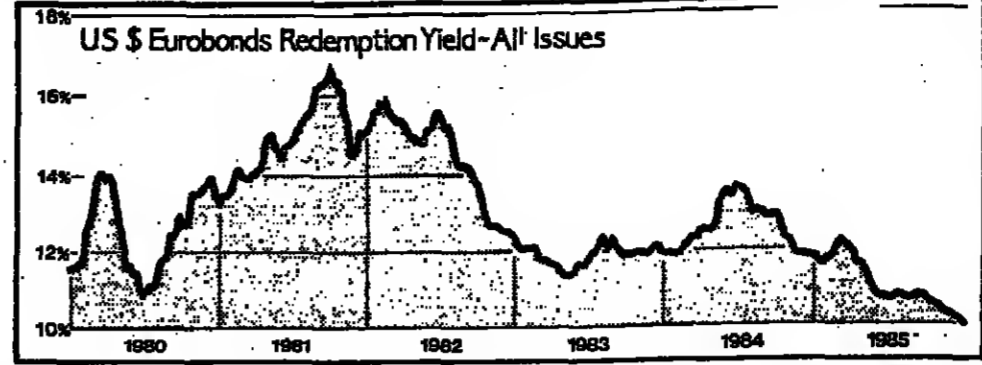
Dealers, it seems, are heavily-handed and keyboards (which simply unplug from the system) are more sophisticated devices...

The best solution would be the advent of all digital information feeds, data distributed in computer language...

After a year of record new issues, the outlook is more cautious Slowdown in bull market expected

Euro\$ fixed rate bonds

THERE SEEMS to be no stopping the growth of the Euro-dollar market. Yet again, last year brought a record volume of new bond issues...



As a result the return to non-dollar based investors of dollar bonds has diminished. A German buyer of dollar bonds for instance could have lost income and capital gains on the exchange rate...

investors, primarily Japanese but to some extent also US-based, to fill the gaps in demand. Exacerbated So despite the bull market, the record volume of new issues has often been difficult to sell to investors...

reassessed the company's credit standing. This is only an extreme instance of a general trend. The view of US corporates generally has soured as these companies become involved in expensive takeover activity...

interest, predicted by many at the time have not materialised. But there has been a gradual change in the way of pricing of Euro-dollar bond issues...



Constrains in dealing rooms: Midland Bank's newest has an uncluttered look compared with the room (below) using technology that was new in 1983.

The money becomes harder to make

Euro\$ Floating rate bonds

IN THE 1980s floating rate notes have replaced the syndicated credit market. Is the FRN market the next to become unmoderated? That is a question which many in the market are beginning to ponder...

options on their older issues, redeeming them at par, and making new issues at a lower cost. In 1985 although the volume of new issues was a record at \$47.7bn up from \$29.2bn...

Some have been prepared to take a reduction in credit risk but have had their fingers burnt. The lesser sovereign risks have come under pressure as traders were concerned by the fall in Malaysia's issues after the tin crisis...

Further refinements attract borrowers

Euronotes and commercial paper

OR THE first time last year volume of new Euronote and commercial paper issues reached a record level...

bank credits and often lower than the rates that banks themselves pay for borrowed funds. As a result the banks which pioneered these facilities have a sense of being themselves out of the lending market...

Table with 2 columns: Name, Number of programmes. Lists top dealers like Citicorp, Merrill Lynch, etc.

One thing is abundantly clear. The process of change and innovation is still going on in this sector of the Euro market. Quite possibly it will eventually settle down to contain elements of the old syndicated loan market...

any large amounts. Algeria, for example, which is wrestling with the economic problems brought about by the falling oil price, launched a \$300m credit last month carrying a margin of 11 percent...

Short-term notes

Under a Euronote facility a group of banks contracts with a borrower to bid for its short-term notes which can then be sold on in the money markets...

As a result it makes sense to be able to tap either market depending which is the most advantageous. Finally, another advantage of a Euro note is that it does not necessarily have to be rated, although ratings are slowly becoming more common...

In Sweden exchange control regulations require companies making acquisitions or investments abroad to finance themselves with foreign borrowing carrying a maturity of at least five years...

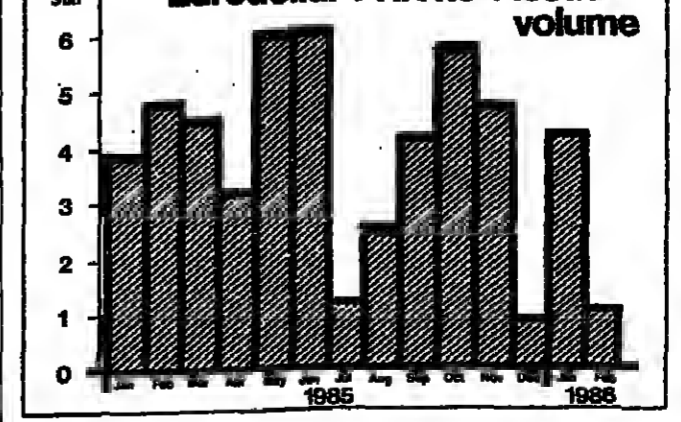
Some borrowers also do not want the extra work of managing a commercial paper programme and prefer the simplicity of a Eurocredit. Belgium raised a \$500m credit earlier in the year carrying an initial margin of just 7 per cent over Libor...

their fear is that banks could suffer losses if all the facilities were drawn at once. A clampdown including higher capital requirements on these operations could therefore make them unattractive from a profits point of view...

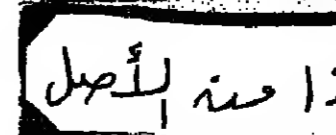
International Bond Market

Table showing performance in 1985 (Total Rate of Return) for various bond markets like Euro-dollar, Euro-Deutschmark, etc.





Eurodollar FRN new issue volume



Although these issues offered slightly higher coupons than standard floaters, investors did not like the risk involved in the cap. As usual in the Euro bond market the limited demand that was there for these capped floaters from investors wanting the extra return was rapidly overwhelmed by supply...



Debt warrants... Morgan Stanley leads the market.

 <p>GAZ DE FRANCE U.S. \$100,000,000</p> <p>11% Serial A Notes Due 1995 with 100,000 Warrants to Subscribe for U.S. \$100,000,000 11% Serial B Notes Due 1995 Unconditionally guaranteed by The Republic of France</p>	<p>The Kingdom of Denmark</p> <p>U.S. \$100,000,000 11% Series A Notes Due November 29, 1995 with 100,000 Warrants to Subscribe for U.S. \$100,000,000 11% Series B Notes Due November 29, 1995</p>	<p>U.S. \$100,000,000</p> <p>Republic of Austria Pass-Through Securities Limited</p> <p>11% Notes due 2000 secured upon, and issued contemporaneously with 100,000 Warrants to acquire U.S. \$100,000,000 Republic of Austria 11% Notes due 2000</p>
<p>The Coca-Cola Company</p> <p>U.S. \$100,000,000 9% Series A Notes Due 1992 and 100,000 Warrants to Purchase U.S. \$100,000,000 9% Series B Notes Due 1992</p>	<p>McDonald's Corporation</p> <p>U.S. \$100,000,000 10% Series A Notes Due 1993 and 100,000 Warrants to Subscribe for U.S. \$100,000,000 10% Series B Notes Due 1993</p>	<p>The Procter & Gamble Company</p> <p>U.S. \$150,000,000 9% Series A Notes Due 1992 and 150,000 Warrants to Subscribe for U.S. \$150,000,000 9% Series B Notes Due 1992</p>
 <p>N.V. NEDERLANDSE GASUNIE <small>(Incorporated with limited liability in The Netherlands)</small></p> <p>75,000 Warrants to Subscribe for U.S. \$75,000,000 11% Notes Due 1991</p>	 <p>U.S. \$100,000,000</p> <p>The Sumitomo Trust Finance (H.K.) Limited</p> <p>10 1/4% Guaranteed Series A Notes Due 1995 and 100,000 Warrants to Subscribe for U.S. \$100,000,000 10 1/4% Guaranteed Series B Notes Due 1995 Unconditionally guaranteed by The Sumitomo Trust and Banking Company, Limited <small>(Sumitomo Shintaku Ginko Kabushiki Kaisha)</small></p>	 <p>DSM</p> <p>NAAMLOZE VENNOOTSCHAP DSM <small>(Incorporated with limited liability in The Netherlands with 25 corporate seats in Holland)</small> A corporation wholly-owned by the State of The Netherlands</p> <p>150,000 Warrants to Subscribe for U.S. \$150,000,000 10 1/4% Notes Due 1991</p>
<p>Westpac Banking Corporation</p> <p>U.S. \$100,000,000 10% Subordinated Bonds Due 1996 and 200,000 Warrants to Subscribe for U.S. \$100,000,000 11 1/4% Subordinated Bonds Due 1996</p>	<p>A\$100,000,000</p> <p>State Bank of New South Wales</p> <p>A\$50,000,000 14 1/4% Series A Notes Due 1993 and 50,000 Warrants to Subscribe for A\$50,000,000 14 1/4% Series B Notes Due 1993 Guaranteed by the Government of New South Wales</p>	<p>Dart & Kraft Financial Corporation</p> <p>U.S. \$100,000,000 10 1/4% Series A Notes Due 1996 and 100,000 Warrants to Purchase U.S. \$100,000,000 10 1/4% Series B Notes Due 1996</p>

MORGAN STANLEY INTERNATIONAL

Why Morgan Guaranty manages bond issues in more currencies than any other underwriter

Major borrowers increasingly are turning to the international currency markets to meet both their dollar and non-dollar financing needs. And they choose Morgan Guaranty to manage issues in a wider range of currencies than any other underwriter. Issuers give Morgan these mandates because we have the capital strength, global resources, and skills to structure the most advantageous financings—in any currency.

Issuers like those in the table require a lead manager that participates in all key international securities markets, and has the ability to identify attractive financing opportunities in each of them. When borrowers ask Morgan Guaranty for advice they get that and more.

They find that our capital strength—over \$5 billion in primary capital—reduces their cost and risk in intermarket arbitrage. They also find our currency and interest-rate swap specialists can help them create dollar obligations at the lowest cost.

Here are examples of how we helped borrowers take advantage of new opportunities in foreign-currency bond markets in 1985, when more than half of all international debt issues were in non-U.S. dollar currencies.

Deutschemarks. Morgan Guaranty GmbH was lead manager of an R.J. Reynolds DM265 million issue swapped into U.S. dollars. This was the first straight Euro-Deutschemark issue in which a foreign-owned firm acted as book-running lead manager.

French francs. We were co-lead manager of eight French franc issues, more than any non-French bank. We co-lead, with two French banks, a Gaz de France issue that reopened the Euro-French franc bond market after a four-year lapse. Then we co-lead French franc issues for IBM France, the Kingdom of Sweden, Mobil, Electricité de France, and Unilever.

ECUs. Morgan was lead or co-lead manager of ten ECU issues, including an ECU100 million issue for Security Pacific Australia which we swapped into U.S. dollar financing.

Swiss francs. Morgan Guaranty (Switzerland) Ltd launched as book-runner a SF235 million issue which we combined with a currency swap to provide 15-year U.S. dollar financing for R.J. Reynolds. Increased to SF275 million, this was the largest Swiss franc offering to date by a U.S. company. In the Swiss public bond market we were also book-running lead manager for issues for Chrysler, ITT, PepsiCo, Olivetti, and the first zero coupon issue for the World Bank.

Sterling. We were book-running lead manager for Euro-sterling bond issues for British Petroleum, Sterling Drug, and N.V. Amev. In addition, Morgan lead managed a \$100 million issue for Minnesota Mining & Manufacturing that was the first dollar/sterling dual-currency issue ever.

Australian dollars. Two issues for Bank of Tokyo and one for Dresdner Bank were among the seven A\$ issues led or co-led by Morgan.

New Zealand dollars. We led ten issues, including a NZ\$75 million Coca-Cola Financial issue which we swapped into fixed-rate U.S. dollar financing.

Lira. We were co-lead manager of the first U.S. corporate Euro-lira issue for United Technologies, for Lit50 billion.

Danish krone. We were lead manager for the first two issues in the Euro-Danish krone bond market, which opened last year.

Yen. For J.C. Penney, we arranged U.S. dollar fixed-rate funding, at a cost below the yield on U.S. Treasury notes, through a Euro-yen bond issue and currency swap.

We deliver innovative services in the capital markets with the same high quality and skill that have long been hallmarks of all Morgan banking. Challenge us with your next complex financing problem:

Morgan Guaranty Ltd, 30 Throgmorton Street, London EC2N 2NT

Morgan Guaranty Trust Company, 23 Wall Street, New York, NY 10015

Incorporated with limited liability in the U.S.A.

Selected non-U.S. dollar issues lead-managed by Morgan Guaranty in 1985

Bank of Tokyo	A\$50 million
British Petroleum	¥17 billion
British Petroleum	£50 million
Chrysler Financial	SF160 million
Chrysler Financial	NZ\$65 million
Coca-Cola Financial	NZ\$75 million
European Investment Bank	DKR250 million
Ferrovie	£100 million
Gaz de France	FF500 million
IBM Credit	NZ\$60 million
IBM France	FF700 million
IBM World Trade	ECU150 million
Kingdom of Sweden	FF500 million
Marubeni	C\$200 million
Mass Transit Railway (Hong Kong)	HK\$700 million
McDonald's	¥25 billion
Mobil	FF500 million
Nordic Investment Bank	DKR200 million
N.V. Amev	£50 million
Olivetti	SF100 million
PepsiCo	SF130 million
Peugeot	FF500 million
R.J. Reynolds	DM265 million
R.J. Reynolds	SF275 million
Security Pacific	ECU100 million
Sterling Drug	£20 million
Syntex	¥20 billion
Unilever	FF250 million
United Technologies	Lit50 billion
World Bank	SF600 million

The Morgan Bank

International Capital Markets 14

International status still a long way off

WHILE JAPAN has gone international with its goods and services, the yen has mostly stayed at home. Of the currencies used in world trade, for example, the US dollar accounts for more than half, while the yen accounts for only 2 per cent. Or consider official reserve currencies: the dollar accounts for 70 per cent, the D-Mark 12 per cent and the yen only 4 per cent.

Another factor adding fuel to the Euroyen market last year was a decision by the MoF to allow dual currency bonds, floating rate notes, zero and deep discount bonds and bonds with warrants. Of these, dual currency bonds were the most popular, thanks to the dollar's weakness.

Euroyen and Samurai bonds

CARLA RAPOPORT

Unfortunately for a lot of investors, a cluster of dual currency bonds was launched a few months ago when few thought the yen would go below 183 against the dollar. As the dollar is now hovering around 170, a number of investors have suffered capital losses on their dual currency Euroyen bonds. As a result, the enthusiasm for that market is expected to wane.

As for the Samurai market, most bankers say it will continue to take a back seat to the Euroyen market. At the moment, for example, borrowers have to pay more for their money in the domestic market than in Europe.

NEW ISSUE activity in international sterling bonds expanded strongly last year to a total of just over £5.5bn from some £4.2bn in 1984, according to figures compiled by Baring Brothers, the UK merchant bank.

Within individual market sectors, however, there was a distinctly diverse trend with new issues of bulldog bonds slipping to £710m from £1.1bn in 1984. The issue of Eurosterling bonds climbed by contrast to £4.9bn from just £3.1bn in 1984.

French Franc Eurobonds

DAVID MARSH

A further issue of FFs 500m for Swedish Export Credit has also been slated for March, with dealers reporting good demand ahead of the elections.

THE EUROFRANC market, it seems, has finally come to terms with the Eurofranc market, which has been the base of successive administrations in previous years.

Eurosterling

PETER MONTAGNON

Bankers say there are two major deterrents to an expansion of activity in this market. The first is the high level of interest rates and the volatility of the currency. Borrowers are deterred by the high cost and investors are often reluctant to commit themselves given the exchange rate uncertainties.

International demand fairly strong

A sharp fall in French inflation and leading perhaps to less than 3 per cent this year, as well as a return to current account surplus, the franc's parity against the Deutsche Mark has been unchanged for three years even though a realignment in the European Monetary System is generally expected later this spring.

rate notes, which last year accounted for new issue volume worth £1.1bn, total new issue activity would have grown very slowly indeed.

Despite continual encouragement by the Bank of England, a corporate bond market has been slow to develop in the UK. Company treasurers are reluctant to commit themselves to long-term fixed rate finance as they tend to prefer to wait and see whether rates will move lower. Sometimes, therefore, finding an appropriate swap for a borrower who wants to issue in the Eurosterling market can take as long as a year.

Bankers believe that the dearth of swap opportunities will always be an inhibiting factor in the development of the Eurosterling bond market. But the building societies have injected new life into the floating rate sector, where their issues now account for about a quarter of all outstanding deals.

A process of education is now well under way, but the secondary market is looking wary and head to next month when the interest payment legislation takes effect. Most of the issues will pay their first coupon shortly afterwards, but investors will respond to the roll-over process when the new coupons take effect.

Brighter prospects of interest in Europe

Canadian \$ bonds

PETER MONTAGNON

CANADA'S CLOSE links with the US have cast something of a shadow over business in the Canadian dollar sector of the Eurobond market.

In addition, the Canadian unit itself came under pressure against the US dollar, forcing heavy intervention by the Bank of Canada and an upward squeeze on short-term interest rates so that bonds became harder to sell to European investors.

As a result, the Canadian unit seems to have lost some of its appeal to retail investors in Europe who have traditionally looked on it as a high yielding unit. Now, increasingly they are being offered alternatives in the form of Australian and New Zealand dollar bonds which carry much higher rates still and promise more of a chance of currency gain.

Perhaps because of this, the Canadian sector of the Eurobond market did not share fully in the overall growth of business last year. According to figures compiled by Orion Royal Bank, new issue volume in Canadian dollars rose last year to C\$3.83bn from C\$2.5bn in 1984, but this still left the currency with a share of just 2.1 per cent of the overall market compared with 2.6 per cent a year earlier.

Two factors characterise a market of this relatively small size. First, it is one in which a new issue window opens only sporadically as pockets of investor demand can be identified.

The demand for Canadian dollar bonds tends to be found among retail investors on the continent, the bonds themselves take longer to place than issues in other currencies.

As a result, the market can quickly become overloaded when a new issue window opens. There is no official queuing system as in some currency sectors and this tends to make the market very much a "stop-go" character. Partly because it is relatively rare to find deep discounts between the Canadian dollar Eurobond yields and those on domestic government securities swaps in Canadian dollars are market very much a "stop-go" character.

Pragmatic approach to liberalisation measures

DUTCH BANKERS, who pride themselves on a mixture of conservatism and tolerance, have greeted the sweeping liberalisation of financial markets with more welcoming words than innovative issues.

The dramatic deregulatory measures that took effect on January 1 sparked an initial flurry of new financial instruments but have produced only a steady trickle since then.

It will probably be months before it is known whether the rather sudden liberalisation measures achieve their goal of enhancing Amsterdam's attractiveness as a leading financial centre in the face of mounting competition from London and West Germany.

Foreign investors, who already have shown more interest in the guilder as the dollar has plunged, must be convinced that the new instruments are attractive, as must corporate treasurers. Prominent foreign companies will need to make their names more familiar to the Dutch to stimulate demand and foreign banks will have to chip away at the stronghold of new issues wielded by the "klaverblad".

The klaverblad, or four-leaf clover, is comprised of the two largest Dutch banks, Algemene Bank Nederland (ABN) and Amsterdam-Rotterdam Bank (ARAB), and their respective merchant banks, Mees & Hope and Piersoo, Heiding & Piersoo.

argue with great self-satisfaction that "kasgeld," or short-term interest rates for the corporate sector, may blunt the enthusiasm of commercial paper and that the liquid money market still offers an alternative to CDs.

Finally, the Dutch bond market itself has flourished in recent months, in contrast to those elsewhere, because of worries over a widening budget deficit due to plunging natural gas revenue and some uncertainty over the May 21 Dutch General Elections.

But the banks, the central bank and the Finance Ministry all finally agreed last year that they had to limber up or lose out in the face of mounting competition for international funds, borrowers and investors.

The Netherlands Bank, the Dutch central bank, previously had forbidden bearer paper shorter than two years, allowed only serial maturity bonds, strictly controlled the timing of new issues, maintained borrowing limits and prevented foreign banks from lead managing issues.

These regulations were integral to the central bank's policies of clearly separating capital and money markets, guiding interest rates through tight reins on the money market and keeping inflation as low as possible. Bullet paper, where redemption is made in one lump-sum payment, was viewed as more inflationary than serial paper where a portion of the holders receive their principal each of the last few years of the lifetime.

As from the beginning of this year, the two-tier minimum on bearer paper was scrapped so that a variety of new facilities could be offered for zero-coupon and index-linked bonds which are still viewed as too inflationary. The central bank's issue calendar has been greatly relaxed to allow borrowers to tap the market with three days' notice and limits have been abolished on the size of offerings. Foreign banks with Dutch subsidiaries now can lead manage issues and can underwrite as much as one-third of offerings, up from 20 per cent. The greater flexibility is expected to promote interest rate and foreign exchange swaps, which previously were

possible but hampered by the serial redemptions and month-long issuing queue. Note issuance facilities and revolving underwriting facilities, however, appear less promising because of solvability requirements by the Dutch central bank, according to Mr Wilco Jiskoot, a senior vice president at Amro.

The deregulation is expected to blur the distinctions between the domestic guilder bond market and that for Euro-guilder notes. Interest rates for the two kinds of paper already were closely aligned because of the virtual lack of capital controls but they could become nearly indistinguishable in the future.

Only a dozen or fewer of the new types of paper have appeared so far. A number of commercial paper programmes and a full bullet bond while FRNs seem to have fallen out of favour with the trend toward lower interest rates. Mr Cees Bijloot, manager of ABN's syndication and sales department, explains: "We have a healthy environment because of our cautious approach. We don't get carried away and then burn our fingers. The Dutch are pragmatic."

None of this has cast a shadow over the future, though. In contrast, the medium-term outlook appears quite rosy. The recent Dutch discount rate cut prospects for even lower rates, an expected realignment of the European Monetary System (EMS), a planned solution to the budget problems and a rather healthy Dutch economy are reasons for optimism. Moreover, the public sector borrowing requirement should fall again this year and liquidity remains high among Dutch institutional investors and corporate treasurers.

Falling oil prices not only will help drive inflation as low as a half per cent or even zero per cent but also may fuel economic growth, perhaps by an extra 1 per cent to 3 per cent, and that could generate more tax revenue to fill the hole left by plummeting gas revenue. Natural gas, whose price is linked to oil, accounts for about 13 per cent of all state income although no fiscal shortfall is forecast until next year.

Mr H. Onno Ruding, the hard-line Finance Minister, is also pushing for a fresh package of austerity measures to be introduced in the 1987 budget. Mr Bijloot concludes: "There is no real problem with gas. The politicians are just playing games."



Hambros Bank Limited

(International Debt Issues Department)

Over £1.2 billion Underwritten in 1985 through 336 Issues

Issues in Australian dollars, New Zealand dollars, sterling and United States dollars Lead Managed for:-

- Britannia Building Society
Commonwealth Bank of Australia
Dunlop Olympic Limited
General Motors Acceptance Corporation
Norsk Hydro a.s
Societe Nationale Elf Aquitaine
TransCanada PipeLines Limited
G.J. Coles & Coy. Limited
CSR Finance Limited
General Motors Acceptance Corporation (U.K.) Finance plc
New Zealand Forest Products Finance N.V.
Rogalandsbanken A/S
South Australian Government Financing Authority
Woolwich Equitable Building Society

March, 1986

* Sterling equivalent

International Capital Markets 15

Far Eastern centres are grappling with a severe downturn on the domestic front and preparing for the liberalisation of Japanese markets

Vital role for the MAS

The rising sun casts a shadow

Hong Kong DAVID DODWELL

PETER SCURRING, regional head for Asia and the Pacific for Citibank's investment banking operations is this month moving his office from Hong Kong to Tokyo.

The move is one of several occurring among international banks as they position themselves for the long-awaited liberalisation of Japan's financial markets.

Such moves have raised questions about Hong Kong's claim to be Asia's biggest banking centre, and the third largest in the world.

The ascendancy of Japan is inevitable, said an executive in one leading American bank.

But they point out at the same time that Japan is not in the forefront likely to offer number of attractions offered by Hong Kong.

has been built up over many years in Hong Kong. Not insignificant to the banks is the fact that Hong Kong is a cheaper place to maintain a large body of expensive expatriate staff.

With 150 licensed banks in Hong Kong, and 313 deposit-taking companies (DTCs), Hong Kong has attracted into its compact central business district a formidable range of banking expertise.

Japanese banks are the largest lending force in Asia, and it can be a matter of time before they start arranging business from Tokyo.

A recent Euroyen issue for Thailand, worth about US\$300m, was arranged by Citicorp in Hong Kong.

amounting to US\$1.9bn—compared with the 1984 total of US\$1.1bn.

This is tiny by comparison with Australia's US\$8bn borrowings, and the infinitely larger funding needs of Japanese industry.

In fact, the borrowing needs of Hong Kong manufacturers could be much greater than they are.

This is a tiny fraction of what China might need if development accelerates.

being unveiled this month is expected to preempt the more serious of the local banks' problems, mainly by improving supervision, pressing for improved bank management and establishing a set of effective early warning signals when problems emerge.

For foreign banks, the most important change is the introduction of capital adequacy ratios that will force many—particularly Japanese banks—to raise their local capital base.

This has been among changes attacked by the international financial community for making local tax affairs more complex, and for reducing the incentive to transact business through the Territory.

Financial Secretary Sir John Bremridge signalled in his most recent budget that the Government is willing to drop the matter, but government concern over tax avoidance by international financial institutions continues to simmer.

Most foreign banks have been comparatively unscathed by these problems.

THE FUTURE of Singapore as a financial centre is at a crossroads. While local and regional financial markets are in a deep economic slump, and Singapore has been rocked by a big business collapse, moves are afoot to broaden substantially Singapore's appeal as a place for all kinds of financial transactions.

Singapore's reputation as a good place to do business has been badly smudged by the collapse of Pan Electric Industries, one of the island state's largest companies.

The crisis was evidently touched off by fraud and regulatory laxness, and the Monetary Authority of Singapore (MAS), known for its toughness, has now assumed regulation of the stock market in an effort to prevent any recurrence.

On top of this, the near-term outlook for growth in Singapore and the region is extremely bleak, leading to dim prospects for profitable business.

Ultimately, the single most critical issue is 1997, when China regains sovereignty over Hong Kong.

developed base as a centre for traditional loan business, which is no longer the growth area it once was, and to revise regulations that inhibit expansion into more free-wheeling fee-based business areas.

The Government has accepted in principle a series of recommendations from a high-powered economic committee that are designed to make Singapore the "Switzerland of Asia."

The committee has identified a number of key areas for growth: Fund management. Currently local and foreign investors are penalised for using Singapore-based fund managers by tax

assessments against trading gains. It is now simple enough to avoid the tax by placing funds through an offshore manager and routing the funds into Singapore.

The idea is to expand on Singapore's already well-

ments rather than by borrowing money from the Government.

Financial and commodities futures. The trading of financial futures at the Singapore International Monetary Exchange (SIMEX) has been growing at a healthy pace.

The exchange is now starting up trading of a stock index future based on the Nikkei average of the Tokyo Stock Market.

Trade financing. The panel has recommended that profits on third country trade be exempted from tax, which would create potentially far more opportunities for trade financing based in Singapore.

Unlisted securities. Plans are now in the works to set up an unlisted securities market for small companies in Singapore, which may eventually graduate to the stock exchange of Singapore.

Singapore STEVEN BUTLER

Expansion in currency swaps

THE EXPLOSION in Eurobond issues denominated in Australian and New Zealand dollars over the past year is a classic example of the use of swaps to exploit arbitrage opportunities between different credit markets.

The two currencies accounted for over US\$4bn-worth of Eurobonds issued last year, up from virtually nothing in 1984.

To explain the attractions of the sectors, it is necessary to examine them from three points of view: those of the wealthy private individual in Europe who likes Eurobonds because they are normally not subject to any withholding tax and are in bearer form; the top-rated borrower from the US or Europe seeking credit markets to tap on tight terms with a view to swapping into very cheap, probably US dollar-denominated, funds; and the Australian or New Zealand company or state entity seeking to reduce borrowing costs in view of very high domestic interest rates.

Mr David Burnett, an executive director of Orion Royal Bank, which has the largest market share in the arranging of issues in Euro-Australian dollars, traces the market back to an Australian dollar devaluation three years ago, which was when the markets as being too great.

European investors, particularly in the Benelux countries, therefore thought the currency a good bet for short maturities and were eager to earn the high interest rates prevailing in Australia. They were prepared, however, to earn lower yields on Euro-Australian dollars than those prevailing on domestic securities in return for escaping

Australian and New Zealand \$ Bonds ALEXANDER NICOLL

domestic registration and withholding tax. This opened up the potential for... considerable... spreads between the Euro and domestic yields—and an arbitrage opportunity that many swap-minded borrowers could not resist.

Typically, they would swap the proceeds of such issues with Australian corporates which can thus obtain fixed-rate funding below prevailing domestic yields. The bond issuer can probably obtain funds, probably in dollars, at below London interbank offered rates as a result.

The market is particularly attractive for Australian entities because, although Australia does have well-developed money markets, the medium- and long-term domestic corporate bond market is small.

At the same time, a significant rally in the Australian domestic market has in some

cases put the yields on Euro-issues above those on domestic issues, thus eliminating swap opportunities.

The amount of trading, with market-makers' reporting quite heavy though small-ticket business, is surprising given that investors have been retail rather than institutional and might be expected to salt away the bonds, which are all fairly short-dated, until maturity.

Though the currency outcome for New Zealand dollar investors has not been bad, issue volume has slowed recently partly because investors have simply got enough in their portfolios for a currency in which the interest and exchange rate outlook is uncertain.

Although these sectors have attracted most leading issuing houses, they have also provided opportunities for a few banks to develop specialist niches.

In the New Zealand market, Hambros and Kredietbank also make markets with some New Zealand banks and players. Market-making is difficult, particularly in the New Zealand market, because it is hard to fund positions.

Local bank lead favoured

THE DEVELOPMENT last year of a market in Eurokrone bonds was a natural extension of the almost complete liberalisation of capital movements between Denmark and abroad.

For us the market is no problem. It is only a small influence in the wider whole," says Mr Niels Erik Soerensen, of the finance ministry's national debt office.

The National (central) Bank operates some internal guidelines, although it has no formal jurisdiction. But as issues will invariably involve a Danish bank, the central bank has some leverage. It operates a gentleman's agreement with the Danish banks, of which only five have so far acted as lead managers.

"We want to see a Danish bank in the lead management group, though not necessarily one," says Mr Erik Niepoort, of the National Bank. "The Danish Bank should be an active lead manager, with which we can communicate in

Danish Crown Bonds HILARY BARNES

order to obtain information. We also like to be briefed before an issue is launched, so that we can give approval.

The bank also wants maturities of five to 10 years. "There has been no question yet of issuing short paper, but we would not be happy if it arose," Mr Niepoort says.

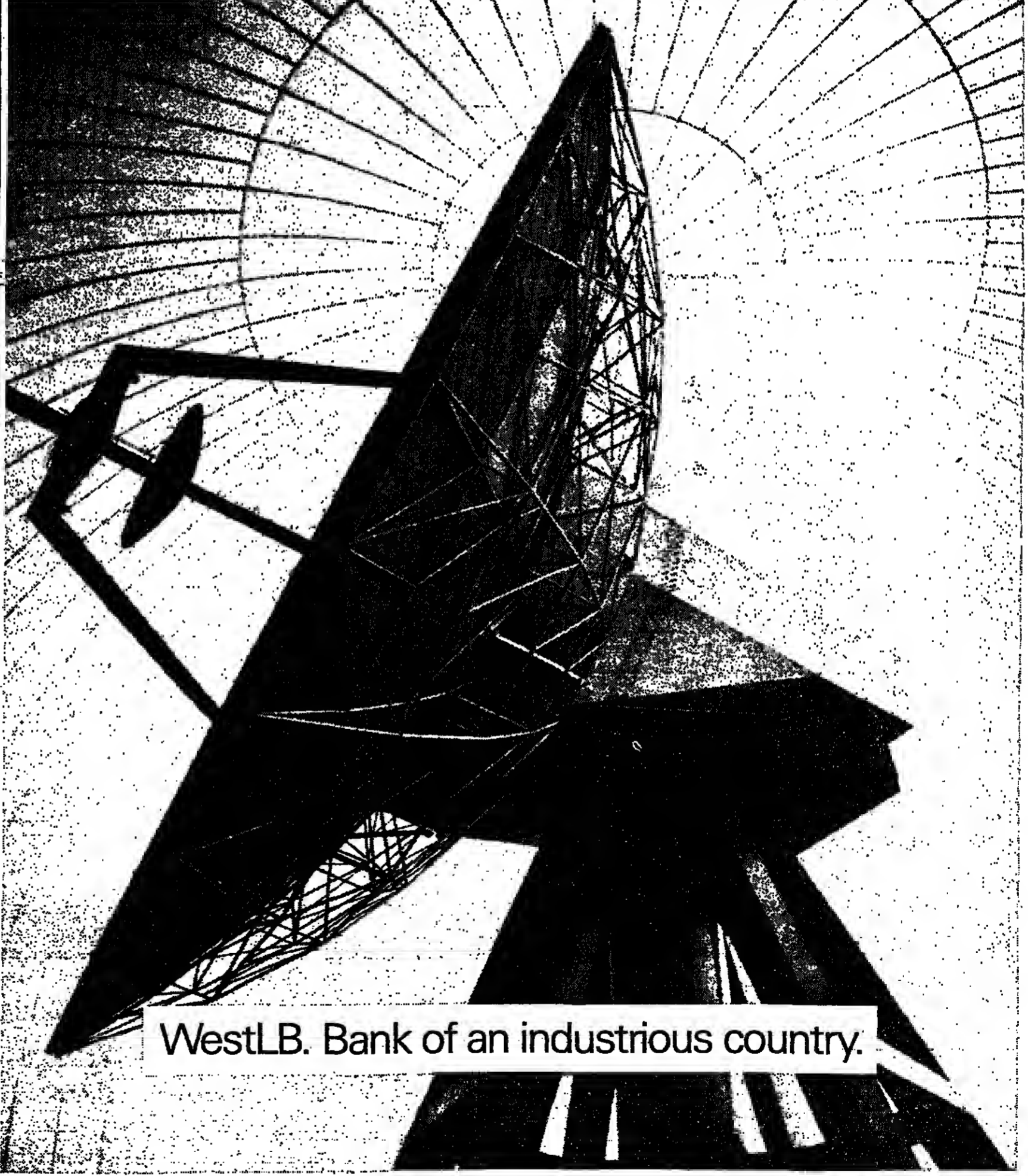
The first issue was made in April 1985, when the European Investment Bank raised Kr 250m. This was quickly followed by several other issues.

Mr Soerensen, but the margin was quickly narrowed in subsequent issues.

All the 21 issues made so far, totalling Kr 5.5bn, have been in the Kr 200m-300m range with the exception of an issue by S.E.K. in February this year which issued Kr 500m, with another Kr 500m on tap.

There is a certain attraction in Danish Krone bonds for Swedish Corporate borrowers, who may have a use for the money to finance the investments of Danish subsidiaries, while the rates have been favourable as compared with rates in the Swedish market.

The creditors appear to be "the Belgian dentist," who prefers the Eurokrone bonds to Danish state paper because they are quoted in Luxembourg and because there is a physical certificate attached.



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Germany is one of the most industrious nations. And WestLB one of its major banks. As a universal bank we offer made-to-measure financial services to all kinds of industries. This is just one example of our ability to provide solutions tailored to specific needs. Of course, sophis-

ticated services depend on tangible assets: The vast resources of international banking. Plus an imaginative and innovative approach to financing. That, in a nutshell, is WestLB's simple yet universal business concept. You can bank on it wherever you do business.

WestLB The Westdeutsche Landesbank. Head Office Düsseldorf

The announcement appears as a matter of record only.


Moët-Hennessy

ECU 50,000,000
9 Per Cent. Notes Due 1991

Chase Investment Bank

Banque Bruxelles Lambert S.A.	Banque Indosuez
Crédit Lyonnais	
Algemeine Bank Nederland N.V.	Banque Internationale à Luxembourg S.A.
Banque Nationale de Paris	Banque Paribas Capital Markets Limited
Credit Suisse First Boston Limited	Deutsche Bank Capital Markets Limited
Dillon, Read Limited	Generale Bank
Kredobank International Group	Lazard Frères et Cie
Merrill Lynch Capital Markets	Morgan Grenfell & Co. Limited
Morgan Stanley International	Nomura International Limited

December 1985



This announcement appears as a matter of record only.


SOUTHERN CALIFORNIA GAS COMPANY

Swiss Francs 100,000,000
5% Bonds Due 1998

Chase Manhattan Bank (Switzerland)
Bank Hoesler & Cie AG
Banque Outremer, Kurz, Baumgartner S.A.
Banque Paribas (Switzerland) S.A.
Chemical Bank (Switzerland)
Merrill Lynch Bank (Switzerland) S.A.
Morgan Guaranty (Switzerland) Ltd.
Société Générale d'Assurance de Banque
Sofitic S.A.

Kredobank (Switzerland) S.A.
Nordbank-Bank Zurich
Clerken Bank
Lloyds Bank Plc, London
Anro Bank and Finance
Armand von Ernst & Cie AG
Banque de Romilly et de la Vallée
Banque Châleval
Banque Générale de Luxembourg (Switzerland) S.A.
Banque Indosuez
Banque Morgan Grenfell et Saïesse S.A.
Banque d'Espérance de Valais
F&B Bank (Schweiz) AG
Gewerbank Baden
Handelsbank Midland Bank
Hypothesen- und Handelsbank Winterthur
Masari, Baumann & Co. AG
Sparkasse Schwyz

February 1986



This announcement appears as a matter of record only.

Firestone

The Firestone Tire & Rubber Company


Swiss Francs 210,000,000
5% Bonds Due 1996

Chase Manhattan Bank (Switzerland)
Banque Gutwiler, Kurz, Baumgartner S.A.
Crédit Commercial de France (Switzerland) S.A.
Samuel Montagu (Switzerland) S.A.
Banque Nationale de Paris (Switzerland) S.A.
Internationale Genossenschaftsbank AG
J. Henry Schroder Bank AG
Banca di Credito Commerciale e Mobiliare S.A.
Banca del Sempione
Banca Sella & Sella S.A.
Bank in Huelva
Bank in Innsbruck
Bank Langenthal
Bank in Langnau
Bank Neuchâtel
Bank Röhler AG
Banque de Diebche et de Gestillon
Banque Louis-Creytus et Saïesse S.A.
Crédit Lyonnais Finance AG Zurich
Crédit Suisse Capital
Crédit Suisse Bank Ltd.
E. Schweizer & Co.
Ernst & Young Bank AG
Banque de Commerce et d'Industrie
St. Gallen Creditanstalt
Société Bancaire Ticino
Sokolovskij Handelsbank
Société et Lehnemann Schiffbauverein
Volksbank Wetzlar AG
Banca di Roma per le Svizzera
Banque Schweizer Bank SA
Chemical Bank (Switzerland)
Kredobank (Switzerland) S.A.
Merrill Lynch Bank (Switzerland) S.A.
Sofitic S.A.
Suisse Internationale Finance AG
March 1986

Handelsbank N.V.
Bank von Ernst & Cie. AG
Banca del Sempione
Banque Paribas S.A.
La Roche & Co., Banquiers
Schweizerische Hypotheken- und Handelsbank
Banca della Svizzera Italiana
Wirtschafts- und Privatbank
Aargauerische Hypotheken- und Handelsbank
Banque Vaudoise de Crédit
Bank in Gossau
Bank von Lindthal
Baslerische Hypothekenbank
Luzerner Leihbank AG
EKO Hypotheken- und Handelsbank
Luzerner Leihbank AG
Banque Romande
S.G. Bank Europäische Genossenschaftsbank
Banque de Union Européenne en Suisse S.A.
Bank in Leoben
Anfangsgesellschaft

Bank Hoesler & Cie AG
Banque Paribas (Switzerland) S.A.
Commerzbank (Schweiz) AG
Manufacturers Hanover (Switzerland) S.A.
The Anglo-Swiss Bank Corporation
The Anglo-Swiss Bank Corporation
Société Générale d'Assurance de Banque
Sofitic S.A.

March 1986



This announcement appears as a matter of record only.

Woodside Financial Services Ltd.

(Incorporated in the State of Victoria)

U.S. \$300,000,000
Guaranteed Floating Rate Notes
Due July 1997

Unconditionally Guaranteed as to Payment of Principal and Interest by
Australian Industry Development Corporation
(A statutory corporation, wholly-owned and guaranteed by the Commonwealth of Australia)


Chase Investment Bank
Bank of Tokyo International Limited
Comity Bank Limited

Banque Nationale de Paris
Merrill Lynch Capital Markets

ANZ Merchant Bank Limited
Bankers Trust International Limited
Banque Paribas Capital Markets Limited
Credit Suisse First Boston Limited
Deutsche Bank Capital Markets Limited
IBJ International Limited
LTCB International Limited
Mitsui Trust Bank (Europe) S.A.
Morgan Grenfell & Co. Limited
National Australia Bank
Salomon Brothers International Limited
Sunhomo Finance International

Bank of Montreal
Banque Indosuez
Barclays Merchant Bank Limited
Dai-ichi Kangyo International Limited
Hongkong Bank Limited
Lloyds Merchant Bank Limited
Mitsubishi Trust & Banking Corporation (Europe) S.A.
Samuel Montagu & Co. Limited
Morgan Stanley International
Orion Royal Bank Limited
Shearson Lehman Brothers International
Westpac Banking Corporation

January, 1986




This announcement appears as a matter of record only.

SOUTHERN CALIFORNIA GAS COMPANY

SFr 100,000,000/\$47,250,000
Currency Exchange Agreement
Due 1998

Arranged by
Chase Manhattan
Capital Markets Corporation
February 1986




This announcement appears as a matter of record only.

Firestone

The Firestone Tire & Rubber Company

SFr 210,000,000/\$100,000,000
Currency Exchange Agreement
Due 1996

Arranged by
Chase Manhattan
Capital Markets Corporation
March 1986



This announcement appears as a matter of record only.

ECC GROUP

English China Clays P.L.C.
U.S. \$75,000,000
Euro-Commercial Paper Program

ISSUED BY:
English China Clays Finance N.V.


Unconditionally and Irrevocably Guaranteed by:
English China Clays P.L.C.

Arranged by:
Chase Investment Bank

Dealers:
Chase Manhattan Limited
J. Henry Schroder Wegg & Co. Limited
Swiss Bank Corporation International Limited

Issuing and Paying Agent:
The Chase Manhattan Bank, N.A.

January, 1986



This announcement appears as a matter of record only.

Republic of Indonesia

U.S. \$300,000,000
Floating Rate Notes Due February 2001

Chase Investment Bank IBJ Asia Limited Lloyds Merchant Bank Limited
Arab Banking Corporation (ABC) Banque Bruxelles Lambert SA
Banque Paribas Capital Markets Limited BOT International (H.K.) Limited
BT Asia Limited Chemical Bank International Limited
Credit Suisse First Boston Limited Dai-ichi Kangyo International Limited
Daewoo Overseas Finance Limited Fuji International Finance (HK) Limited
Indosuez Asia (Singapore) Limited Kyowa Finance (Hong Kong) Limited
LTCB International Limited Manufacturers Hanover Limited
Merrill Lynch Capital Markets Mitsubishi Finance (Hong Kong) Limited
Mitsubishi Trust Finance (Asia) Limited Mitsui Finance Asia Limited
Mitsui Trust Finance (Hong Kong) Ltd. Morgan Guaranty Ltd
Nomura International Limited Orion Royal Pacific Limited
Sotama International (Hong Kong) Limited Sanwa International Finance Limited
Suzuki International Bank Sumitomo Trust International Limited
Taiyo Kobe International Limited Tokai International (Asia) Limited
Tokai Asia Limited Yasuda Trust and Finance (Hong Kong) Limited

Financial advisors to the borrower:
Kuhn Loeb Lehman Brothers International, Inc. Lazard Frères et Cie. S.G. Warburg & Co. Ltd.

JANUARY 1986

THE CHOICE IS CHASE.

More and more the choice is Chase for global leadership in creative finance. Chase offers a unique combination of creative investment banking, and depth of resources. 1986 has started well for Chase, and those who chose us.



Property Matters to
FULLER PEISER
 Chartered Surveyors
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 Tel: 01-353 6851 Telex 25916

SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Monday March 17 1986

Thwaites
Tusker Digger

 Thwaites Ltd.,
 Leamington Spa,
 England.
 Tel: 0926-22471
 Telex: 31667

INTERNATIONAL BONDS

Dollar worries turn investors to other currencies

ISSUE MANAGERS in the international bond market took full advantage of the latest round of discount rate cuts to launch a flood of paper last week. The lowest coupons this decade were seen in several sectors as prices initially soared in most major markets, writes Clare Pearson in London.

Yet with worries about a further fall in the dollar on their minds, investors switched their attention heavily towards other currencies such as the Ecu, yen, D-Mark and French franc. Some of the new dollar issues were left high and dry at the end of the week as the New York market turned softer.

Many of these were originally priced as if the market were still set to roar ahead. A case in point was the 19-year issue for BPCA Finance, bearing an 8% per cent coupon. Traders said that it was very tightly priced, and it was left to languish as the week progressed. The issue for ICL, on the other hand, also tight with a coupon of 8 per cent over 10

REPO/STRAIGHT TURNOVER
 Turnover (£m)

Primary Market	Strights	Conv	FRN	Other
US\$	2,313.7	18.0	274.0	215.0
Prev	3,044.7	820.3	297.1	375.0
Other	1,112.8	-	-	88.5
Prev	1,674.3	3.0	3.1	147.8

Secondary Market	US\$	FRN	Other
US\$	35,281.8	1,216.3	15,089.8
Prev	35,285.5	1,704.0	13,225.9
Other	11,035.7	178.6	1,674.2
Prev	11,872.9	208.8	1,776.6

Credit	US\$	FRN	Other
US\$	18,814.7	57,338.3	56,152.9
Prev	16,874.7	39,000.9	52,268.6
Other	9,329.0	8,067.7	17,288.7
Prev	9,403.8	9,276.5	18,878.4

Week to March 13 1986 Source: AHD

three years and met a positive response from the market.

Deal of the week in the dollar sector may have been BASF's 15-year equity warrants issue. As with similar issues, investors snapped up the chance of buying into German shares - BASF is in any case a favourite name on the West German stock market.

One major beneficiary of the new focus on non-dollar issues was the Ecu market. In secondary trading, prices leapt ahead, some up by three points on the week, as traders tried to correct long-held short positions. The risk of a realignment in the European Monetary System seemed to be receding and everyone spotted the disproportionate cheapness of bonds in the Ecu sector.

In the primary market, Banco di Roma was first to take advantage of Ecu enthusiasm and its seven-year 8% per cent bond was trading at issue price within hours of its appearance. That created room for an in-

crease to Ecu 100m from Ecu 75m. Friday saw new issues for Colgate Palmolive, a well-liked name among European investors, and for the European Coal and Steel Community, a deal which was targeted at Nordic investors.

Bankers expect strong growth in this market in the medium term, although it is currently limited by the difficulty of arranging swaps. With the Ecu fairly stable against the dollar, issues in the currency represent an attractive alternative.

D-Mark issues were also firm. The European Investment Bank was able to launch a deal with a 5% per cent coupon, the lowest on a straight fixed-rate issue since the late 1970s. Another record low coupon - 1% per cent - was achieved on Kao Corporation's equity warrants bond.

Yen-denominated issues were also in heavy demand last week. A move away from the dual-currency deals of recent weeks was evident, and six straight fixed-rate issues

were launched. Four of these came on Friday which crowded the market, especially as the terms on the issue for American Express were felt to be aggressive and the bonds for US oil company Atlantic Richfield also moved rather slowly. Nevertheless, the offerings for IBM and the Republic of Finland went well.

Traders are bullish on the Eurozone market, and expect a further discount rate cut in Japan. Following this week's rush of corporate issues bankers say there is now, if anything, a shortage of sovereign paper in this market.

The UK building societies kept the issues coming in the Eurosterling market. Nationwide and Alliance & Leicester added further deals to the market for fixed-rate bonds. The coupon on Nationwide's deal was only 10% per cent, and on the issue for Alliance only 10 per cent to accommodate the swaps for which the proceeds of the issues were destined. Bankers were won-

dering about how many appropriate counterparties could be left.

Bradford and Bingley launched a floating rate note at the now standard building society margin of 1/4 per cent over London interbank offered rate. Leeds Permanent, however, brought a novel structure in the expectation that building societies will eventually be able to use futures markets. The interest rate was fixed at 12% per cent until June and thereafter rollover dates coincide with futures contract dates.

Prices in the Swiss franc market moved higher by up to 1/4 per cent in good volume.

Nippon Telegraph and Telephone launched a two-tranche SFr 300m issue and a cut in coupons took that on the 10-year tranche to 4% per cent, the lowest on a straight public bond since 1979.

A SFr 250m perpetual floating rate note issue for the Council of Europe is expected to surface next week, as is an issue for Olivetti, the Italian office automation group.

Swiss banks probe Japanese reciprocity

BY JOHN WICKS IN BERNE

A TEMPORARY halt has been called to the licensing of new Japanese bank operations in Switzerland. According to Dr Hermann Bodenmann, chairman of the Swiss Banking Commission, the authorities are reviewing the question of Japanese reciprocity.

A foreign bank can be licensed in Switzerland only if its home country permits Swiss banks to operate "comprehensively and profitably". As long as Swiss banks are not allowed full entry into the Japanese securities sector, Dr Bodenmann said, Japan could not be seen as granting full reciprocity.

"What is made possible for American and German banks cannot be denied to Swiss banks," he added.

He said studies are being carried out as to whether bank-type finance companies should be subject to reciprocity requirements. Large numbers of these have been set up in Switzerland recently by Japanese interests.

His remarks were made during a news conference in Berne. On reciprocity with other countries, he said, in Australia it was now possible for Swiss banks to establish merchant bank units. Those who wanted to take advantage of this opportunity had urged the banking commission to adopt a "tolerant attitude" with regard to licensing the Australian-controlled Grindlays Bank in Switzerland.

The commission had now informed the Australian authorities that it was prepared "under certain conditions" to reconsider its earlier decision to withdraw Grindlays' licence. However, no new Australian banks would be allowed to set up activities due to the lack of adequate reciprocity.

In its annual report, the commission says it is considering an increase in the minimum coverage of banks' risks in problem countries. Since 1983 banks have had to set aside at least 20 per cent against the value of these assets.

The report sees sovereign risks as remaining a problem in the coming years. In view of the banks' good 1985 results, they are in a position to keep up the necessary "cautious provisions policy."

The banking commission is also investigating whether new financial instruments such as note issuance facilities (Nifs) and revolving underwriting facilities (Rufs) should be subjected to a coverage ratio. Financial futures and other futures transactions are already subject to an 0.5 per cent capital-backing rate.

In connection with recommendations of the Bank for International Settlements' Cooke committee, the commission has called on Swiss banks to keep a close watch on their operations in new areas of off-balance-sheet business.

INTERNATIONAL CREDITS

South Africa wins battle to keep debt repayments to 5%

SOUTH AFRICA has won its battle to keep debt repayments to commercial banks down to 5 per cent of the amount maturing during the period of the interim debt restructuring proposed by Dr Fritz Leutwiler, the Swiss mediator between Pretoria and its creditors, writes Peter Montagnon, Euromarkets Correspondent, in London.

The technical committee of leading creditors, formed after the proposals were launched last month, completed its work last week and detailed proposals were due to go out to a wider spectrum of some 250 smaller creditors over the weekend.

The committee has made only what are described as technical modifications to the Leutwiler proposals but one of these is clearly designed as a compromise for those banks, above all in the US, which

had been seeking a higher level of repayments.

Under the revised scheme the downpayment on debt that has already fallen due will be brought forward to the start of the scheme instead of being paid in regular quarterly instalments. That means banks will receive a much bigger upfront payment for agreeing the deal than had previously been scheduled. The total could well account for a sizable portion of the \$500m which is due to be repaid in all.

Another change is that the scheme will now extend until June next year the maturities of the commercial bank debt frozen since last August. Originally it was to run only until March 1987, but a slightly longer period has been chosen both

to give South Africa time to sort out next year's budget and for creditor banks to complete reporting their 1986 results before the debt question looms again.

The review of South Africa's economy previously scheduled for next February will now probably take place in May 1987. At that stage the next steps in sorting out the country's \$24bn foreign debt problems will be decided.

Meanwhile there will be an interim review of the situation in about six months at which South Africa has undertaken to reopen the repayment question if its balance of payments situation has improved.

Several of the 30 creditor banks involved in the negotiations with Dr Leutwiler believed initially that South Africa's balance of payments,

boosted by a higher gold price and lower oil price, would permit a higher level of repayments than the 5 per cent originally proposed. After a closer look at the figures, they have now accepted the original estimate, defended very strongly by Dr Leutwiler, that 5 per cent was the maximum reasonable for the time being.

That has helped put the Leutwiler proposals back on track, although bankers say there remains the uphill task of persuading smaller creditors to agree to the details. Dr Leutwiler said last month he wanted the whole arrangement to be wrapped up when the present debt standstill expires at the end of March so it does not have to be renewed.

Elsewhere conditions in the Eurocredit and Euronote market remain

very quiet, although on Friday Citicorp and Lloyds Merchant Bank announced a new £100m facility for Jaguar, the UK car manufacturer. Under the five-year deal Jaguar can raise funds through multi-currency short-term advances, sterling and US dollar bank acceptances and sterling medium-term notes.

The facility is backed by a £50m revolving credit with an annual fee of 6% basis points. Drawings will bear interest at 10 basis points over the London interbank offered rate for Eurocurrency deposits, and there will be an additional utilisation fee of 2 1/2 points if more than half is drawn.

Korean Airlines is raising \$76m through a 10-year credit to purchase two Airbus cargo planes. The deal, led by Chase (Asia), Midland, National Westminster and Mits-

bishi Finance (Asia), will carry a large tax-spared element providing tax credits for lenders in the UK, Belgium and Japan. This portion will bear interest at a margin of 1/4 per cent over Libor, the rest at 1/4 per cent.

Citicorp has been appointed sole dealer on a \$250m certificate of deposit facility for Banco di Roma. The bank also said on Friday that its \$300m credit for IRI, Italy's state holding company, had raised nearly \$850m in the market.

Telefonos, Spain's telecommunications company, is seeking \$250m. Bankers say they are concerned that it might try and syndicate the loan itself with relationship banks. The worry is that this would set a precedent. Other Spanish banks might follow and prevent banks from earning syndication fees.

US insurer loses \$7.3m

BY WILLIAM HALL IN NEW YORK

ALEXANDER & Alexander (A&A), the world's second largest insurance broker, lost \$7.3m in the year to end-December 1985 after taking a \$52m after-tax provision to cover the estimated loss on the disposal of its discontinued underwriting operations.

The company's income from continuing operations rose by 58 per cent in 1985 to \$44.7m or \$1.17 per share which compares with \$28.3m or \$0.78 per share, restated to reflect the group's July 1985 merger

with Reed Stenhouse. Operating revenues rose by 18 per cent to \$913.6m in 1985.

The group's income from continuing operations in the final quarter of 1985 fell by 74 per cent to \$2.0 or 7 cents a share despite a 17 per cent rise in revenues to \$239.7m.

Mr John Bogardus, A&A's chief executive, said the costs of integrating A&A and Reed Stenhouse had "been higher than originally anticipated."

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The Procter & Gamble Company

U.S. \$200,000,000

9 1/2% Notes due February 11, 1998

Goldman Sachs International Corp.

Daiwa Europe Limited

Morgan Guaranty Ltd

Salomon Brothers International Limited

Union Bank of Switzerland (Securities) Limited

Banca Commerciale Italiana

Banque Nationale de Paris

Berliner Handels- und Frankfurter Bank

Commerzbank Aktiengesellschaft

Dai-ichi Kangyo International Limited

IBJ International Limited

LTCB International Limited

Mitsui Trust Bank (Europe) S.A.

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

Orion Royal Bank Limited

Smith Barney, Harris Upham & Co. Incorporated

Toronto Dominion International Limited

Yamaichi International (Europe) Limited

February, 1986

The Kingdom of Belgium

US\$500,000,000

Multi-Currency Term Loan

Arranged by:
MORGAN GUARANTY TRUST COMPANY OF NEW YORK

Lead managed by:
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CHASE INVESTMENT BANK
BANQUE INTERNATIONALE A LUXEMBOURG, SA
CITICORP INVESTMENT BANK LIMITED
CREDIT COMMUNAL DE BELGIQUE S.A./GEMEENTEKREDIET VAN BELGIE N.V.
CREDIT SUISSE
FIRST CHICAGO LIMITEO
GULF INTERNATIONAL BANK B.S.C.
IBJ INTERNATIONAL LIMITED
ISTITUTO BANCARIO SAN PAOLO DI TORINO
THE TAIYO KOBE BANK, LIMITEO
THE TOKAI BANK, LIMITED

Managed by:
RABOBANK NEDERLAND

Co-managed by:
CAISSE D'EPARGNE DE L'ETAT DU GRAND-DUCHE DE LUXEMBOURG
MITSUI TRUST BANK (EUROPE) S.A.
SECURITY PACIFIC HOARE GOVETT LIMITED
CREDIT COMMERCIAL DE FRANCE
NIPPON EUROPEAN BANK S.A.
SOCIETE GENERALE ALSACIENNE DE BANQUE

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CREDIT COMMUNAL DE BELGIQUE S.A./GEMEENTEKREDIET VAN BELGIE N.V.
CREDIT SUISSE
THE FIRST NATIONAL BANK OF CHICAGO
GULF INTERNATIONAL BANK B.S.C.
THE INDUSTRIAL BANK OF JAPAN (LUXEMBOURG) S.A.
ISTITUTO BANCARIO SAN PAOLO DI TORINO
THE TAIYO KOBE BANK, LIMITED
THE TOKAI BANK, LIMITED
CAISSE D'EPARGNE DE L'ETAT DU GRAND-DUCHE DE LUXEMBOURG
MITSUI TRUST BANK (EUROPE) S.A.
NIPPON EUROPEAN BANK S.A.
SECURITY PACIFIC HOARE GOVETT LIMITED
SOCIETE GENERALE ALSACIENNE DE BANQUE
ASSOCIATED JAPANESE BANK (INTERNATIONAL) LIMITED
BANQUE CANTONALE VAUDOISE

Agent:
MORGAN GUARANTY TRUST COMPANY OF NEW YORK

March 1986

This announcement appears as a matter of record only.

INTERNATIONAL CAPITAL MARKETS

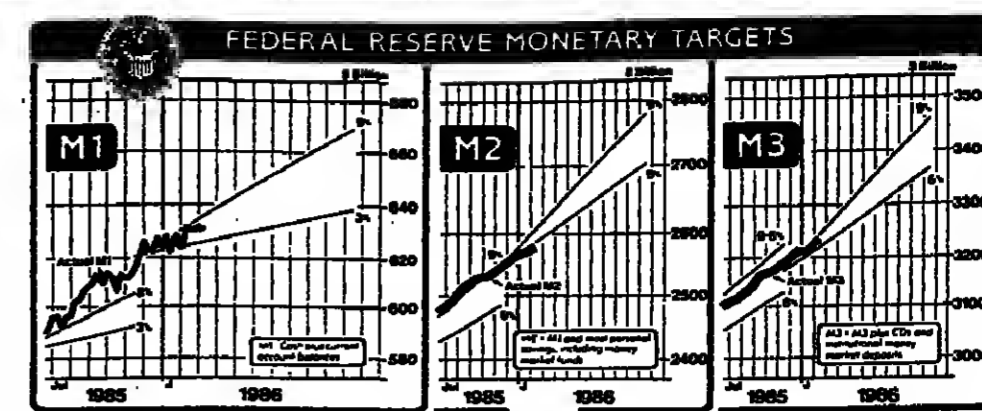
US MONEY AND CREDIT

Oil prices dominate market sentiment

THE US credit markets ended last Friday gasping for breath after a runaway surge in demand earlier in the week. On Monday, long-term yields tumbled up yet another mile...

long bond prices on Monday end Tuesday, were mainly attributable to euphoric over-reaction to the Opec and suggestions that sufficient discipline may be re-injected into production rates...

feeling that any resurgence in inflation due to monetary stimulus and the decline in the dollar is some way away.



possible that over the near term growth expectations can be disappointed and the argument for additional stimulus could gain more currency...

US MONEY MARKET RATES (%) and US BOND PRICES AND YIELDS (%) tables.

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing international bonds with columns for Issued, Price, Yield, and other financial metrics.

UK GILTS

A confident signal from the Bank

IT IS less than three weeks since long gilt yields pushed down through the 10 per cent barrier, yet last week saw a tentative stab through 9 1/2 per cent...

rest-bearing deposits that these can be a very pervasive control mechanism. There is also the problem of what range to target...

Advertisement for The Nippon Credit Bank (Curaçao) Finance, N.V. U.S. \$100,000,000 Guaranteed Floating Rate Notes Due 1995. Includes bank logos and contact information.

STRAIGHT BONDS: Yield is redemption of the mid-price. Amount issued is expressed in millions of currency units...

13th December 1985. All of these Securities have been sold. This announcement appears as a matter of record only.

Norton launches attack on McCorquodale's performance

BY MARTIN DICKSON

Norton Opa, the printing and publishing group, has issued a week-end attack on the relative underperformance of McCorquodale's printing and publishing group...

McCorquodale's core market but over the past four years, even before deducting extraordinary items, its British trading profits had only grown from £4.5m to £5.7m...

There is also a premium for underwriters in the bid succeeding if Norton loses it will have to pay out only £1.1m in commitment commissions...

COMPANY NEWS IN BRIEF

FOBEL INTERNATIONAL'S Canadian associate company, Premium Forest Products, one of the largest door manufacturers in the world...

again there is no interim dividend. CAMELLIA INVESTMENTS, an investment holding company with interests in tea estates...

Under normal underwriting methods, these commissions would have totalled £1.85m, whatever the outcome. If Norton wins it will also face standard 1 per cent commissions...

Property sales boost Dunton in first half

Dunton Group, USM-quoted brick maker, property developer and civil engineer, more than doubled pre-tax profits in the six months to November 30 1985 from £78,449 to £172,180...

Elders outlines joint venture pub scheme to Allied

BY MARTIN DICKSON

Elders IX, the Australian brewing, agriculture group which has made a £1.8bn bid for Allied-Lyons, wrote at the weekend to Allied's publicans outlining a "joint venture" pub scheme...

dated just two days before it sold its stake, saying it was confident that its bid would be cleared. Sir Derrick Holden-Brown, chairman of Allied, yesterday criticised Elders for secondary letters, saying they created further uncertainty...

SHARE STAKES

Changes in company share stakes announced over the past week include: Argyle Trust—On March 10 J. N. Oppenheim, director, purchased 140,000 shares at 42.5p and now holds 3,040,000 (14.22 per cent)...

BOARD MEETINGS

TODAY: Interims: City of Aberdeen Land Association, London and Stinchfield Trust, MAI, Pennine Resources, Preal-Flax...

FUTURE DATES: Interims: A.A. Electronic Products, Mar 23; London and Stinchfield Trust, Mar 17; Flax, Mar 17...

RECENT ISSUES

Table with columns: Issue price, 1985/6 High/Low, Stock, Change, Div., Yield, P/E. Lists various stocks like P.P., H.P., and others.

FIXED INTEREST STOCKS

Table with columns: Issue price, 1985/6 High/Low, Stock, Change, Div., Yield, P/E. Lists fixed interest stocks like American Medical, British Telecom, etc.

RIGHTS OFFERS

Table with columns: Issue price, 1985/6 High/Low, Stock, Change, Div., Yield, P/E. Lists rights offers for various companies.

PENDING DIVIDENDS

Table with columns: Date, Announcement, Date, Final. Lists pending dividends for various companies.

SUMMER Summary of Results. Year ended 31 December 1985 £m 1984 £m. Turnover 110.0 47.3 +132%. Profit before taxation 9.5 4.1 +132%. Profit after taxation 6.2 2.9 +114%. Earnings per share (fully diluted) 13.9p 9.4p +48%. Dividends per Ordinary share 4.2p 3.5p +20%.

FT Share Information

The following securities have been added to the Share Information Services: Fairmont Financial Inc (Section: American); Wickes (Drapery & Stores).

FINANCIAL DIARY FOR THE WEEK

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available...

NOTICE TO HOLDERS OF FUJITSU LIMITED

U.S. \$80,000,000 5% Per Cent Convertible Bonds 1996 (the "1996 Bonds"). U.S. \$180,000,000 3 Per Cent Convertible Bonds 1999 (the "1999 Bonds").

Notice of Annual General Meeting of Shareholders. JB-B D-MARK-BAER Julius Baer D-Mark Bond Fund Ltd. (A company incorporated in the Cayman Islands with limited liability).

NOTICE TO HOLDERS OF FUJITSU LIMITED. U.S. \$80,000,000 5% Per Cent Convertible Bonds 1996 (the "1996 Bonds"). U.S. \$180,000,000 3 Per Cent Convertible Bonds 1999 (the "1999 Bonds").

DnC Den norske Creditbank US\$150,000,000 Floating Rate Capital Notes due March 1991. In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from March 17, 1986 to September 17, 1986 the Notes will carry an Interest Rate of 7 1/4% per annum...

Granville & Co. Limited. Member of the National Association of Security Dealers and Investment Managers. 8 Lovat Lane London EC2R 8BQ. Telephone 01-621 1212. Over-the-Counter Market.

FINANCIAL TIMES STOCK INDICES. Mar. 15, Mar. 12, Mar. 11, Mar. 10, Mar. 9, 1985/86 High/Low, Since Completion Low. Government Secs, Fixed Interest, Ordinary, Gold Mines, FT Act All Share, FT-SE100.

BANQUE FRANÇAISE DU COMMERCE EXTERIEUR. Guaranteed Floating Rate Notes Due 1985. For the three months March 17, 1986 to June 17, 1986 the Notes will bear interest at 7.54% per annum...

Fuqua Overseas Finance N.V. U.S. \$50,000,000 Guaranteed Floating Rate Notes due 1987. Unconditionally guaranteed as to payment of principal and interest. Fuqua Industries, Inc. In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 17th September, 1986 the Notes will carry a Rate of Interest of 8 1/4% per annum with a coupon amount of U.S.\$206.04.

Table with columns: Capital, Company, Price on week, Change, Gross Yield, P/E, Fully. Lists various companies and their financial metrics.

We, the Imperial Board, strongly recommend immediate acceptance of the United Biscuits offer.

(This is the form it should take.)

LETTERING PAGE 5

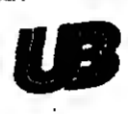
the Offer Document
in and form part of the
BY 3.00 P.M. ON

operation under the Offer
conditional in all respects
Ordinary shares. There are
and 27p in each of
shares.
or greater than your
shares, in excess of 100
30% of you will be
equal to, and accepted,
entire holding of Imperial

and Cash Alternative
shown. If the Offer
to accept the Offer
Convertible Preferred
Alternative will not
which expires date.

election for the
Alternative is valid.
and under
provisions of paragraph 8 of
the Offer Document.

to be inserted in BOX 1
then the number of
in BOX 1 you will be
Ordinary shares. Alternative
of 100% of the
of 100% of the
will be inserted in BOX 1



FORM OF ACCEPTANCE, AUTHORITY AND ELECTION
United Biscuits (Holdings) plc Recommended Offer for
Imperial Group public limited company

PLEASE COMPLETE THIS FORM IN ACCORDANCE WITH THE INSTRUCTIONS ON PAGE 2.
Acceptance of the Offer is on the terms and subject to the conditions set out in the Offer Document. The
provisions of paragraph 8 of Appendix II to the Offer Document are incorporated in and form part of this
Form of Acceptance.

TO ACCEPT THE OFFER
COMPLETE BOX 1 and COMPLETE
BOXES 4 AND 5 BELOW

BOX 1

NUMBER OF IMPERIAL ORDINARY SHARES

500

**TO ELECT FOR THE
CONVERTIBLE PREFERRED
CASH ALTERNATIVE**
HAVING COMPLETED BOX 1,
COMPLETE BOX 2 and
COMPLETE BOXES 4 AND 5 BELOW

BOX 2

NUMBER OF IMPERIAL ORDINARY SHARES

**TO ELECT FOR THE ORDINARY
SHARE ALTERNATIVE**
HAVING COMPLETED BOX 1,
COMPLETE BOX 3
and COMPLETE BOXES 4 AND 5
BELOW

BOX 3

NUMBER OF IMPERIAL ORDINARY SHARES

BOX 4

Signed, sealed and delivered by:

1. _____

2. _____


BOX 5

1. Forename(s)	2. Forename(s)
Surname (Mr./Mrs./Miss)	Surname (Mr./Mrs./Miss)
Address	Address
Postcode	Postcode
3. Forename(s)	3. Forename(s)
Surname (Mr./Mrs./Miss)	Surname (Mr./Mrs./Miss)
Address	Address
Postcode	Postcode
4. Forename(s)	4. Forename(s)
Surname (Mr./Mrs./Miss)	Surname (Mr./Mrs./Miss)
Address	Address
Postcode	Postcode

BOX 6

PLEASE PUT "YES" IN BOX 6 IF YOU ARE
A US PERSON OR ACTING ON BEHALF OF
A US PERSON

BOX 7



If you are an Imperial shareholder, the unanimous advice of your Board, fully supported by its financial advisers, Hambros Bank, is that you should accept the offer made by United Biscuits.

In order to do this you should complete the white United Biscuits acceptance form immediately. All forms should be returned by 3.00pm on Friday, 21st March 1986.

This is the way to "stay with Imperial."

By accepting the UB offer, you will help create a major new British group, United Imperial,

which will ensure Imperial's businesses continue to prosper.

It is most important that every UB form of acceptance is despatched without delay. That is the best way of repelling the unwelcome Hanson bid.

If you need advice on how to complete the UB acceptance form, please telephone 0272-666961.



INTERNATIONAL APPOINTMENTS

Citibank manager leaves for top post at Norwest

BY WILLIAM HALL IN NEW YORK
AN EXECUTIVE of Citibank of New York...

His earnings have been hit by problems on its fast-growing mortgage banking operations in 1984...

New Laly head bids for peace on Kosmos

By Fay Gjester in Oslo

A CHANGE of leadership has been announced at Laly, the Norwegian shipping and investment company...

Capital group set up at Bank of Montreal

By Our Financial Staff

MR GEORGE E. NEAL has been appointed head of a capital markets group set up at the Bank of Montreal...

Chief economist post on New York Exchange

By Our Financial Staff

MR ROGER M. KUBARYCH, a former official at the New York Federal Reserve Bank...

dent, manufacturing. Cheshrough-Pond, the diversified US pharmaceuticals and food concern...

The move completes a senior management reorganisation of Cheshrough-Pond following the March 1985 acquisition of the Stauffer Chemical Company...

INTERNATIONAL BUSINESS Machines, the world's largest maker of computer and information processing equipment...

Novo fills gap left by political appointment

By Our Financial Staff

NOVO INDUSTRI, the Danish pharmaceuticals producer, has brought back Mr Erik Sorenson to the role of vice president of marketing in the enzymes division...

Chairman of Japanese economic federation

KEIDANREN, the Japanese federation of economic organisations...

He is succeeded in his previous posts by Mr Jeffrey S. Chisholm.

Goodman head in Watties chair

By Dai Hayward in Wellington

MR PAT GOODMAN, head of the Goodman Group, New Zealand's banking and investment conglomerate...

Mr Goodman, previously deputy chairman of Watties and a director since 1972, succeeds Mr Willie Morris...

UK APPOINTMENTS New chief for CIS Insurance

Mr Alan Sneddon, general manager and actuary (life) at CO-OPERATIVE INSURANCE SOCIETY, has been appointed chief general manager designate...

From April 1 J. DAY & CO (DERBY WORKS) is reorganising its group board...

NEWSPAPER PUBLISHING, a company which is October will be launching a newspaper...

BRONX ENGINEERING HOLDINGS has appointed Mr T. S. Kelleher, chairman of Verso International Group...

Sir Peter Hordern has been appointed chairman of F & C ALLIANCE INVESTMENT...

Mr John Mayfield has joined SHIPPAMS as sales and marketing director...

Mr E. J. Ward has been appointed director of market development of the CEMENT AND CONCRETE ASSOCIATION...

BRITANNIA OKASAN INTERNATIONAL INVESTMENT MANAGEMENT has appointed Mr D. S. R. Flooding as managing director...

Mr James Millen has been appointed to the Board of THE GREAT BRITAIN - CHINA CENTRE...

Mr Bruno Weber, senior vice-president of UNION BANK OF SWITZERLAND...

Mr Robert Palmer has been appointed director of market development of the CEMENT AND CONCRETE ASSOCIATION...

Mr James Millen has been appointed to the Board of THE GREAT BRITAIN - CHINA CENTRE...

Mr Robert Palmer has been appointed director of market development of the CEMENT AND CONCRETE ASSOCIATION...

FT UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts with columns for Name, Manager, and other details. Includes sub-sections like 'AUTHORISED UNIT TRUSTS' and 'Lloyd & General (Unit Tr. Mgmt.) Ltd'.

Triton Fund Managers Limited are pleased to announce the launch of The Triton General Trust. Units are on offer today, 17th March 1986...

F.T. CROSSWORD PUZZLE No. 5974. Includes a crossword grid and clues for Across and Down.

CITICORP OVERSEAS FINANCE CORPORATION N.V. U.S.\$100,000 Guaranteed Retractable Notes due 1992. Unconditionally guaranteed by CITICORP.

CONTINUED OVERLEAF

AUTHORISED UNIT TRUSTS & INSURANCES

Main table listing various financial products, including unit trusts and insurance policies, with columns for company names, fund names, and numerical values.

INSURANCES

Handwritten signature or mark at the bottom right of the page.

INSURANCE, OVERSEAS & MONEY FUNDS

Table of insurance and overseas funds including: Sun Life of Canada, Sun Life of Canada (UK) Ltd, Sun Life of Canada (USA) Ltd, Sun Life of Canada (Canada) Ltd, Sun Life of Canada (Australia) Ltd, Sun Life of Canada (New Zealand) Ltd, Sun Life of Canada (South Africa) Ltd, Sun Life of Canada (Japan) Ltd, Sun Life of Canada (India) Ltd, Sun Life of Canada (Singapore) Ltd, Sun Life of Canada (Hong Kong) Ltd, Sun Life of Canada (Taiwan) Ltd, Sun Life of Canada (Thailand) Ltd, Sun Life of Canada (Malaysia) Ltd, Sun Life of Canada (Philippines) Ltd, Sun Life of Canada (Indonesia) Ltd, Sun Life of Canada (Vietnam) Ltd, Sun Life of Canada (Cambodia) Ltd, Sun Life of Canada (Laos) Ltd, Sun Life of Canada (Myanmar) Ltd, Sun Life of Canada (Brunei) Ltd, Sun Life of Canada (Maldives) Ltd, Sun Life of Canada (Sri Lanka) Ltd, Sun Life of Canada (Bahrain) Ltd, Sun Life of Canada (Kuwait) Ltd, Sun Life of Canada (Oman) Ltd, Sun Life of Canada (Yemen) Ltd, Sun Life of Canada (Iraq) Ltd, Sun Life of Canada (Saudi Arabia) Ltd, Sun Life of Canada (UAE) Ltd, Sun Life of Canada (Qatar) Ltd, Sun Life of Canada (Bahrain) Ltd, Sun Life of Canada (Kuwait) Ltd, Sun Life of Canada (Oman) Ltd, Sun Life of Canada (Yemen) Ltd, Sun Life of Canada (Iraq) Ltd, Sun Life of Canada (Saudi Arabia) Ltd, Sun Life of Canada (UAE) Ltd, Sun Life of Canada (Qatar) Ltd.

Table of insurance and overseas funds including: The British Trustee Assurance Society Ltd, The British Trustee Assurance Society Ltd (UK), The British Trustee Assurance Society Ltd (USA), The British Trustee Assurance Society Ltd (Canada), The British Trustee Assurance Society Ltd (Australia), The British Trustee Assurance Society Ltd (New Zealand), The British Trustee Assurance Society Ltd (South Africa), The British Trustee Assurance Society Ltd (Japan), The British Trustee Assurance Society Ltd (India), The British Trustee Assurance Society Ltd (Singapore), The British Trustee Assurance Society Ltd (Hong Kong), The British Trustee Assurance Society Ltd (Taiwan), The British Trustee Assurance Society Ltd (Thailand), The British Trustee Assurance Society Ltd (Malaysia), The British Trustee Assurance Society Ltd (Philippines), The British Trustee Assurance Society Ltd (Indonesia), The British Trustee Assurance Society Ltd (Vietnam), The British Trustee Assurance Society Ltd (Cambodia), The British Trustee Assurance Society Ltd (Laos), The British Trustee Assurance Society Ltd (Myanmar), The British Trustee Assurance Society Ltd (Brunei), The British Trustee Assurance Society Ltd (Maldives), The British Trustee Assurance Society Ltd (Sri Lanka), The British Trustee Assurance Society Ltd (Bahrain), The British Trustee Assurance Society Ltd (Kuwait), The British Trustee Assurance Society Ltd (Oman), The British Trustee Assurance Society Ltd (Yemen), The British Trustee Assurance Society Ltd (Iraq), The British Trustee Assurance Society Ltd (Saudi Arabia), The British Trustee Assurance Society Ltd (UAE), The British Trustee Assurance Society Ltd (Qatar).

Table of insurance and overseas funds including: Overseas Investment Funds, Overseas Investment Funds (UK), Overseas Investment Funds (USA), Overseas Investment Funds (Canada), Overseas Investment Funds (Australia), Overseas Investment Funds (New Zealand), Overseas Investment Funds (South Africa), Overseas Investment Funds (Japan), Overseas Investment Funds (India), Overseas Investment Funds (Singapore), Overseas Investment Funds (Hong Kong), Overseas Investment Funds (Taiwan), Overseas Investment Funds (Thailand), Overseas Investment Funds (Malaysia), Overseas Investment Funds (Philippines), Overseas Investment Funds (Indonesia), Overseas Investment Funds (Vietnam), Overseas Investment Funds (Cambodia), Overseas Investment Funds (Laos), Overseas Investment Funds (Myanmar), Overseas Investment Funds (Brunei), Overseas Investment Funds (Maldives), Overseas Investment Funds (Sri Lanka), Overseas Investment Funds (Bahrain), Overseas Investment Funds (Kuwait), Overseas Investment Funds (Oman), Overseas Investment Funds (Yemen), Overseas Investment Funds (Iraq), Overseas Investment Funds (Saudi Arabia), Overseas Investment Funds (UAE), Overseas Investment Funds (Qatar).

Table of money funds including: Money Market Funds, Money Market Funds (UK), Money Market Funds (USA), Money Market Funds (Canada), Money Market Funds (Australia), Money Market Funds (New Zealand), Money Market Funds (South Africa), Money Market Funds (Japan), Money Market Funds (India), Money Market Funds (Singapore), Money Market Funds (Hong Kong), Money Market Funds (Taiwan), Money Market Funds (Thailand), Money Market Funds (Malaysia), Money Market Funds (Philippines), Money Market Funds (Indonesia), Money Market Funds (Vietnam), Money Market Funds (Cambodia), Money Market Funds (Laos), Money Market Funds (Myanmar), Money Market Funds (Brunei), Money Market Funds (Maldives), Money Market Funds (Sri Lanka), Money Market Funds (Bahrain), Money Market Funds (Kuwait), Money Market Funds (Oman), Money Market Funds (Yemen), Money Market Funds (Iraq), Money Market Funds (Saudi Arabia), Money Market Funds (UAE), Money Market Funds (Qatar).

OFFSHORE AND OVERSEAS

TRADITIONAL OPTIONS

Table of traditional options including: 3-month call rates, 3-month call rates (UK), 3-month call rates (USA), 3-month call rates (Canada), 3-month call rates (Australia), 3-month call rates (New Zealand), 3-month call rates (South Africa), 3-month call rates (Japan), 3-month call rates (India), 3-month call rates (Singapore), 3-month call rates (Hong Kong), 3-month call rates (Taiwan), 3-month call rates (Thailand), 3-month call rates (Malaysia), 3-month call rates (Philippines), 3-month call rates (Indonesia), 3-month call rates (Vietnam), 3-month call rates (Cambodia), 3-month call rates (Laos), 3-month call rates (Myanmar), 3-month call rates (Brunei), 3-month call rates (Maldives), 3-month call rates (Sri Lanka), 3-month call rates (Bahrain), 3-month call rates (Kuwait), 3-month call rates (Oman), 3-month call rates (Yemen), 3-month call rates (Iraq), 3-month call rates (Saudi Arabia), 3-month call rates (UAE), 3-month call rates (Qatar).

AMERICANS - Cont.

Table of American stocks and financial data, including sections for BRITISH FUNDS, AMERICANS - Cont., and AMERICANS.

LONDON SHARE SERVICE

Main table of London share service, including sections for BUILDING, TIMBER, ROADS - Cont., DRAPERY & STORES - Cont., ELECTRICALS, CHEMICALS, PLASTICS, DRAPERY AND STORES, and ENGINEERING.

Table of Engineering and Industrial stocks, including sections for ENGINEERING - Continued and INDUSTRIALS - Continued.

INDUSTRIALS—Contd

Table of industrial stocks including Johnson & Johnson, Pfizer, and others. Columns include stock name, price, and percentage change.

LEISURE—Continued

Table of leisure stocks including Leisure World, Leisure Systems, and others. Columns include stock name, price, and percentage change.

PROPERTY—Continued

Table of property stocks including Property Finance, Property Development, and others. Columns include stock name, price, and percentage change.

INVESTMENT TRUSTS—Contd

Table of investment trusts including Investment Trusts, Investment Services, and others. Columns include stock name, price, and percentage change.

FINANCE, LAND—Contd

Table of finance and land stocks including Finance, Land, and others. Columns include stock name, price, and percentage change.

MINES—Continued

Table of mining stocks including Manganese, Iron, and others. Columns include stock name, price, and percentage change.

MOTORS, AIRCRAFT, TRUCKS

Table of motor, aircraft, and truck stocks including Ford, General Motors, and others. Columns include stock name, price, and percentage change.

Motors and Cycles

Table of motor and cycle stocks including Honda, Yamaha, and others. Columns include stock name, price, and percentage change.

Commercial Vehicles

Table of commercial vehicle stocks including Daimler-Benz, Iveco, and others. Columns include stock name, price, and percentage change.

Shipping

Table of shipping stocks including P&O, Cunard, and others. Columns include stock name, price, and percentage change.

SHOES AND LEATHER

Table of shoe and leather stocks including Burberry, Prada, and others. Columns include stock name, price, and percentage change.

TEXILES

Table of textile stocks including Burberry, Prada, and others. Columns include stock name, price, and percentage change.

INSURANCES

Table of insurance stocks including Lloyds, Zurich, and others. Columns include stock name, price, and percentage change.

PROPERTY

Table of property stocks including Property Finance, Property Development, and others. Columns include stock name, price, and percentage change.

FINANCE, LAND

Table of finance and land stocks including Finance, Land, and others. Columns include stock name, price, and percentage change.

INVESTMENT TRUSTS

Table of investment trusts including Investment Trusts, Investment Services, and others. Columns include stock name, price, and percentage change.

FINANCE, LAND

Table of finance and land stocks including Finance, Land, and others. Columns include stock name, price, and percentage change.

MINES

Table of mining stocks including Manganese, Iron, and others. Columns include stock name, price, and percentage change.

WORLD STOCK MARKETS

Table of world stock markets including sections for Australia, Germany, Netherlands, Japan, Canada, France, Hong Kong, Italy, Singapore, South Africa, Spain, and Switzerland. Each section lists various stocks with their prices and changes.

Table of Canadian stock markets, including Toronto and Montreal closing prices for March 14. Lists various Canadian stocks and their market performance.

OVER-THE-COUNTER

Table of over-the-counter market data, including Nasdaq national market closing prices for March 14. Lists various OTC stocks and their prices.

NEW YORK INDICES

Table of New York stock indices including Dow Jones, S&P 500, and various market activity metrics.

NEW YORK CLOSING PRICES

Table of New York closing prices for various stocks, including financial and industrial shares.

Table of Canada active stocks, listing various Canadian companies and their stock prices.

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Advertisement for 'It's attention to detail' for the Beach Plaza Hotel in Monte-Carlo and the Hotel de la Tremoille in Paris. Includes the Financial Times logo.

NEW YORK STOCK EXCHANGE CLOSING PRICES

Closing prices, March 14

Main table of stock prices with columns for stock name, price, and change. Includes sections for 12 Month, 100s High, and various stock categories.

Continued on Page 33

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices, March 14. Columns include Stock, P, S, High, Low, Last, Change. Includes sub-sections for Continued from Page 32 and Continued on Page 31.

Table of AMEX Composite Closing Prices, March 14. Columns include Stock, P, S, High, Low, Last, Change. Includes sub-sections for Continued on Page 31 and Continued on Page 32.

OVER-THE-COUNTER Nasdaq national market, Closing prices, March 14

Table of Over-the-Counter (Nasdaq) Closing Prices, March 14. Columns include Stock, Sales, High, Low, Last, Change. Includes sub-sections for Continued on Page 31 and Continued on Page 32.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

No peace yet for the dollar

BY JONAS CROSLAND

The absence of any resistance, official or otherwise, to the dollar's free fall in the Far East on Friday may be viewed as being rather ominous. It was certainly a dent in the case being carefully built up that the dollar had fallen enough. While not falling beyond levels seen recently against the D-marks, the US dollar dropped nearly four per cent very short time to be pulled up only just short of a record trading low but still finishing at a record closing level.

£ IN NEW YORK

Table with columns: Close, Mar. 14, Prev. Close. Rows for 1 month, 3 months, 6 months, 12 months.

Forward premiums and discounts apply to the US dollar.

something towards the call for even lower rates. This does not appear to ease the short term pressure however and thoughts of protectionism are just as likely to provoke the US administration into fostering a further decline in the dollar's value. If it is argued that high interest rates have propped up the value of the dollar then a return to a sound economic base which must include a reduction in deficits, would serve the same purpose while allowing interest rates at a much lower level.

price of oil and the two sided effect of the recent slide in prices.

While the dollar and sterling grapple with the uncertainties caused by oil prices, currencies within the European Monetary System have been quietly awaiting the passing of yesterday's national elections in France.

Carry this year it was felt preferable to keep currencies within their existing trading bands rather than instigate a realignment so near to the French election. More recently the cut in US and West German interest rates has given rise to speculation that an immediate adjustment is not necessary. This may be optimistic. Although not a member of the exchange rate mechanism, sterling plays a significant part in calculating Ecu values, leaving a weighting in the currency basket of over 16 per cent. From its set central rate it has fallen by 15 per cent and creates a considerable distortion between adjustment. In addition a devaluation of some of the weaker participating members would enable a reduction in interest rates without directly damaging the exchange rate.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies like Sterling, US dollar, Canadian dollar, etc.

OTHER CURRENCIES

Table showing other currencies like Argentina, Australia, Belgium, etc.

CURRENCY RATES

Table showing currency rates for various countries like UK, Ireland, Netherlands, etc.

LIFFE LONG GILT FUTURES OPTIONS

Table with columns: Strike, Price, Call, Put, etc.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns: Strike, Price, Call, Put, etc.

LIFFE 2 1/2% OPTIONS

Table with columns: Strike, Price, Call, Put, etc.

LONDON SELLER'S OPTIONS

Table with columns: Strike, Price, Call, Put, etc.

PHILADELPHIA SE E/F OPTIONS

Table with columns: Strike, Price, Call, Put, etc.

LIFFE EURO-DOLLAR OPTIONS

Table with columns: Strike, Price, Call, Put, etc.

THREE-MONTH STERLING

Table with columns: Close, High, Low, Prev.

US TREASURY BILLS (MM)

Table with columns: Close, High, Low, Prev.

10% NATIONAL SHORT GILT

Table with columns: Close, High, Low, Prev.

THREE-MONTH EURO-DOLLAR

Table with columns: Close, High, Low, Prev.

U.S. TREASURY BONDS

Table with columns: Close, High, Low, Prev.

CHICAGO

Table with columns: Close, High, Low, Prev.

POUND SPOT-FORWARD AGAINST POUND

Table showing pound spot and forward rates.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table showing dollar spot and forward rates.

EURO-CURRENCY INTEREST RATES

Table showing euro-currency interest rates.

NEW YORK

Table showing New York market data.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates.

FORWARD RATES AGAINST STERLING

Table showing forward rates against sterling.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table showing weekly change in world interest rates.

LONDON

Table showing London market data.

BRUSSELS

Table showing Brussels market data.

AMSTERDAM

Table showing Amsterdam market data.

MONEY RATES

Table showing money rates.

FRANKFURT

Table showing Frankfurt market data.

MILAN

Table showing Milan market data.

PARIS

Table showing Paris market data.

OSAKA

Table showing Osaka market data.

YOKOHAMA

Table showing Yokohama market data.

OSAKA

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Advertisement for THE PLATINUM NOBLE A HIGH RANKING INVESTMENT OPPORTUNITY. Includes text about investment and a logo.

Advertisement for COMMUNAUTE URBAINE DE MONTREAL. Includes text about community and a logo.

Large advertisement for Credit Foncier de France. Includes text about bonds and interest rates, and a logo.